

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Europe: can the winners stay in front, Page 16

Austria	Sh. 18	Indonesia	Rp 2700	Portugal	Esc 60
Belgium	Bfr 25	Italy	L. 1200	S. Arabia	Riy 6.00
Canada	C\$2.00	Japan	¥100	Singapore	S\$ 4.10
Denmark	Dkr 2.25	South Korea	₩100	Taiwan	Nt 110
France	FFr 6.50	Spain	Ptas 165	Thailand	Bat 20
Germany	DM 2.50	Sweden	Skr 6.50	Yemen	YR 250
Greece	Dr 160	Switzerland	Sfr 2.20		
Hong Kong	HK\$ 1.50	USA	\$ 1.00		
India	Rs 15				

World news

Business summary

Spanish strike hits industry

Spain's first 24-hour general strike for nine years hit industrial regions and reduced public services in many areas, but failed to bring the country to a standstill.

Picketing was involved in numerous incidents in a strike organised in protest against reductions in future pension rights, but seen as a more general campaign against 2½ years of stringent economic policies under the Socialist Government.

The Communist-led Workers' Commissions union, the main organisers of the strike, claimed that more than 3m workers were involved in the stoppage. Page 3

Minister resigns

Portugal moved closer to an early general election when Finance Minister Emanuel Lopes resigned following the break up of the ruling coalition. He said he would stay in his post until the government crisis was resolved. Page 2

Airport bomb claims

Frankfurt police discounted claims of responsibility, which included one from the left-wing Red Army Faction, for Wednesday's airport bomb which killed three people and injured over 30.

Kathmandu blast

Seven people, including a member of parliament, were killed and 15 other injured when bombs ripped through Kathmandu and three other towns. Two bombs exploded at the gate of King Birendra's palace.

Contracts probe

All 10 of the top American defence contractors are now facing Federal criminal investigations, according to representative John Dingell, chairman of the House of Representatives energy and commerce subcommittee on oversight and investigations.

Journalists freed

Sri Lanka released two UK journalists taken into custody earlier this week. Authorities said they had not sought accreditation.

Santo Domingo strike

Demonstrators burned tyres and stoned official vehicles in poor suburbs of Santo Domingo, the capital of the Dominican Republic, during a 24-hour general strike against government austerity measures.

Spy gets 20 years

Norwegian former diplomat Arne Treholt was sentenced to 20 years jail for spying over a nine-year period for the Soviet KGB secret police.

Xuan Thuy dies

Xuan Thuy, who led the North Vietnamese delegation to the Paris peace talks, has died, said a report from Hanoi.

Pensions approved

The Spanish Socialist Cabinet approved a decree which will allow the losing Republican side in the country's civil war to receive state pensions. Page 2

Police ration fuel

Most Philippine city police forces are compelled by lack of money to ration patrol cars to three litres of fuel a day, said deputy defence minister Teodoro Natividad.

Czech fans held

Thirty drunken Sparta Prague soccer fans were arrested in Czechoslovakia after they wrecked a carriage of a train taking them to an away game.

Milky Way probe

Space shuttle astronauts were set to become cosmic detectives with the launch of a probe designed to examine what may be a star-gobbling "black hole" in the centre of the Milky Way galaxy.

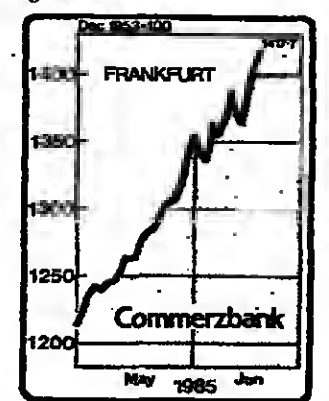
Mazda interim earnings up by 39%

MAZDA, Japan's third largest motor manufacturer, reported a 39 per cent jump in pre-tax profits for the half-year to ¥33.3bn (\$13.45bn) from ¥23.9bn in the same period last year. Sales increased by 6 per cent to ¥755bn. Page 21

TOKYO shares moved lower after profit-taking, but large-capital issues. The Nikkei-Dow market average fell 95.82 to 12,877.97. Page 38

LONDON issues were lower in uneasy trading. The FT Ordinary share index shed 8.8 to 974.5. Page 38

WALL STREET: At 3pm the Dow Jones industrial average was 5.49 lower at 1,291.89. Page 38



DOLLAR was firmer in London, rising to DM 3.073 (DM 3.02), Ffr 2.375 (Ffr 2.31), Swfr 2.5725 (Swfr 2.525) and ¥243.3 (¥241.45). On Bank of England figures, the dollar's index advanced to 143.1 from 143.5. Page 31

STERLING lost 2.9 cents against the dollar in London to finish at \$1.278. It also fell to DM 3.93 (DM 3.945), Ffr 11.965 (Ffr 12.035), Swfr 3.2825 (Swfr 3.31) and ¥317.5 (¥323.0). The pound's exchange rate index fell 1.2 to 79.8. Page 31

GOLD fell \$6.75 on the London bullion market to \$318.50. It also fell in Zurich to close at \$318.25. In New York the Comex August settlement was \$318.00. Page 30

ABBEY LIFE, the British-based assurance group being floated by ITT, made a powerful stock market debut in London, with shares opening at a 55p premium to the 180p issue price before closing at 232p. Page 7; Stock market report, Page 36

ROSENTHAL, the West German porcelain company, proposes to increase its dividend from DM 7 (\$2.31) to DM 7.50 per share after a rise in 1984 net earnings from DM 4.22m to DM 4.55m. Page 19

PECHINEY, the nationalised French aluminium group, has become the first French state industrial group to tap the domestic financial market with a Ffr 800m (\$80.5m) issue of non-voting preference shares. Page 18

ESSO, one of West Germany's biggest oil refiners, has hinted that it may have to close at least one of its remaining three refineries in the country in an effort to stem heavy losses in its oil business. Page 18

SAAB-SCANIA, the Swedish automobile and aerospace group, increased profits after financial items for the first four months ending April by 14 per cent to Skr 1,030m (\$117.3m) despite stagnant car sales. Page 19

CGE, the French nationalised electronics, telecommunications and heavy engineering conglomerate, is negotiating joint ventures with General Electric of the U.S. and Toshiba of Japan in the factory automation field. Page 19

OMEV, Austria's state-owned oil and gas group, is taking a 25 per cent share in Occidental Petroleum's production and exploration facilities in Libya. The company did not reveal financial details. Page 21

LAWSON CRITICISES BANK OF ENGLAND

Britain to strengthen bank supervision after JMB collapse

BY DAVID LASCELLES AND PETER RIDDELL IN LONDON

FAR-REACHING measures to strengthen the supervision of the UK banking system in the wake of last year's collapse of Johnson Matthey Bankers (JMB) were announced by Mr Nigel Lawson, the Chancellor of the Exchequer, in the House of Commons yesterday.

Describing the crisis, Mr Lawson made unprecedented criticisms of the Bank of England. Despite its excellent record in general in carrying out its supervisory duties, Mr Lawson said, "on this occasion the Bank did not act as promptly as it should have, and to some extent fell down on the job."

But he went on to express his "fullest confidence" in Mr Robin Leigh-Pemberton, the central bank's Governor.

The new measures stem from a total of 34 recommendations made by a Treasury-Bank of England committee set up last December, and will include a new banking law for which a bill will be drawn up as soon as possible.

It was announced yesterday that JMB, which is now owned by the Bank of England and Johnson Matthey plc, its former parent, are to sue Arthur Young, its auditors, for "substantial" damages amounting to close to the £248m (\$315m) JMB has now lost. The accounting firm

said last night that it would put up a "vigorous defence."

The measures unveiled by Mr Lawson should correct what he called the "serious shortcomings" shown up in the system by the Johnson Matthey affair. Broadly, they will give the central bank additional powers to supervise and control banks.

The Bank's supervisory staff which, Mr Lawson said, had been slow to respond to JMB's danger signals, will also be strengthened. Mr Lawson indicated that he expected the Governor to make changes in this division. The supervisor directly responsible for JMB has been moved out of this area, and other changes were being considered.

The major reforms include the abolition of the present two-tier system of recognised banks and licensed deposit-takers created by the 1979 Banking Act. All banking institutions will in future be subject to the more rigorous regime applied to licensed deposit-takers, and the criteria for authorisation will be tightened up.

A "regular dialogue" will also be opened up between the central bank and bank auditors to give supervisors a better picture of a

bank's health. At the moment, the Bank of England is constrained by the confidentiality clause of the Banking Act, and auditors may not communicate a client's secrets to third parties. Banks will also have to set up an audit committee and appoint a finance director, which JMB did not have.

A series of other changes will limit the bank's large exposures, strengthen its internal control and reporting requirements, and seek "letters of comfort" pledging the support of shareholders owning more than 15 per cent of a bank.

The proposals received a mixed welcome last night. Bankers were not enthusiastic about closer supervision or engaging their auditors in a regular dialogue with the Bank of England. One senior banker said this would "not make for a comfortable relationship," though he believed auditors and supervisors should be allowed to communicate in a crisis. Another banker was concerned about higher auditors' fees.

The accounting profession, however, applauded Mr Lawson's statement for endorsing most of the recommendations.

Continued on Page 18

Background, Page 14; Editorial comment, Page 16; Lex, Page 18

Ford rules out Cologne for new engine plant

BY JOHN DAVIES IN COLOGNE AND KENNETH GOODING IN LONDON

FORD has ruled out Cologne in West Germany as the production site for a major new engine project in which it is investing more than \$130m.

Mr Daniel Goedevert, chief executive of Ford of Germany, revealed the decision at the same time as announcing that his company's last year sustained its first loss since 1980 - DM 288.1m (\$98.7m) against a DM 150.8m profit in 1983.

His statement increased expectation that Ford will build its new family of 2-litre, twin overhead camshaft engines at Dagenham in the UK. The company insisted yesterday that a decision had not yet been made.

Mr Goedevert refused to be drawn and would say only that the West German company would obtain the engines "from outside."

Ford previously has suggested that it might buy the engine from an outside supplier - "that might be

cheaper given the excess capacity in Europe," Mr Goedevert would not clarify his statement to establish whether his company would get the engine from another Ford subsidiary or from a source outside the group.

He insisted, however, that it would not be economically justifiable in the long term to produce the engine in Cologne.

Politicians and union officials in both West Germany and Britain have been anxious to attract the project along with the jobs involved. Unions believe the output will be about 200,000 engines a year, starting in 1987.

Ford's decision is a blow to the Cologne area, which has been pressing hard for the scheme. Executives declined to say how much financial support the state government of North Rhine-Westphalia had offered to win the engine project, arguing that the subject was "confidential."

Ford of Europe also has engine plants at Bridgend in Wales and Valencia, Spain. It would not seem logical to add another engine to Bridgend's output and Valencia, like Cologne, would need new buildings to house the production lines, whereas there is space to spare at Dagenham.

The company's reluctance to offer any hint that the engine investment might be made at Dagenham is a cause for concern among the unions there. It would help turn attention away from the cuts currently in train at the plant.

This week the company announced that wheel production was to cease by 1987, with the loss of 200 jobs, and it has also given a warning that the forges, where 180 are employed, is no longer viable and is under threat.

Results, Page 19

Bristow drops Westland bid

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

MR ALAN BRISTOW, Britain's biggest helicopter operator, yesterday abandoned his £28m (\$113m) bid for Westland, the troubled UK helicopter manufacturer.

The bid, made through a specially set up company, Bristow Rotorcraft and backed by a number of British financial institutions, was allowed to lapse after receiving acceptance in respect of 57.72 per cent of the Westland shares.

Bristow Rotorcraft had said in its offer document it was seeking acceptance in respect of 90 per cent before declaring the bid unconditional.

The decision to allow the offer to lapse caused surprise in the City of London; it is normal for an offer to become conditional once acceptances for 50 per cent or more have been received.

One factor, it is understood, is that further detailed examination of the Westland financial situation in recent days showed, Bristow Rotorcraft believed, a more serious situation at Westland than originally thought, probably requiring more capital to redress.

Westland maintained last night, however, that all the relevant information had been available all along. The company believes that it can work itself out of its current problems, which stem largely from lack of civil orders for helicopters, slow progress on major military contracts such as the Anglo-Italian EH-101 aircraft, and delays in government decisions on new helicopter ventures, such as the AST-404 tactical transport aircraft.

The collapse of the offer sent the Westland share price, 145p a week ago, tumbling further. It closed at 90p, down 50p on the day and a low for the year. That was 80p less than the value put on the shares by the Bristow offer.

Bristow mounted its bid in May with the claim that the knowledge and experience in the helicopter business of Mr Alan Bristow and his associates could pull Westland

round from what Mr Bristow described as "mounting difficulties" which threatened the company's future.

It drew bitter opposition from Westland. But efforts in the UK, U.S. and Europe to find an alternative bidder for the company failed. And only a week ago, Sir Basil Blackwell, chairman, told shareholders the board recommended acceptance.

Bristow's statement last night that it was pulling out, issued by its advisers, Kleinwort Benson, followed a day of confusion after earlier reports that the offer was about to be withdrawn.

Bristow has said yesterday morning that it was considering whether the conditions of its offer could be met.

This in turn drew a statement from Westland that it did not know what grounds Bristow had for making such a comment.

Lex, Page 18

Shia chief 'accepts offer of hostage exchange'

By Tony Walker and Nora Boustany in Beirut

THE DIPLOMATIC war of nerves over the fate of the 30 to 40 American hostages held in Beirut intensified yesterday but without offering any firm indication of an early solution.

Mr Nabih Berri, the Shia Amal leader, said he had accepted an offer for the exchange of the U.S. hostages for more than 750 Lebanese Shia detained in Israel to be carried out in Switzerland.

His statement followed a meeting with a Swiss Government representative in Beirut. It was reported from Switzerland that M. Pierre Aubert, the Foreign Minister, had sent a message to Mr Berri urging the release of the hostages for "humanitarian reasons."

Mr Berri, who has accepted interim responsibility for the safety of the hostages, also met a French official and was later planning to attend a press conference with several of the passengers from the TWA aircraft hijacked last Friday.

Algeria, which played a vital role in securing the release of the U.S. hostages from Tehran, is also believed to be involved in mediation efforts.

However, Amal leaders in Beirut insisted that little substantive progress could be made on the issue until Israel responded to the "noble cause" of the Shia prisoners it is holding.

Mr Yitzhak Rabin, Israel's Defence Minister, said on U.S. television that the problem was essentially American. "Let's not play games. The hostages are American. They were caught on board an airline that carries the American flag. The U.S. Government has to make up its mind what it wants to do. It is their responsibility," he said.

M. Jean-Jacques Kurz, a spokesman for the International Red Cross, said there was a standing request for the repatriation of the Shia prisoners who, he said, were being held in violation of international law. "The whole thing is in Israeli hands," he added.

Colonel Akel Haidar, deputy leader of Amal, said there was no question of the hostages being handed over to the International Red Cross. "We cannot guarantee their release before the U.S. accepts the hijackers' conditions. If these discussions fail, we will have to say goodbye and now there is nothing else we can do. Go talk directly to the hijackers yourselves."

Continued on Page 18

Grease appeals to U.S. tourists, Page 3; More money for sky marshalls, Page 6

Flash data project 3.1% U.S. growth

BY STEWART FLEMING IN WASHINGTON

THE U.S. ECONOMY recovered from its earlier slowdown in the second quarter of the year and grew at an annual rate of 3.1 per cent, the Commerce Department reported yesterday in its first "flash" estimate of activity during the April-June period.

On Wall Street interest rates rose and the dollar rallied vigorously on the foreign exchanges as investors reacted to the news, which many had softened expectations that the Federal Reserve will soon follow up its recent easing in monetary policy with a cut in the discount rate to 7 per cent.

Falling money market rates in the past few weeks have convinced many bankers and economists that the Fed has been laying the foundation for another discount rate reduction. Although such Fed action is still not ruled out, the "flash" GNP number has created uncertainty.

"It does not preclude a discount rate cut but it does make the case a shade less compelling," said Mr Philip Braverman, economist at the New York firm of Briggs Schaeffle.

The Reagan Administration, which has been concerned about the marked economic slowdown during the past year, welcomed the announcement. Mr Larry Speakes, the White House spokesman, said it showed that "GNP growth can continue at a healthy pace." And Mr Malcolm Baldrige, the Commerce Department Secretary, said the worst of the slowdown in economic

growth is probably behind us."

Yesterday's Commerce Department report showed how sharp the slowdown has been. The department revised its original first quarter real GNP figure of 0.7 per cent to show the economy expanding at an annual rate of only 0.1 per cent.

The brighter picture the Commerce Department expects for the second quarter reflects a number of factors, not all of them yet assured. The "flash" estimate is based on economic data for only one or two months. Crucially, up-to-date figures for foreign trade and inventories for May and June have yet to be reported.

It has been the foreign trade sector, hit by the strong dollar, which has been a major factor behind the economic slowdown since last summer. In the first quarter domestic demand expanded at a healthy 4 per cent but a big rise in the volume of that demand, being met by foreign producers, curbed U.S. output. The trade deficit is expected to rise above last year's \$123bn in 1985. The U.S. manufacturing sector has seen no increase in production since the middle of 1984.

In projecting a 3.1 per cent rise in GNP for the second quarter, the Commerce Department said that it expects personal consumption and business fixed investment to increase substantially and residential

Continued on Page 18

Money markets, Page 31; Stock market reports, Page 38

Sony plans French compact disc plant

BY JUREK MARTIN IN TOKYO

SONY, the consumer electronics concern, yesterday became the first Japanese company to announce plans to manufacture both compact disc (CD) players and 8mm video parts outside Japan.


The company said Sony France, its French subsidiary, would build a new factory for both products in Ribeauville, near Colmar in Alsace. The new plant, which will employ about 250, is scheduled to be operational by the end of 1986. A monthly output of 10,000 CD players and 5,000 8mm video key devices is planned.

By manufacturing in France, Sony will avoid the 19 per cent tariff on imported CD players. Sony said that the cost of the plant could not yet be determined.

A 100,000 square metre site had been acquired but neither the factory design nor whether it would be owned or leased had been decided.

Mr Hanryuki Machida of Sony said yesterday that the company's goal was to sell 1m CD players worldwide this year. He estimated that total European demand for CDs would be 500,000-600,000 a year. Sony would be aiming to secure at least a 20 per cent share of this, he said.

The Ribeauville factory will be equipped to produce the conventional deck-type CD players and the much smaller, and cheaper, versions that were first introduced by Sony into Japan last autumn and which have been available in limited quantities in Europe this year.



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EUROPEAN NEWS

Republican veterans in Spain win rights

By David White in Madrid

THE FRANCO era is finally over for 60,000 Spaniards. Under a decree approved by the Socialist cabinet, those who joined the losing Republican side in the Spanish civil war will now be entitled to pensions for their service and to official recognition as old soldiers.

It has taken almost ten years since General Franco's death for the surviving and widows who fought against his nationalist uprising to have their claims accepted.

In the wake of amnesties in the late 1970s, people who had enlisted before the outbreak of the war in 1936 were given pension rights as professional soldiers, but those who joined afterwards were excluded.

A law introduced by the Socialist last autumn laid down that all Republican veterans should be entitled not only to pensions, but also to wear medals and uniforms like other retired soldiers. The decree specifies the conditions for people who entered the Republican armed forces and security forces between July 1936 and the end of the war in April 1939.

According to Sr Joaquin Almunia, the Labour Minister, the 60,000 people affected by the new decree are 78 per cent veterans and 22 per cent dependents of people who died in the civil war or later. Sr Almunia said the measure was in recognition of their efforts "in defence of democratic legitimacy."

Applicants can qualify, however, only for the equivalent of a minimum state pension. This amounts to just Ptas 27,496 (£122.7) a month for a single person, and slightly more if there is a dependent spouse.

Social security officials estimated that four in five applicants had income of less than Ptas 900,000 a year—just over £4,000—and would therefore qualify for the new pensions.

The veterans will henceforth be able to carry military identification cards, wear uniforms according to their former rank, plus their decorations on their civilian clothes and use the same social services as other retired personnel.

Portugal's Finance Minister quits

By Peter Wise in Lisbon

PORTUGAL MOVED closer to an early general election yesterday as Sr Emanoel Lopes, the Finance Minister, resigned following the breakdown of the ruling coalition and President Antonio Ramalho Eanes consulted the Council of State on whether to dissolve Parliament.

Sr Lopes, an independent, said in a letter to Sr Mario Soares, the Prime Minister, he could not remain in office after the collapse of the Socialist-Social Democrat alliance he had agreed to serve two years ago.

He told the Prime Minister the breakup of the coalition, which he considered the most capable of meeting the country's needs, had deprived him of the parliamentary support to continue his programme aimed at gradual economic recovery. Meanwhile, the Council of State, Portugal's top advisory body, met for the second time within a week, in a session specifically convened by Gen Eanes to pronounce on the dissolution of parliament. The views of the 16-member council, which in-

cludes the party leaders, are not binding on the President but the meeting is a constitutional obligation before he can call an election.

The session was held as efforts by the President and Sr Soares to avert the upheaval of a parliamentary ballot two years ahead of schedule appeared almost certain to fail. Three major parties, including the Social Democrats which quit the coalition, have all made it clear they will oppose any solution other than an early election.

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Peter Wise examines attempts to set up a stable government Lisbon hopes for a political truce

AFTER experimenting unsuccessfully with every known formula for a stable government during a decade of trying to resolve crises in Portugal, President Antonio Ramalho Eanes this week appealed to political parties to thrash out their own settlement to the upheaval caused by the breakup of the ruling coalition.

As he approaches the end of ten turbulent years in office, however, the President's final plea for a compromise that would spare Europe's poorest country the convulsion of an early general election before joining the EEC in January already seems doomed to failure.

Every successive election result since the 1974 revolution has brought increasing evidence that there is no floating vote that could cause a significant shift in the balance of power; but the parties now demanding a ballot two years ahead of schedule appear convinced that their future lies in another reshuffle of alliances.

President Eanes' appeal in a message to Parliament on Tuesday was for the parties to reach a consensus that would ensure parliamentary support for a new government with a skeleton programme of economic reforms to replace the Socialist-led coalition that collapsed last week when the seven Social Democrat ministers quit the 16-member Cabinet.

However, the President has admitted openly there is little hope of success for his attempt at a political truce in the national interest. Three major parties, the Social Democrats, Christian Democrats and pro-Soviet Communists, have all called for an early election, making it clear they will not

support alternative solutions. In a move that appears to reflect his pessimism, President Eanes convened a second meeting of the Council of State yesterday specifically for consultations on whether to dissolve Parliament.

His appeal, however, echoes the position of Sr Mario Soares' Socialist Party. The Prime Minister, who is swimming against the political tide, has defended the call for an early general election only as a last resort.

Once bitter political rivals, the President and the Prime Minister now seem to share the view that dissolving Parliament a few months before scheduled presidential and local government elections would throw the country into a protracted period of divisive campaigning, and so jeopardise essential economic reforms.

The harmony between President Eanes and Sr Soares is unexpected at a time when a new political movement is being built on the popularity and stature of the President. The Democratic Renewal Party (PRD), which held its first national convention last weekend, could gather considerable momentum if President Eanes takes over its leadership as expected when he steps down from the presidency in December.

In the past, Sr Soares has attacked the growth of a "Fasista" party as a Peronist-style populist movement and a danger to democracy. His criticisms mellowed as the new party emerged to make considerably less impact than had been expected. Nevertheless, any political threat held by the PRD is levelled at the left-wing among Sr Soares' Socialists, where the new party has already won support from dissidents.



President Eanes, looking for another formula.

Conservative critics have accused President Eanes of attempting to hold on to a general election so as not to force the PRD into fighting a campaign before he can lead the party the key vote-catching quality of his own prestige. This may be exaggerating the potential of a party unlikely to score significant successes even if it did not face a ballot until the scheduled parliamentary elections in 1987.

President Eanes' more plausible strategy could be to remain active in politics at the head of a party ready to launch his presidential re-election campaign after he has waited out the next five-year term as the constitution requires, rather than plunge into the political battlefield of coalitions and alliances as a parliamentary leader set on becoming premier. Despite the joint bid by the President and Sr Soares to limit the disruption of the

OECD steps up drive on pollution

By Andrew Gowers in Paris

ENVIRONMENT ministers from industrialised countries sought yesterday to give fresh political impetus to the fight against pollution on a number of fronts.

At the end of a three day meeting at the Organisation for Economic Co-operation and Development (OECD), the 24 member states declared their intention to tighten controls on the handling of hazardous industrial wastes, step up measures to combat air pollution, and improve safeguards against environmental damage in developing countries.

But they papered over continuing wide differences, particularly within the European Community, on the speed and methods with which air pollution from industrial plants, power stations and vehicles should be reduced.

Ministers called for the development of an effective system to control the movement of hazardous wastes across national frontiers, including a legally binding international agreement to be drafted by the end of 1987, and possibly to be opened for signature by countries outside the OECD.

The proposed agreement would amount to the extension of a regulation already adopted in the EEC, and due to come into effect next October. This provides for prior notification of the movement of waste across a national border. The OECD estimates that a consignment crosses frontiers every five minutes of every day.

The ministerial recommendation on air pollution expresses "deep concern" over "existing and increasing damage to the natural and man-made environment" and calls on member countries more effectively to control pollution from sulphur and nitrogen oxides, the two substances most widely blamed for acid rain destruction of European forests and Scandinavian lakes. It calls for more efficient use of energy, the use of new combustion technologies and alternative fuels, and the introduction of devices to reduce emissions.

But it deliberately avoids setting precise targets for emission reductions.

The question remains: what realignment of forces could emerge from an early election to ensure a stable majority government given that every possible combination of the three main non-Communist parties has been tried and failed?

Black market booms with explosion in Soviet car ownership

By Patrick Cockburn in Moscow

IN THE early 1970s, just before there was an explosion in car ownership in the Soviet Union, the Soviet Ministry for the Automobile Industry made a serious mistake.

It assumed that the average life-span of a Soviet car would be seven years and geared its production of spare parts and repair services and the number of petrol stations accordingly.

The result of this error became apparent as the number of cars on the roads rose eight-fold between 1970 and 1984. Today it is about 11m.

As the years passed no cars were scrapped. The expense of buying a car, which costs an average of four years salary, was too great for owners to discard what they had acquired with such difficulty. At present 15 per cent of Soviet cars are more than 15 years old and another 17 per cent are between 11 and 15 years old.

State repair shops and spare part stocks were wholly inadequate to meet the needs of a private car fleet of anything like this size. The result was a spectacular growth of a black market for everything to do with cars.

It is now believed, according to the monthly economic magazine *Eko*, that some 60 per cent of all repairs are done by private mechanics. When the price of spare parts and services sold by the state went up in 1982 there was a drop in custom in the state services of 50 per cent compared to 1977.

Worse still is the lack of availability of petrol. In some rural areas there are no petrol stations at all and as a result, as the interior minister himself points out, local car owners have no choice but to go to the black market if they want to fill their petrol tanks.

Eko estimates that 40-50 per cent of petrol in Soviet cars is bought from the drivers of state-owned vehicles who siphon it off, or it is stolen from state fuel depots. Another survey showed 38 per cent of petrol was bought on the black market for less than state prices.

More petrol stations are now being built but Soviets have become used to getting petrol cheaply and it will be difficult to reduce the black market.

In any case the strain on Soviet investment resources imposed by Soviet leader Mr Gorbachev's plans to re-equip

industry makes it unlikely that there will be sufficient money available to build up an infrastructure to sustain the private motorist.

Most Soviets will continue to travel by public transport which is cheap. In Moscow any distance by car is a luxury.

Mr Mikhail Gorbachev, the Soviet leader, intends to push through major changes in the Soviet Communist Party in the next six months, promising more women and young people to important posts. Pravda indicated yesterday, Reuters reports from Moscow.

An editorial in the newspaper, official organ of the party's central committee, gave a clear warning to entrenched officials not to try to hold back the tide. Mr Gorbachev has made no secret that he sees the reselection process ahead of next February's five-yearly national congress as an opportunity to purge out party apparatchiks who have turned into sinecures.

Since by underground, bus or train still costs only 5 kopecks (5p). Cars, two-thirds of which are owned by people in cities are used 1.5 times for getting to work than travelling into the countryside. A survey showed that 56 per cent of car owners said their reason for buying a car was to go on holiday or away for the weekend. Only 10 per cent said they bought a car to get to work more quickly.

The typical car owner, as he emerges from studies, is white collar (50 per cent) rather than blue collar (35 per cent). He is relatively old, on average 40 to 50 years, and has spent a long time saving up for the car which in the case of a typical Zhiguli costs 54,000 roubles (about £7,000).

The main need in the Soviet Union, according to the consumer demand research centre, is for a cheap, economical car instead of expensive Zhigulis or Moscovitches.

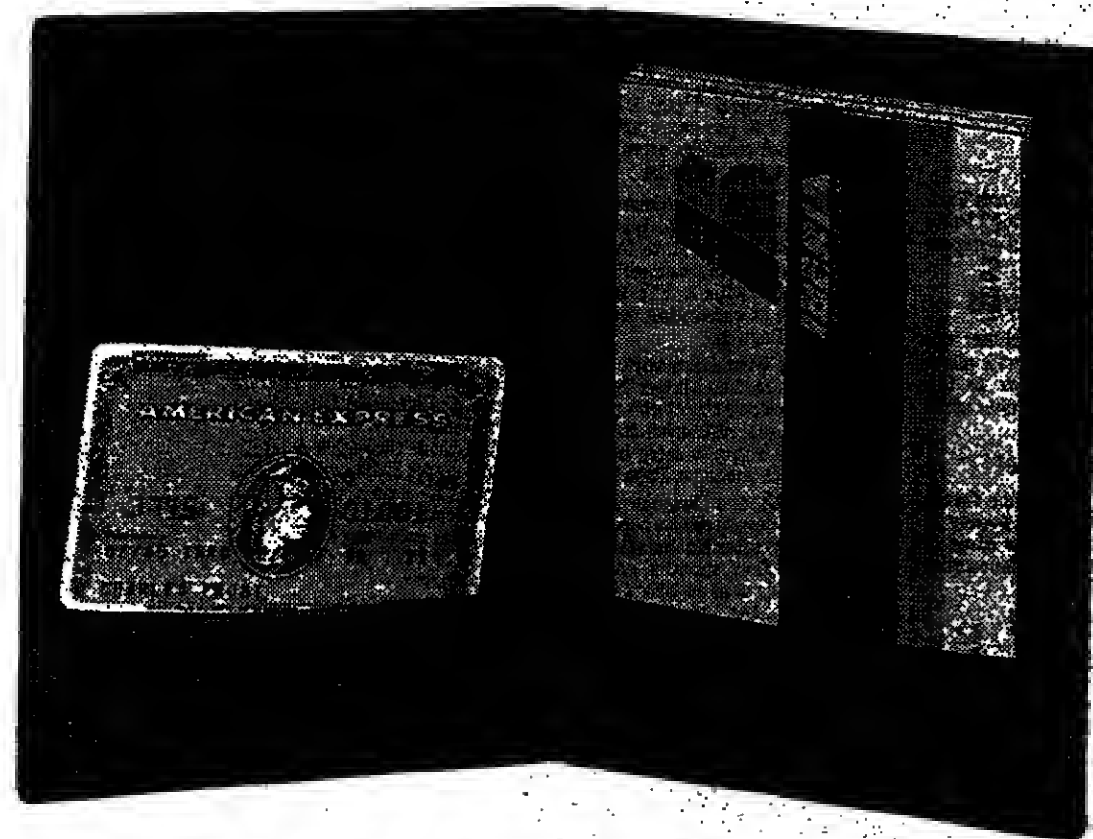
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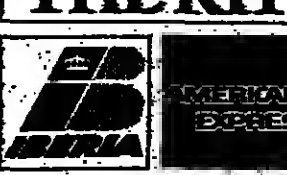
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EUROPEAN NEWS

French Prime Minister in quarrel over election

By David Housego in Paris

THE QUARREL between M. Laurent Fabius, the French Prime Minister, and M. Lionel Jospin, secretary of the Socialist Party, over the running of the party's election campaign next year took on an added dimension yesterday when M. Jospin publicly announced that he would put the issue before the party's executive committee.

M. Jospin took this extreme step after seemingly both President Mitterrand and the party's top leadership had failed to resolve the dispute. In going so far M. Jospin, who succeeded M. Mitterrand as head of the party, is implicitly threatening to resign if he is disowned.

The quarrel blew up unexpectedly at the weekend after M. Fabius launched the Socialist election campaign in a major speech at Marseille—parts of which angered M.

Jospin. Since then, the Socialist Party, which has long been exploiting the leadership conflicts on the right, has been taken aback to find that it had a major internal squall on its hands.

Behind the dispute lie substantial differences over the type of campaign the Socialists should conduct and the relations between the party and the Government.

M. Fabius believes that if the left is to have any chance of obtaining a substantial block of seats in the next National Assembly it must widen its appeal to win votes from the centre.

He has spoken of a "Republican Front" and of rallying the maximum support around the consensus theme of "modernisation".

At the same time in his speech at Marseille, M. Fabius responded to the Communists'

recent harsh attacks on the Government with equally blunt denunciations of their "demagogic" tactics.

M. Jospin, however, has no wish to bury the Socialists' identity in an amorphous centrist grouping. He thinks also that it is mistaken for the party to attack the Communists.

The two men disagree also on the leadership of the campaign.

M. Fabius believes that this naturally falls to him as the head of the Government. But in Socialist party history it has traditionally been the first secretary who has led the party into battle.

Behind these two issues lies a further conflict over the succession to the leadership of the party when President Mitterrand retires—and hence the question of who will be the party's next presidential candidate.

Spanish strike partially successful

By David White in Madrid

THE FIRST 24-hour general strike to be called in Spain for nine years hit major industrial regions yesterday and reduced public services in many areas, but failed to bring the country to a standstill.

Pickets were involved in numerous rough incidents in a strike organised in protest against reductions in future pension rights, but seen more as a general campaign against two and a half years of stringent economic policies under the Socialist Government.

The Communist-led workers' Comisiones Union, main organisers of the strike, claimed that more than 3m workers were involved in the two and a half days of stoppage. The Government said that normality was the general rule except for the picketing incidents and that it would be false to speak of a general strike in practically any zone of the country.

The protest was backed by all the main unions, except the Socialist-led UGT, which staged its own protests earlier this month. Sr Manuel Chavez, a senior UGT figure who is also on the Socialist Party executive, said the 24-hour strike had failed overall and had not prevented transport services, banks or the civil service from functioning.

Clashes with police were reported in various towns and more than 80 people were detained, including several local Communist union leaders, but most were later released. In the industrial outskirts of Madrid, authorities called for an investigation into two incidents in which police were said to have fired live ammunition into the air. Other skirmishes took place when demonstrators forced cars to close and set tyres alight on main roads.

The Madrid industrial belt, the Basque country, Asturias and parts of Catalonia were the regions most heavily affected by the strike, which had a strong following in the mining, transport and metalworking sectors. Total stoppages principally concerned larger companies, while many shops in working-class areas shut for fear of retaliation.

Greeks appeal to U.S. over tourism

By ANDRIANA IERODIACONOU IN ATHENS

THE GREEK National Tourist Organisation (Ntog) yesterday made an emotional appeal to U.S. holidaymakers not to heed an injunction by U.S. President Ronald Reagan to boycott Greece until security measures against terrorist attacks at Athens airport improve.

Tourist earnings are vital to Greece's ailing current account balance, which showed a deficit of over \$2bn (£1.5bn) in 1984. The U.S. President's call was made following the hijacking one week ago of a TWA passenger jet on the Athens-Rome run, by two armed Shi'ite Moslems who boarded the plane in Greece. Pan American flights launched in May under a new Greek-U.S. civil air agreement to serve Los Angeles and San Francisco from Athens have been temporarily suspended.

TWA, which operates the Athens-New York run is said to be considering following the U.S. Administration's advice.

Travel agents in Athens handling group American bookings to Greece were reporting mass cancellations yesterday though it was too early for Ntog to be able to give exact figures.

"We appeal to our U.S. customers who, unfortunately are heading the U.S. President's exhortations to ignore them. We assure them there is no danger at Athens airport, certainly no more than in New York, Detroit or Michigan," said Mr Nikos Skoulas, Ntog director, yesterday at a Press conference in Athens addressing himself directly in English to American TV network cameras.

He said the "unacceptable defamation" campaign waged by the U.S. is likely to cause "enormous damage" to the 1985 Greek tourist trade, particularly to cruise boats which rely heavily on American customers. "We have our appeal on the fact that Americans are individualists who like to make up their own mind," Mr Skoulas said. He said cancellations will hurt also the 300,000 Greek families employed in tourism aside from travel agents and cruise boat owners.

Some 375,000 American holidaymakers were expected in Greece this year, about 100,000 more than last year. In 1984 Americans represented about 9 per cent of total arrivals, but according to Mr Skoulas tourists from the U.S. are particularly important because they

show the highest per capita spending in Greece. Over half the Americans coming to Greece register for cruises.

Mr Evangelos Kouloumbis, the Greek Communications Minister, yesterday admitted to short-comings in the perimeter fencing surrounding the Athens airport terminals which he described as "uneven." He said that a Dr\$ 70m contract for the construction of a new fence to international civil air specifications will be tendered within a few days. Work will be completed in five months. In the meantime police have been assigned to a 24 hour watch on the airport perimeter.

The minister confirmed that an IATA delegation is expected in Athens on June 28 to discuss airport security.

Brussels defends pollution plan

By QUENTIN PEEL IN BRUSSELS

THE EUROPEAN Commission yesterday presented the justification for its controversial proposals to cut the pollution from car exhausts, in the face of vehement criticism from both the motor industry and environmentalists.

Officials in Brussels claimed that their figures would cut the most toxic nitrogen oxide pollution from cars by more than 70 per cent and cut all emission of nitrogen oxides to a level only slightly higher than in the U.S.

If vehicle speed limits were set at the same level as in the U.S. (55 mph)—then the entire pollution by nitrogen oxide (NOx) from cars would drop 15 per cent below the U.S. level, they said.

The Commission's figures for the permissible levels of toxic emissions in car exhausts have set the scene for an outright confrontation between West

Germany on the one hand, and Britain, France and Italy on the other, when environment ministers meet next week.

The West German Government has called for a reduction in NOx emissions to only 2.5 grammes per test, compared with a Commission proposal of 3.5 grammes for large cars (over two litres) and 4 grammes for cars between 1.4 and two litres. Bonn faces a powerful environmental lobby concerned to stem the destruction of German forests from so-called acid rain.

The counter argument put by Britain and representatives of the motor industry is that such standards would prevent the development of alternative types of clean-burning car engines.

A key point in yesterday's publication by the Commission is he claimed reduction in pollution which might result from

stricter speed limits.

The paper says that U.S. emission standards have reduced car pollution by 91 per cent for carbon monoxide (CO), 88 per cent for mixtures of hydrocarbons and nitrogen oxide (HC+NOx) and 67 per cent for pure NOx.

In comparison, officials say the proposed EEC standards for medium-sized cars—the controversial category—would bring CO emission down by 80 per cent, the same for HC+NOx, and 73 per cent for pure NOx.

Critics of the figures maintain that the U.S. statistics exaggerate the success of catalytic converters in reducing pollution. As many as 30 per cent are said to be faulty. As a result, they say, the Commission proposals would actually result in much stricter effective standards than those in the U.S.

Social fund squeeze hits youth training

By QUENTIN PEEL IN BRUSSELS

BRITAIN'S Youth Training Scheme, the £1bn-a-year programme to give vocational training to unemployed school-leavers, has been badly hit by a squeeze on cash grants from the European Social Fund in Brussels.

A sharp drop in the amount of finance going to UK schemes, down by £5m (£57m) to

bulk of the reduction. £500m for 1985, has hit the YTS particularly hard, leaving the British Government with a problem over how to make up the difference.

Distribution of cash to training and job-creation schemes throughout the EEC has been complicated by huge over-subscription to the Ecu 2bn

Social Fund, with requests for finance totalling almost Ecu 5bn. As a result, the British share, which last year was by far the largest at 32 per cent, was expected to be the hardest hit.

EEC support for the YTS will total around £101m in 1985, compared with £135m for 10 months of 1984. The programme has been forced to absorb the

Strauss urges Kohl to act on cereals prices

By Ivo Dawson in Brussels

HERR Franz Josef Strauss, leader of West Germany's Christian Socialist Union, has called on Chancellor Helmut Kohl to take "immediate action" against the European Commission's efforts to cut, at least temporarily, cereals prices by 1.8 per cent despite a West German veto against such a move.

A telegram from Herr Strauss to the Chancellor insists that Brussels' "rash" decision must be met with an emphatic West German response if the political damage over the grains price row is to be contained.

The Commission's move threatened to weaken still further the necessary political co-operation needed to sustain the Common Agricultural Policy (CAP) and hurt the already battered West German farmer, the telegram said.

Herr Strauss's call to arms was backed by Herr Gustav Suhr, president of the Bavarian Farmers' Association. He claimed that Herr Ignaz Kiechle, the Farm Minister, has now done all in his power to defend the cereals producers and "now it is Chancellor Kohl's turn."

However, the Agriculture Ministry appeared to be taking a more cautious position in the light of the complex legal issues at stake.

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this aspect: but in a highly competitive two horse race where one horse is already in front by a head, this aspect counts for enough to remove the possibility of a photo finish.

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Nobody takes the phone further

Olivetti wins \$2m order from GM

By Alan Friedman in Milan

Olivetti's Esercizio Pietra Pongigia, which operates in the capital-goods sector as a producer of lathes and fully automated turning cells, has won the General Motors order through its U.S. distribution partner, Lodge & Shipley.

The Olivetti subsidiary has an agreement with Lodge & Shipley for sales and assistance on the U.S. market.

The Fiat and Olivetti orders are significant because General Motors is already one of the world's most advanced companies in factory automation applications.

The recent \$80m Comau order was to supply two Chevrolet plants in New York State and in Ontario with automated assembly lines for manufacturing aluminium cylinder heads.

● Pirelli said it won a contract from Licensintorg, the Soviet trade organisation, for a car drive-belt plant.

Under the agreement, installed in Moscow, Pirelli will provide machinery and training and supervise plant installation and start-up.

Pirelli, which declined to disclose the value of the deal, said the new plant would form part of VAZ, the Soviet Union's biggest car factory.

● Spain's state fertiliser company, Empresa Nacional de Fertilizantes, awarded Española de Investigación y Desarrollo and France's Grande Paroisse a contract to provide the engineering for a 275,000-tonne-a-year nitric acid plant, a company spokesman said.

The Pla Tbn (\$40.6m) facility under construction near Valencia is scheduled to come on stream in 1987.

U.S.-JAPAN trade talks are not making satisfactory progress, according to U.S. trade officials visiting Tokyo.

WESTERN countries and Japan should make an effort to reach a consensus about their sharply diverging concepts of free trade, according to M Daniel Goeudevert, the head of the Ford motor vehicle concern in West Germany.

The French chief executive of Ford-Werke said that Japan exported 4m vehicles last year while importing only 42,000. This meant that for every single car sold in Japan by 30 Western manufacturers, eight Japanese companies sold nearly 100 vehicles abroad.

"Even if you can believe that some car manufacturers have incompetent management, no one can argue that every Western car maker is equally incompetent or uninterested in exporting to Japan," he said.

M Goeudevert said the basic reason for the huge imbalance was that many Western politicians understood "free trade" to mean something quite different from Japanese politicians and economists.

"It seems to me high time to get some consensus about the idea of free trade, instead of continuing to peddle well-meaning advice to Western industry."

The Japanese export challenge, along with unemployment was behind the current heavy losses and distortions of competition within the European motor vehicle industry, M Goedevert added.

U.S.-Japanese trade talks are not making satisfactory progress, according to U.S. trade officials visiting Tokyo.

"In terms of the (bilateral) trade committee, it has been a continuing experience and there are still a lot of issues still on the table," a U.S. Government official, who asked not to be named, said yesterday.

The bilateral trade talks have been going on for nearly a year with the aim of improving market accessibility for a wide range of U.S. manufactured goods that would like to sell more to Japan.

In recent months, U.S. and Japanese officials have also been discussing the possibility of opening U.S. markets to Japanese provincial U.S. imports, in four specific market areas, including semiconductors, forest products,

Greeks ne

These talks are progressing as expected, according to the U.S. officials believe that there are some "fundamental" differences between the two sides which hamper their ability to reach satisfactory solutions.

For example, in the matter of communications satellites, the Americans have asked for assurances that the state-owned Nippon Telegraph and Telephone Corp. (NTT) would be free to purchase such equipment from abroad.

"We kept getting answers that they would be free as long as the program was compatible with Japan's space-related equipment," but compatibility is undefined," the U.S. official said.

“Clearly, there is a lot at stake.”

negotiate alu

IN ATHENS

surveying and foundation work has been carried out at the site. But work cannot properly begin until the final contract is signed. That has not happened yet.

According to the Greek side, what remains to be negotiated is the price of the technological equipment, which will account for roughly half the total cost of the project and be supplied by the Soviet Union at its share of the financing.

The equipment will come from the Soviet Union and third countries, unspecified, in the West. Greece will have to pay for the equipment in hard currency. It

stake here. The trading system is under siege and rightly or wrongly the focus is on Japan. We are not alone in wanting access to this market," the official added.

On any issue of semiconductors, the U.S. has asked Japan why its industry was investing in new capacity when the demand for semiconductors was slowing.

The U.S. trade officials have asked Japan to make a public policy decision not to bail out those companies which are overcapacity. If it does, it could lead to destructive overcapacity.

The U.S. hopes some of the items under negotiation will be a trade agreement on a comprehensive program on imports expected from the Japanese.

government.

mining plant

the absorption of the bulk of the alumina production by the Soviet Union.

Greek officials say that Moscow's initial offer on the equipment was considered too high by Athens, but they did not disclose exact figures. "The Soviets proposed a high price; we proposed a low one, and I suppose we will meet somewhere in the middle, say in the range of \$150m to \$200m," one Greek official said.

China has agreed to buy more than 1m tonnes of steel from Japanese companies initially in the second half of this year, according to industry sources, AP-DJ reports.

GREECE and the Soviet Union are still negotiating unresolved financial details of a \$450m Greco-Soviet alumina plant venture, which the Socialist Government of Dr Andreas Papandreu has been trying to get finalised for nearly four years, according to Greek officials.

A Greek delegation was scheduled to leave for the Soviet Union today to continue talks.

A site was chosen for the alumina plant to the north-west of Athens in early 1985 after prolonged negotiations on the price of the alumina.

Construction was supposed to begin shortly after that. According to Greek officials, the negotiations

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AN UNEXPECTED mini-revival in Indonesian processing business has given a modest boost to Singapore's troubled oil refiners. They point out, however, that business compares unfavourably with Europe after the latest drops in crude prices there.

This is a reversal of the position at the end of last year, when margins between crude and refined product prices were more attractive in the Far East than in Europe or the U.S.

New Indonesian business is therefore welcome. Previously it had been feared that 30,000 barrels a day (b/d) from the 100,000-b/d arrangement negotiated indirectly with Pertamina, the Indonesian state oil company, last November.

That arrangement was itself a relief to the besieged industry, even though volumes fell subsequently.

The latest boost to Singapore's refineries, apparently a result of operational difficulties at Indonesia's new refineries, is of unspecified size but is expected to last several weeks.

Recent Chinese and Iranian crude processing deals have continued to bring much-needed business to Singapore, which is the world's third largest refining centre after Houston and Rotterdam.

Overall capacity utilisation at the five main refineries is said to have dipped to 50-55 per cent, and one major oil company estimates that most have been failing to cover costs.

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Allied Irish Bank	121½	C. Hoare & Co.	121½
American Express Bk.	121½	Hongkong & Shanghai	121½
Henry Ansbacher	121½	Johnson Matthey Bkcs.	121½
Amro Bank	121½	Knowlsey & Co. Ltd.	13
Associates Cap. Corp.	13	Leong	121½
Banco Bilbao	121½	Edward Manson & Co.	121½
Banco Bapostolm	121½	Moghray & Sons Ltd.	121½
BCCI	121½	Midland Bank	121½
Bank of Ireland	121½	■ Morgan Grenfell	121½
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	Today	'INDEX Last week	% Year's High	Year's Low
USS Eurobonds	7.00	10.31	11.57	10.07
DLM (Foreign Bond Issues)	10.00	8.59	2.65	6.20
MLP (Leasing Notes)	6.80	6.54	7.69	6.73
Can\$ Eurobonds	11.53	12.07	13.41	11.90

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CUBA IS attempting to persuade its Western trading partners to go half shares in a \$30m (225m) fund to carry out various industrial projects on the island.

"Western governments and companies putting up money for Cuba need to understand that it will be a mutually lucrative operation," according to Sr Roul Leon, Minister-President of the National Bank of Cuba which is the island's main bank.

The Cubans will not reveal the response from their trading partners so far, saying that a definitive response will be received only when the various industrial trading partners have met during this year.

The \$30m fund has been launched in the wake of the relative failure of previous Cuban efforts to attract foreign investment into joint ventures in Cuba.

In spite of attempts to form joint companies to run a num-

hotels in the offshore car around Cuba to light engineering workshops in Havana. Foreign panners were virtualy impossible to recruit.

A small Spanish company did set up a joint venture to produce spares for machinery in the Cuban capital but it is an example was not followed by others.

UN reports from Rio de Janeiro Interbras, the trading arm of the Brazilian state oil company Petroleo Brasileiro S/A (Petrobras), has arranged the barter of \$50.5m worth of machinery and crude oil pipelined produced by a privately-owned Brazilian company for Iraqi crude oil.

The pipe will be traded for 5,000 barrels a day of crude oil. That amount, when added to the 27,000 barrels a day traded for Brazilian goods in an agreement signed by the two countries last August, would bring Iraq's oil to countertrade export to Brazil.

Singapore refineries get surprise boost

BY CHRIS SHERWELL IN SINGAPORE

AN UNEXPECTED mini-revival in Indonesian processing business has given a small boost to Singapore's troubled oil refiners. They point out, however, that business continues unfavourably with Europe after the latest drops in crude prices there.

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Allied Irish Bank	12 1/2%	C. Hoare & Co.	12 1/2%
American Express Bk.	12 1/2%	Hongkong & Shanghai	12 1/2%
Henry Ansbacher	12 1/2%	Robinson Mathew Bkrs.	12 1/2%
Amro Bank	12 1/2%	Keweenaw & Co. Ltd.	13%
Associates Cap. Corp.	13%	Lloyds Bank	12 1/2%
Banco de Bilbao	13 1/2%	Edward Manson & Co.	13 1/2%
Bank Espagnol	12 1/2%	Mogral & Sons Ltd.	12 1/2%
BOCI	12 1/2%	Mount-Credit Bank	12 1/2%
Bank of Ireland	12 1/2%	■ Morgan Grenfell	12 1/2%
Bank of Cyprus	12 1/2%	Mount-Credit Corp. Ltd.	12 1/2%
Bank of India	12 1/2%	Notional Bk. of Kuwait	12 1/2%
Bank of Scotland	12 1/2%	Notional Girobank	12 1/2%
Banque Belge Ltd.	12 1/2%	National Westminster	12 1/2%
Bank of China	12 1/2%	Northern Bank Ltd.	12 1/2%
Benelux Trust Ltd.	12 1/2%	Norwich Gen. Trust.	12 1/2%
Brit. Bank of Mid. East	12 1/2%	Peoples Trust	12 1/2%
■ Brown Shipley	12 1/2%	Prudential Trust Ltd.	12 1/2%
■ C. B. van Nistelrood	12 1/2%	R. Raphael & Sons	12 1/2%
Canada Permanent	12 1/2%	P. S. Refson	12 1/2%
Cayzer Ltd.	12 1/2%	Royal Bank of Scotland	12 1/2%
Cedar Holdings	13%	Royal Trust Co. Canada	12 1/2%
■ Charterhouse & Japhet	12 1/2%	■ J. Henry Schroder Wagg	12 1/2%
■ Citibank	12 1/2%	Standard Chartered	12 1/2%
Citibank NA	12 1/2%	Trustee Bank	12 1/2%
Citibank Savings	12 1/2%	Trustee Savings Bank	12 1/2%
Citidirect Bank	12 1/2%	United Bank of Kuwait	12 1/2%
C. E. Coates & Co. Ltd.	13%	United Mizrab Bank	12 1/2%
Comm. Bk. N. East	13%	Wentzel Banking Corp.	12 1/2%
Consolidated Credits	12 1/2%	Wayteaway Lawaid	13%
Co-operative Bank	12 1/2%	■ Williams & Glyn's	12 1/2%
The Cyprus Popular Bk.	12 1/2%	Yorkshire Bank	12 1/2%
Dunbar & Co. Ltd.	12 1/2%	■ Members of the Accepting Houses	
Duncan Lawrie	12 1/2%	Commerce	
E. T. Trust	12 1/2%	7 day deposits 9 1/2%, 1 month	
Ernester Trust Ltd.	13%	10 1/2%. Top Tier £2,500++ at 3	
First Nat. Fin. Corp.	13 1/2%	month notices 12 1/2%. At call with	
First Nat. Secs. Ltd.	13 1/2%	£10,000+ remains deposited.	
■ Robert Fleming & Co.	12 1/2%	£ sett. deposits £1,000 and over	
Robert Fraser & Ptns.	13 1/2%	9 1/2% g.r.a.s.	
Grindlays Bank	12 1/2%	1 Mortgage above rate.	
■ Guinness Mahon	12 1/2%	See Provincial Trust Bk.	
■ Hambros Bank	12 1/2%	1 Demand deposits 9 1/2%.	
Heritable & Gen. Trust	12 1/2%		

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PER 18 JUNE 1985

	Today	INDEX Last week	% Year's High	Year's Low
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10% (foreign bond issues)	7.00	7.59	8.57	6.72
HFF (dearer notes)	7.20	7.89	8.87	6.72
10% (US dollar)	12.03	12.03	13.41	11.50

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AMERICAN NEWS

Argentine banks report funds inflow

By Jimmie Burns in Buenos Aires

THE ARGENTINE Government yesterday said it was encouraged by the country's financial markets following the recent announcement of currency reform.

The country's bankers yesterday reported that more than 80 per cent of short-term deposits had been renewed on Wednesday and that there had been an influx of new funds. Wednesday was the first day of normal business activity following a three-day bank holiday that followed the announcement of the reforms.

The long queues which had formed outside branch offices from early Wednesday morning initially raised fears of a run on deposits. This would have had incalculable consequences for a banking system that has already suffered a liquidity squeeze as the result of a failure last month of the Banco de Italia y Rio de la Plata, the country's third largest private bank.

Bankers said most of their clients had reacted "positively" to the conversion of the "peso" to the "austral," and had largely only withdrawn cash to settle a backlog of bills which had been piling up in recent days.

Government officials claimed that the firmness of the austral in its first official day of trading was a sign that Argentina was beginning to experience a modest inflow of capital.

Outflows of capital as a result of lack of public confidence in government policy is estimated to have reached over \$20bn (£15.7bn) in recent years.

Reports of a currency reform last week led to an unprecedented slide of the local currency against the dollar on the local black market for foreign exchange.

Tim Coone reports from Nicaragua on the effect of further U.S. aid
Contras promise Ortega's defeat

Humberto Ortega: no let-up

HOPE IAS been rekindled temporarily in the rightist guerrilla camps along the Honduran and Costa Rican frontiers of Nicaragua as a result of the U.S. Congress's approval last week of some \$30m (£23.6m) in further funding to the country's Contras.

In the Honduran capital, Tegucigalpa, the main guerrilla organisation, the FDN, lauded the decision and announced a major offensive for August as a result of the renewed aid. It confidently promised the defeat of the Sandinista Government in Nicaragua by December.

However, the imminent end of the Sandinistas was similarly predicted in 1983 and 1984, but after three and a half years of fighting it is the guerrillas rather than the Sandinistas who face defeat.

The Contras have received an estimated \$70m-\$100m in U.S. aid from government and non-government sources since 1981, as well as training and intelligence support from the CIA and the establishment of an elaborate rear guard and supply system in Honduras and Costa Rica.

Despite this support the Contras have significantly failed to take or hold any target of political importance inside Nicaragua or to mobilise popular opposition to the Government, as did the Sandinistas in their ousting of the Somoza dictatorship during 1978 and 1979.

Instead, the balance of the war over the past six months has shifted decisively against the Contras. Under the weight of a sustained army offensive since January, the Contra forces have been dislodged from strongholds in both the north and south of the country, and been pushed back across the frontiers into Honduras and Costa Rica.

The principal guerrilla base and airstrip of the Arde group in the south was overrun on June 11: for about two years it had been the headquarters for guerrilla units which had para-

lysed or disrupted much of the economic activity in the regions of Zelaya Sur and Nueva Guinea.

Contra casualties have run at about 15 to 20 a day over the past five months according to the Ministry of Defence: this and a growing desertion rate

Peace talks 'reach impasse'

peace process has reached a virtual impasse, according to Nicaraguan Government officials. The latest meeting in Panama broke up without agreement on Wednesday night after a proposal by Nicaragua to discuss the renewal of U.S. aid to the Contras was turned down by El Salvador, Costa Rica and Honduras, writes Tim Coone on Managua.

Sr Victor Hugo Teneco, the Nicaraguan Deputy Foreign Minister, said Contadora's procedures for organising discussions and agendas should be urgently reviewed

have made it difficult for the Contras to maintain an effective fighting force of even 10,000 in the field.

The Defence Minister, Commander Humberto Ortega, said at the weekend that there will be no let-up in the offensive this year and that areas deep in the mountain and close to the frontiers, where the Contras have previously had considerable freedom of movement, will now remain permanently under army control.

There are external signs of a steady demoralisation of the Contra forces. In March Sr Jose Mondragon, a guerrilla commander, took advantage of the Government amnesty which remains in force until July. He gave up the war because of bitter infighting among the FDN leadership.

Sr Mondragon also claims assassinations are frequently used to resolve internal disputes and that large quantities of the U.S. funds are diverted to the FDN leader's personal bank accounts in the U.S. Sr Edgar Chamorro, a former FDN political leader who was expelled from the organisation in 1984 for speaking too openly of internal squabbles, has also made similar claims to Sr Mondragon.

If the FDN truly expects to be in power by December, however, it will not be through their efforts alone or with the new U.S. funds. Sr Mondragon insists that the Contras' strategy is not to achieve a military victory through the war, but to prepare for a subsequent U.S. military intervention.

His view is corroborated by a senior U.S. military analyst in the region who claims everything is now in place to enable the U.S. to invade Nicaragua should it so wish. "It would be a piece of cake compared to Vietnam," he said. Commander Hugo Torres, of the Nicaraguan armed forces, says: "It is true that the approval of the funds will aid the Contras, who are in a very difficult situation as a result of the defeats we have indicated upon them this year. But the political endorsement which it has given the Reagan Administration for an eventual U.S. military intervention in Nicaragua is more dangerous."

Mr Elliott Abrams, Assistant Secretary of State for Human Rights, told the Senate Foreign Relations Committee that the attack was a "barbaric terrorist act."

Mr Abrams, whose nomination to the Reagan Administration's Latin American specialist is being reviewed by the committee, said U.S. policy toward El Salvador had been "a great success story."

Reagan may increase El Salvador military aid

THE U.S. Administration said yesterday it was considering stepping up U.S. military aid to El Salvador to combat terrorism in the wake of the deaths of six Americans in San Salvador, AP reports from Washington.

Four U.S. marines and two other Americans were among at least 13 people killed on Wednesday night when gunmen disguised as Salvadoran soldiers fired automatic weapons at crowded outdoor cafes, U.S. officials said.

Mr Larry Speakes, the White House spokesman said a decision would be made "as quickly as we can," without approval of additional money from Congress. President Reagan could provide funds under the Arms Export Control Act and Foreign Assistance Act, he said.

He could not estimate how much additional money might be allocated. Mr Robert McFarlane, National Security Adviser, said the U.S. must "assist the Salvadoran government and make sure we bring a halt to this kind of outrage."

Mr Speakes said, however, the U.S. did not plan to use military force. Mr Reagan met his advisers to consider how to respond to the attack. Possibilities included providing technical assistance from U.S. law enforcement agencies to track down the gunmen, and improving El Salvador's intelligence capabilities. Mr Speakes said.

Mr Speakes said further acts of urban terrorism in El Salvador were "entirely possible." He said it appeared likely that leftist forces were responsible for the attack.

U.S. personnel in El Salvador had been aware of the threat of increased attacks and had been advised to take precautions. Mr Elliott Abrams, Assistant Secretary of State for Human Rights, told the Senate Foreign Relations Committee that the attack was a "barbaric terrorist act."

Mr Abrams, whose nomination to the Reagan Administration's Latin American specialist is being reviewed by the committee, said U.S. policy toward El Salvador had been "a great success story."

Top 10 defence groups 'face prices probes'

By Nancy Dunne in Washington

ALL TEN of the top U.S. defence contractors are facing federal criminal investigations, according to Mr John Dingell, chairman of the House of Representatives energy and commerce subcommittee on oversight and investigations.

Mischarging U.S. taxpayers is "a way of life throughout a defence industry," Mr Dingell said yesterday, releasing with his accusation a list provided by the Pentagon which revealed the nature of 36 out of 45 criminal cases.

Mr Dingell, who has criticised the Administration for prosecuting few major contractors, sent copies of the list to his House of Representatives colleagues to gather support for military procurement reform measures before the House this week.

The investigations focus on allegations such as cost mischarging, labour mischarging, false claims, bribery and bid rigging.

Apart from General Dynamics, the third largest contractor, whose faces several much publicised investigations, the list includes the nation's largest defence contractor, McDonnell Douglas, and the number two contractor, Rockwell International Corporation.

Others on the list, in order of size, include Lockheed, Boeing, General Electric, United Technologies, Raytheon and Litton.

Remitters adds: General Dynamics said it has offered the U.S. Air Force between 216 and 396 F-16C jet fighters at a guaranteed cost of \$9.7m (£7.6m) each. That price would be for a slightly less advanced version of the F-16C for which the Air Force now pays an estimated \$18m each.

Funds boost for sky marshals

The U.S. Senate has voted to give the Reagan Administration \$2m (£1.6m) to begin putting weapons-carrying "sky marshals" on international flights by U.S. airlines, AP-DJ reports from Washington.

The money was added to the fiscal 1985 supplemental spending bill on a voice vote after Senator Lloyd Bentsen, a Democrat, pointed out that President Reagan had asked the secretaries of state and transportation to explore such an anti-terrorist move.

The Senate move and introduction of two related bills came in response to the hijacking of TWA flight 847 last Friday from Athens international airport.

U.S. House votes to end ban on chemical weapons production

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE Democrat-controlled House of Representatives has voted to end a 16-year moratorium on U.S. production of chemical weapons. The vote is subject to a series of conditions—including North Atlantic Treaty Organisation (Nato) approval—that must be negotiated with the Republican-led Senate.

The 229 to 196 vote represented a long-sought victory for President Ronald Reagan and a major reversal by the House, which had three times rejected his previous plans to resume production of the nerve gas weapons.

This time, however, White House pressure, and a desire among Democrats not to appear weak on defence, contributed to a decision to authorise \$124.3m (£98m) to start building a new generation of "binary" weapons after September 1987.

Previous opponents of the move were also swayed by the continuing increase in Soviet chemical weapons stockpiles and the belief that "binary" weapons will be safer than the ageing "unitary" ones now stored in the U.S. "Binary" weapons only become lethal when two separate chemical agents are mixed after firing.

The weapon's supporters also had to compromise by agreeing that the funds could not be spent for more than two years, while efforts continue to negotiate restraints on the weapons with Moscow.

The President would then have to certify that the weapons were needed and the Nato allies state that they were willing to store and deploy them.

The expectation on Capitol Hill, however, was that the requirement of allied approval would be dropped or watered down in the conference negotiations with the Senate, which approved the full \$124.3m originally requested by Mr Reagan, without conditions, last month.

The European allies have

hitherto been reluctant to come out openly in favour of the new weapons.

Eighty-six Democrats joined 143 Republicans in support of the compromise, which emphasised the need to meet safety standards and stipulated that the two chemicals should be stored in separate states.

Opponents said that they would again try to block the funds in subsequent appropriations votes. Meanwhile, the House also voted to delete \$882m from next year's defence budget.

In Geneva, a Soviet disarmament official blasted the move as a "new, dangerous step" in chemical warfare.

This decision dealt a blow which could cause "irreparable damage" to international efforts to negotiate a treaty banning chemical weapons, said Mr Viktor Isakov, chief Soviet delegate to the Geneva conference on disarmament.

In Bonn, Herr Olaf Feldmann, a Free Democrat and member of the coalition government of Herr Helmut Kohl, said the chancellor "should declare that there is no question of storage (of chemical weapons) on German soil."

Leslie Collin in Berlin writes: The East German Communist Party and West Germany's Social Democrats have produced a draft treaty to create a zone in central Europe free of chemical weapons. The draft is designed to form the basis for negotiations between the two German states and the Benelux, Poland and Czechoslovakia.

The Conservative-led Government in Bonn said it would carefully study the draft agreement but noted the document did not envisage the destruction of chemical weapons or a production ban. These points, it noted, were part of the Geneva negotiations to achieve a global ban on chemical weapons.

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80	84	88	92	96					

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UK NEWS

Spending cuts package ruled out by Lawson

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

MR NIGEL LAWSON, the Chancellor of the Exchequer, will assure his Cabinet colleagues this weekend that he has no plans for a special package of public spending cuts this summer or autumn.

He remains, however, seriously worried about the trend of public spending for the next three years, which might threaten the 2%4bn tax cuts he has planned for the period.

The public spending meeting this weekend at Chequers, the Prime Minister's country house, was arranged some time ago to review the Government's general strategy for public expenditure restraint and tax cuts, in the light of expected economic growth and the prospects for sales of public assets.

Some City of London estimates that this year's spending and borrowing targets might be under pressure have fuelled speculation that special cuts might be announced, as happened in 1983, Mr Lawson's first year as Chancellor.

A senior Treasury official said yesterday there were no plans at all for such a measure and added that it was highly unlikely that there would be one this year.

The Treasury appears to believe that it is still broadly on target to achieve a public borrowing figure of £7bn this year, although the margins of uncertainty are always large.

Government revenues are still expected to be about the same as the figure predicted in the March budget statement, in spite of a reduced sterling value for oil revenues.

At the same time, Treasury forecasts appear to think that unplanned spending increases do not yet seem likely to exceed the £5bn allowed for special contingencies.

At the Chequers meeting, discussion is likely to be focused more on the question of Britain's medium-term defence needs and the prospects for special security spending after the recent Green Paper (consultative document).

Treasury rejects EMS argument

BY PHILIP STEPHENS

FULL membership of the European monetary system would probably have done nothing to obviate the need for a sharp rise in interest rates during the sterling crisis of last January, the Treasury said yesterday.

In a memorandum to the Treasury and Civil Service Committee, it said that to meet sterling's obligations within the exchange rate mechanism, the Government might have been forced to raise borrowing costs earlier and perhaps by more.

The study contrasted with the tone of recent submissions from the Bank of England, which suggested that sterling's participation in the mechanism could have helped to limit the crisis.

In evidence to a sub-committee

yesterday, Treasury officials said that the pound's status as a petrocurrency and the risk of a major fall in the dollar's value continued to weigh against taking sterling into the EMS.

They added, however, that the possibility of membership remained under constant review, and declined to rule out a decision in favour in the lifetime of the present Parliament.

In separate evidence to the sub-committee, Mr Roy Jenkins, a former chancellor and president of the European Commission, castigated the Government for waiting for the "perfect" moment to join. Such a moment, he said, would probably never occur but the case for membership remained overwhelming.

Minet 'put £16m into Beckett'

By John Moore

MINET Holdings, the insurance broker, told shareholders yesterday that since it became involved with the troubled Richard Beckett Underwriting Agencies company at Lloyd's it has had to make £16m in provisions from shareholders funds.

The agency, which Minet bought in 1973 for £2m, had contributed only £2.8m in dividends. Minet is to run down the agency by the end of the year and the management of the underwriting members' affairs is to pass to a new independent company, Additional Underwriting Agencies Number 3, set up by Lloyd's.

The 1,325 members whose affairs were managed by the Beckett agencies face losses of £130m on business carried out on their behalf. Mr Raymond Pettitt, Minet's chairman, tells shareholders in a letter that "within the limitation of its financial resources, its duty to its shareholders and the fact that it has no legal liability in this matter, Minet can make no further shareholders' funds available, beyond what is required to protect the company's interest and to allow for the orderly run-down of Richard Beckett Underwriting Agencies by the end of the year."

ECI success in venture capital role

By William Dawkins

EQUITY Capital for Industry, the nine-year-old investment body set up to rescue companies in trouble, yesterday produced results which suggest it has been successfully transformed into a venture capital group.

Sir Nigel Foulkes, ECI chairman, said in yesterday's annual report that the year to March 1985 showed a "satisfactory confirmation of the trends which were perceptible in last year's results."

ECI suffered in its early years from a number of well publicised failures, including the 1982 collapse of Stone-Platt, in which it lost almost £5m.

By the end of March this year, it had invested £18.8m in 37 unlisted companies and £18.5m in 24 publicly quoted concerns.

Net assets rose by 17.4 per cent in 1984-85 to £55.2m, including £18.8m in liquid funds. That is a slightly slower pace of growth than in the previous year, when net assets rose by 22 per cent, but that figure was distorted by the realisation of a large holding in UBM Group.

ASSURANCE GROUP MAKES STRONG MARKET DEBUT

Instant gain for Abbey Life buyers

BY STEFAN WAGSTYL

ABBEY LIFE, the UK assurance group, made a powerful stock market debut yesterday. As stockholders crowded the stock exchange floor, the shares opened at a 55p premium to the 180p issue-price.

Later, with many shares falling in a weak market, Abbey Life slipped back from the 235p opening price to close at 232p. One stockbroker said: "They were the only bright spot on a dull day."

Jobbers reported heavy trading in the shares, with many private investors, lucky enough to get stock in the heavily oversubscribed issue, selling to make instant profits.

The buyers were largely financial institutions anxious to increase their holdings in the UK's second largest unit-linked life company. Most investors found out only yesterday morning whether they had received shares in the issue, when allotment and rejection letters arrived in the post. Some two thirds of the 375,000 people who applied for stock received no shares, losing out in a ballot. Other investors were generally allotted only a small fraction of the shares applied for.

Nevertheless, even those investors who picked up the minimum allocation of 200 shares are now showing a paper profit of £104 on their £300 investment.

Abbey's parent, the U.S. conglomerate ITT, sold 48.2 per cent of the company in the issue, as part of a broad-ranging programme of divestments. It originally paid £55,000 for 50 per cent of Abbey Life in the early 1980s and bought the other 50 per cent for some £15m in 1979.

The opening premium of 30.5 per cent on the issue falls just short of the 34.6 per cent premium achieved

when dealings began in British Telecom shares last December.

But S.G. Warburg, ITT's financial adviser, has denied suggestions that the level of demand for Abbey shares indicates that the offer was priced too cheaply.

The stock exchange is not planning to open a market in Abbey Life options, at least for the time being. It is understood that the exchange wants to see larger volumes in the 30 equity options already traded before extending the market.

Pilot projects start for cashless shopping

BY MARGARET HUGHES

THREE PILOT projects aimed at the eventual introduction of cashless shopping were announced yesterday by the clearing banks.

The Banking Information Service, which represents the English and Scottish clearing banks, emphasised yesterday that all these experiments were of limited application and duration, accepting only a few types of card. It added that the partial systems would be withdrawn when the full national system became available in 1988.

Two of the trials - by Midland and National Westminster banks - represent the first trials by English clearing banks of electronic funds transfer

at point of sale (Eft-Pos). The first is already being operated by the Midland Bank subsidiary Clydesdale Bank at petrol filling stations and one shop in Aberdeen and Glasgow.

A third trial is being undertaken by Barclaycard in conjunction with Access. This pilot project is basically an upgrading of the existing telephone authorisation system to allow the data to be fed directly to the credit card company.

Cashless shopping or Eft-Pos allows shoppers to pay for purchases with a plastic card. The retailer wipes the card through a card reader and the customer then enters a personal identification number

(Pin) at the retailer's keypad. The transaction is completed in a few seconds and the cost of the purchase is transferred automatically from the customer's account to the retailer's account.

The new Midland trial, called Speedline, will be launched in the autumn and will run for two years. About 30 terminals will be installed in a variety of retail outlets including chain stores and petrol stations.

The NatWest trial, which will start at the end of the year, will involve about 25 petrol stations in the Sheffield, Yorkshire, and Thames Valley areas. The bank said that the trial

Shell survival plan for chemical works to cost 700 jobs

BY BRIAN GROOM AND NICK GARNETT

SHELL Chemicals UK yesterday announced plans to close the ethylene cracker and cut 700 of the 1,200 jobs at its manufacturing complex at Carrington, near Manchester.

The survival of the remaining 500 jobs at the reshaped complex will depend on the success of radical proposals to streamline the management structure and transform working practices to an extent generally seen only on greenfield sites.

Shell will close the ethylene oxide and continuous derivatives units as well as the cracker, which has always been a candidate for closure when the Esso/Shell ethylene plant at Mossburn, Fife, is commissioned later this year.

Dr Ian Torley, plant manager, said Shell would be talking in terms of total closure of Carrington without the availability of cheaper feedstock from Mossburn.

Although Carrington just broke even last year for the first time in several years, the company felt it was not viable in its present form. Shell Chemicals UK has lost £300m in five years.

Shell will continue to operate the plastics units (polypropylene, low-density polyethylene and expandable polystyrene) and the batch derivatives plants (detergent ethoxy-

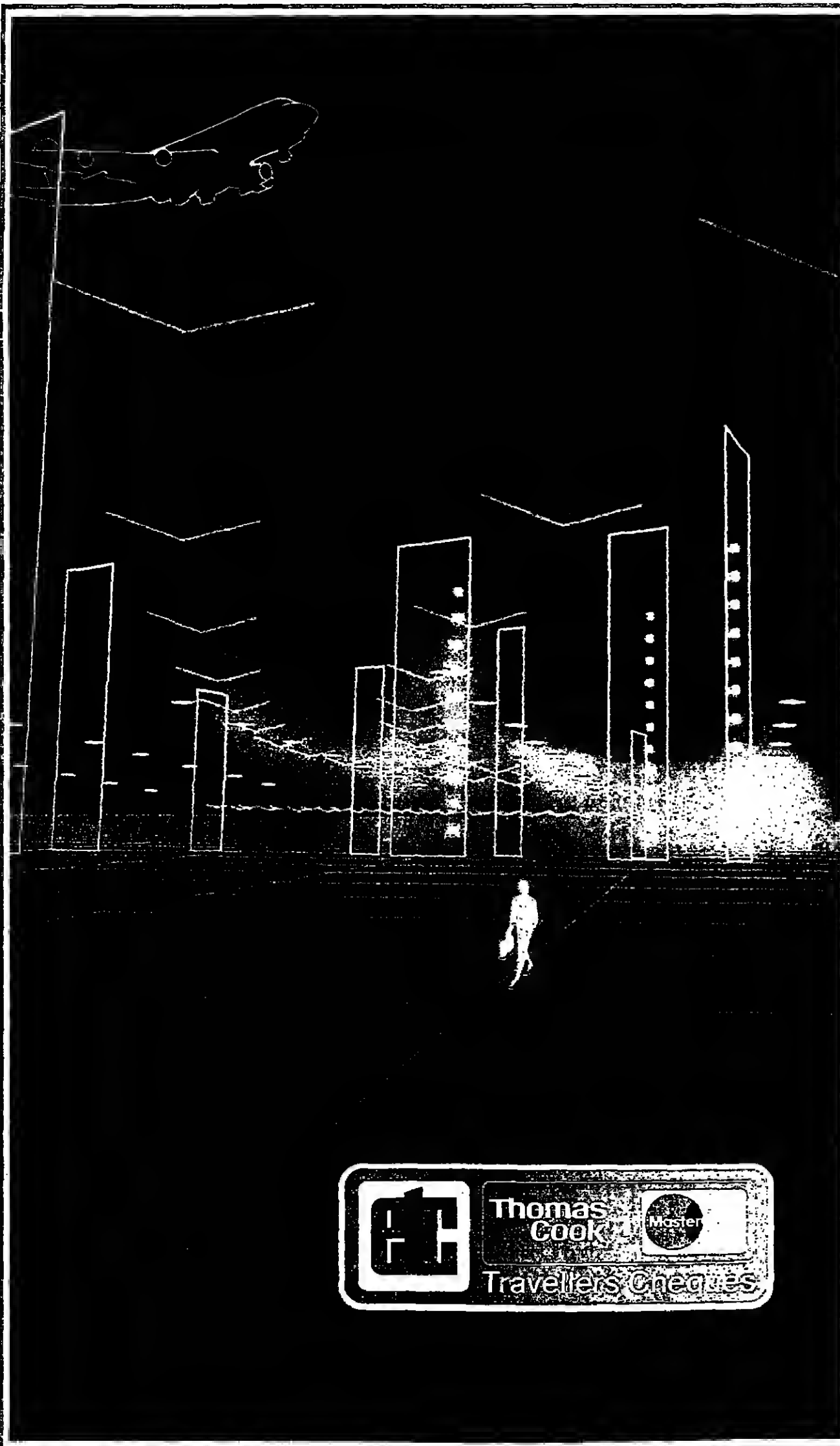
lates and urethane chemicals). The range of products marketed by the company will be maintained, if necessary by outside purchases.

The company intends to cut the layers of management from six to four and abolish demarcations between operating and maintenance workers. Employees, to be called "technicians," will be expected to do any task which they have the skills and knowledge to tackle safely.

Shell hopes to achieve as many job cuts as possible by voluntary means, but compulsory redundancies have not been ruled out. A redeployment unit has been set up to help those looking for new jobs.

The company will be talking to unions over the next month, and hopes to complete the changes by the end of 1988. The initial reaction of the nine unions was conciliatory. In a joint statement they said they were at one with the company in keeping the Carrington site open and expressed satisfaction at the company's extension of a voluntary severance scheme until next April.

The unions also showed willingness to change some labour systems, although Mr Ian Brown, the craft unions' convener, would not be drawn on which demarcation line they were prepared to see abolished.



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UK NEWS

Retailers still confident about sales prospects

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

BRITAIN'S retailers continue to be optimistic about the outlook for spending in the shops, according to the latest Financial Times/Confederation of British Industry (CBI) survey of the distributive trades published yesterday.

The survey, carried out between May 21 and June 10, found that retail sales volume in May was as expected, higher than the April level and significantly higher than the same period a year ago. At the same time, retailers' optimism about the outlook for sales "suggests a further acceleration in sales growth this month."

The survey, covering 558 companies in retailing and wholesaling, also found that fewer price rises in the shops were being reported. "It would appear that selling prices in the stores are not increasing at the same rate as the rise in the retail price index," said Mr John Salisse, chairman of the survey panel.

He pointed out that wholesalers and retailers were reporting higher employment than a year ago. "But it looks as if retailers are often taking on part-time rather than full-time workers," he said. "This is particularly true of the large multiple stores, while the independents and small multiples show little change in either full or part-time employment."

Of the 306 retailers in the survey, 71 per cent expected sales volume to increase next month, while only 9 per cent expected it to fall. That gave a percentage balance of plus 62 per cent (subtracting the pessimists from the optimists), compared with a reported balance of plus 56 per cent last month.

Analysis of the survey shows that single-outlet retailers seem to be doing less well and are not as optimistic as large multiple retailers.

In May, retailers reported that the volume of orders placed with suppliers was slightly better than had been expected. However, retailers of confectionery, tobacco and newspapers and footwear and leather retailers placed a smaller volume of orders than a year ago.

The 203 wholesalers in the survey disclosed sales volumes, as expected, well above the levels of a year ago with further growth anticipated in June. A balance of plus 59 per cent reported sales higher than in May 1984 with a balance of plus 62 per cent expecting a further increase this month. That suggests that the recent buoyancy of retail sales is now finding its way through to wholesalers.

Builders' merchants again reported sales lower than a year ago, when sales rose in advance of value-added tax being imposed on some building work. Agricultural machinery wholesalers also reported sales lower than a year ago.

Stocks held by retailers and wholesalers were again reported to be too high in relation to expected sales and are therefore forecast to remain more than adequate in June. The 47 motor traders in the survey reported sales volumes in May lower than had been expected, but some improvement is anticipated in June. In general, sales of parts and accessories appear slightly higher than a year ago, while vehicles sales are a little lower than a year ago.

Exchange to launch long-dated gilt option

By Alexander Nicoll

THE STOCK Exchange yesterday intensified its drive to remain the recognised London market for traded options, with the announcement that it plans to begin trading an option on a long-dated UK Government bond next Tuesday.

The exchange, which offers options on 30 leading equities and on the FT-SE 100 stock index, introduced a short gilt option at the beginning of the year and has since entered the currency options field with sterling/dollar options and, yesterday, D-Mark/dollar options.

The D-Mark contract, providing the buyer with the right to buy or sell DM 62,000 any time before the expiry date, got off to a predictably quiet start with about 200 options traded. The sterling options, each on £12,500, have averaged about 850 contracts a day since they started a month ago.

The long gilt option is on £50,000 nominal amounts of the Treasury 11½ per cent issue due 2003/2007, and the existing short option is on the Exchequer 10 per cent 1988. Introduction of the long option has awaited a decision by the exchange's ruling council that commissions would be negotiable. Prices will be quoted "clean" free of accrued interest.

The exchange will thus complement the London International Financial Futures Exchange (Liffe), with which it has developed an intense rivalry on options. Liffe plans to introduce sterling options and an option on its Eurodollar interest-rate futures contract next week. It already has a long gilt futures contract, and plans a short gilt future from September 10.

Northern Foods' appetite for acquisitions

Lisa Wood charts the expansion of a once-staid dairy business

A FLURRY of takeovers in the last few months has brought Northern Foods, the Hull-based foods and milk distributor, to the attention of investors.

Last week the group announced that it was to buy Bowyers, the loss-making west of England meat pie and sausage maker, in a deal worth about £21m. In March it paid £51m cash for the north of England milk business of Express Dairies, part of the Grand Metropolitan brewing and food group.

"In the last few months we have been consolidating the mainstream of our activities which are milk, milling and meat," said Mr Chris Haskins, deputy chairman of Northern. "You could call these acquisitions tactical rather than strategic. For the future, our major strategy will be to identify a substantial acquisition, on either side of the Atlantic, in a new area of the food business."

Northern Foods' name is not associated with particular branded foods, but its products such as sandwiches, ready-to-eat chilled dishes and yogurts are sold by several leading retailers under their own labels.

Such own-label products, part of a mini-revolution in the food business, account for up to 60 per cent of the production of Pork Farms, one of Northern's principal manufacturing companies.

The group's quiet growth from a dairy business has taken it from pre-tax profits of £4.7m in 1974 to £35.4m in the 12 months to March this year. It has included a chequered acquisition programme in the 1980s and 1970s with short-lived diversifications into consumer finance, retailing and brewing. Most recently, Northern sold its North Country Brewery for £42m cash to Mansfield Brewery. There has also been a foray into the U.S., with the unhappy 1979 purchase of Elmhurst, a pig slaughtering business, with extreme labour difficulties.

Last year, Northern sold off much of that business and is now concentrating on a second U.S. acquisition made in 1982, Keystone Foods, which is a leading prepared-foods supplier to McDonald's, the fast-food chain. It is a relationship very much akin to that Northern has with Marks & Spencer, the big UK retail chain.

Despite such difficulties, Northern, which had trading problems in the UK last year mainly because of high pork prices and delayed increases in milk prices, enjoys a happy relationship with the stock exchange, which gives Northern a substantial premium rating over the average for the food industry.

Northern's historic price-earnings ratio of 13.8 compares with 10.37 for the FT Actuaries food manufacturing group.

The history of Pork Farms illustrates Northern's skill in pumping added value into products. Bought in 1978 for £22m with a net book value of £3m, the company now has a new book value of £50m and annual profits have risen from £3m to £11m.

"When we bought Pork Farms, its production was concentrated in areas such as cold pies and bacon," said Mr Haskins, brother-in-law of the chairman, Mr Nick Horsley, who is son of the founder of the company, originally called Northern Dairies. "Today such products account for about 20 per cent of our business and the rest is chilled, ready-prepared foods such as

quiches, pizzas and ethnic dishes, including Chinese ready-to-eat foods."

The development of fresh, chilled premium priced products - the chief growth areas in a static food market - has been in tandem with retailers such as M & S who, with their exacting standards, have been heavily involved in the design of new factories for Northern.

Bowyers, with its five factories in the south of England, will be brought into Northern's meat group but it will remain separate and complement the activities of Pork Farms. "Bowyers, which is stronger on sausages than we are, is serving customers in areas where we are not present," said Mr Haskins. Together the two companies will have a 20 per cent share of a stable £1bn a year conventional pie and sausage market. Northern plans some rationalisation of the factory and upgrading of the branded products.

In a similar way, the Express acquisition has both taken a competitor out of a highly competitive market and given Northern access to a host of new customers it could not reach before because of the difficulties of transporting fresh milk over long distances. For Express has a concentration of dairies in the north west of England, while Northern's activities are centred in the east.

While Northern is still committed to the daily doorstep delivery of milk its small and vigorous board is seeking to improve profit margins with experiments such as six-day-a-week deliveries and franchising out milk rounds. Milk delivery is also a strong cash-flow business for a group such as Northern, with its heavy dependence on retail customers.

Northern's relationship with its customers is the one area where this otherwise frank company becomes reticent. It is understood that Marks & Spencer, for example, accounts for about £100m of the group's sales, an amount likely to increase to £150m in 1985-86. It is a marriage that looks set to last, given the combination of Northern's investment in new plant and Marks & Spencer's place in the forefront of the trend towards convenience foods.

Government blamed for soaring housing land prices

THE GOVERNMENT'S planning policies have contributed to a "banana-republic inflation" of land prices which has hindered mobility and prevented the restructuring of the economy, according to a study published today by the House-Builders Federation (HBF), writes Joan Gray, construction correspondent.

The study shows that the price of housing land has risen on average across the country by more than 1,550 per cent over the last 20 years, compared with an increase in the

cost of living index of 208 per cent.

The price escalation has increased over the last few years to the extent that housing land prices in a sample county - Hampshire - have risen from under £30,000 an acre in 1970 to £225,000 an acre in 1984, and latest housing land sales in Berkshire have produced prices of up to £350,000 an acre.

"That is inflation in excess of 1,000 per cent in seven years, less than 1,550 per cent in 20 years," said HBF president Mr Graham Pye, launching the study.

"Whatever the Government has done about inflation generally, with housing land it has done nothing but preside over a banana-republic rise in prices where it has not been builders losing out but buyers."

That is because, with land now accounting for up to 40 per cent of the price of a new home in the South-east, house builders can no longer build at a profit for first-time and lower-income buyers, but only for the more affluent trade upmarket.

The HBF is blaming the problem on the Government's refusal to set

targets for the amount of housing that should be built and ensure that enough land is made available.

Instead, the issue has been left to local planning authorities, who have extended their areas of green belt and other categories of land that may not be built on.

"The Government should act as a neutral umpire taking the hard decisions and is refusing to do so," said Mr Roger Humber, HBF director general. "It will have to face up to the conflict between job provision, which is vote-catching, and

housing provision by making building land available, which is not."

The HBF will be meeting Mr Patrick Jenkin, the Secretary of State for the Environment, next week to present the results of the study and try to persuade him to "provide a clear housing policy plan with targets about housebuilding numbers and the relationship between the numbers of houses and jobs in different areas."

"Construction Forecasts 1985-87", available from Nedo books, Millbank Tower, London SW1P 4GX, £10.

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The Hewlett-Packard 150 II Personal Computer.

IBA in talks on 'Dallas'

By Raymond Snoddy

LORD THOMSON, chairman of the Independent Broadcasting Authority (IBA), will next week ask Worldvision, distributors of Dallas, to give the television series back to the BBC.

Mr Kevin O'Sullivan, president of the U.S. distribution company, will fly to London, to have talks with Lord Thomson at the IBA.

Lord Thomson will try to find a solution to the row over the future of Dallas, which has intensified since the independent London television company Thames "poached" the series from the BBC in January. Lord Thomson, it is believed, will tell the distributors that most of the other independent (ITV) companies will refuse to carry the series although it has been one of the BBC's main winners in the ratings.

At stake is a "gentlemen's agreement" that British broadcasters do not try to outbid each other for a series already running on a UK channel.

The British broadcasters feared that because of the willingness of Thames to pay \$60,000 for all future episodes of Dallas (compared with the current BBC rate of £20,000), American distributors might try to force up the price of all programmes offered to the UK.

Private-sector power station considered

By Our Belfast Correspondent

THE GOVERNMENT is exploring the possibility that a planned power station in Northern Ireland would be built and operated by a private-sector company.

The idea is that the station, designed to exploit the province's recently discovered lignite deposits, would sell its electricity to the Northern Ireland Electricity Service, which runs the existing grid.

The investigations are still at a preliminary stage but the Northern Ireland Department of Economic Development has already received approaches from companies and groups of companies in Britain and the U.S. which are interested in the possibilities of commercial power generation.

Bupa gains subscribers

By James McDonald

BRITISH United Provident Association (Bupa), the private health care group, won 400,000 more customers in 1984 and a record number of 3.2m people were covered. Another 3,000 companies joined the Bupa scheme during the year, Lord Wigoder, the chairman, told the annual meeting in London yesterday.

The overall growth rate in 1984 was 5 per cent - higher than the market average - and Lord Wigoder said that progress had continued during the first five months of this year. "Despite ever-increasing competition,"

Subscription income rose by £55m to £278m last year and investment income was £17m.

Local authorities slow to decide oil strategies

By IAN HARGREAVES

BRITAIN will take several years to develop a coherent framework of licensing and planning permission for its onshore oil activity, according to a study published today by Capital Petroleum Services.

The report, a comprehensive analysis of all aspects of the onshore oil and gas scene, says that so far only two county authorities - Hampshire and Dorset - have incorporated planning guidelines for oil developments into their structure plans.

Three other counties - East Sussex, West Sussex, and Shropshire - have proposed revised structure plans, but they have not yet been approved by the Government's Environment Secretary.

The procedure for developing onshore oil and gas in Britain is that a company must first obtain both a government licence and then local authority planning permission.

That, the oil companies complain, has resulted in planning delays and confusion over which areas of the

country are, in effect, "no-go" zones for oil drilling.

The report warns, however, that government policy in this area "still appears to contain a number of ambiguities; it will probably take several more years before a really coherent framework of policies has evolved."

Much will depend, the report says, on the Government's response to the modified structure plans.

In particular, the authors regard as a test case the structure plan modifications proposed by East Sussex, which wants to bar oilfield developments not only in protected areas such as sites of ancient monuments, but also from all open downland and heathland. A government response to that proposal is expected later this year.

UK Onshore Oil and Gas. Paul Brinkham, Capital Petroleum Services, North House, 31 North Street, Carshalton, Surrey SM 5 2 HW, C750

Svenska Handelsbanken

US\$ 100,000,000 12½% Notes 1989

NOTICE IS HEREBY GIVEN that pursuant to Condition 4 (b) of the Notes, US\$1,010,000 principal amount of the Notes has been drawn for redemption on 22nd July 1985, at the redemption price of 101% of the principal amount, together with the accrued interest to 22nd July 1985.

The serial numbers of the Notes drawn for redemption are as follows:-

18	3607	6876	9738	13112	16022
34	3669	6979	9824	13186	16034
48	3925	6985	9857	13239	16094
265	3980	7006	9864	13267	16294
367	4181	7050	9867	13402	16302
640	4337	7158	9986	13781	16654
686	4420	7364	10179	13805	16726
1006	4560	7487	10232	14014	16808
1036	4580	7542	10319	14109	16875
1283	4679	7620	10417	14117	16902
1340	4722	7644	10523	14140	16960
1345	4759	7672	10587	14330	17094
1460	4774	7798	10684	14366	17540
1489	4831	8121	11067	14447	17566
1615	5000	8099	11088	14563	17743
1854	5039	8111	11128	14618	17802
2068	5308	8127	11188	14638	17961
2131	5315	8132	11376	14737	17992
2195	5390	8166	11458	14825	18091
2340	5428	8287	11496	14880	18251
2453	5478	8308	11543	14993	18774
2503	5552	8539	11862	15044	18775
2505	5694	8636	11996	15075	18895
2629	5772	8723	12091	15148	18981
2652	5858	8800	12193	15284	18993
2710	6132	9028	12242	15388	18924
2821	6199	9043	12281	15411	18959
2843	6205	9067	12359	15442	19507
2884	6363	9185	12398	15517	19562
2972	6418	9367	12515	15533	19660
3278	6548	9388	12564	15619	19786
3300	6581	9395	12640	15655	19811
3302	6782	9534	13007	15899	
3571	6807	9627	13081	15974	

On the 22nd July 1985, the said redemption price will become due and payable upon each Note to be redeemed, together with accrued interest from 20th February 1985 to 22nd July 1985 amounting to US\$261.25 per US\$5,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue.

Payment of the Notes to be redeemed will be made on or after 22nd July 1985 upon presentation and surrender of the said Notes, with all coupons appertaining thereto, at the office of any of the Paying Agents mentioned hereon.

Bankers Trust Company, London
Principal Paying Agent

21st June, 1985

TECHNOLOGY

EDITED BY ALAN CANE

The hologram catches a marketing man's eye

Peter Marsh reports on a U.S. publisher's plans to use holograms to boost sales of romantic novels

THE CITIZENS of Brunei, a tiny state in the Far East, and the readers of historical romances published by Zebra, a company in New York, may feel they have little in common.

Both sets of people will, however, soon have in their possession small holograms made by the American Banknote Company of New York, a company best known for printing paper currency in use in about half the countries of the world.

The holograms, three-dimensional "photographs" of items stamped onto thin sheets of material and which are very difficult to reproduce, are being used to guarantee the authenticity of passports issued by the Brunei Government.

The rulers of Brunei, which has a population of 225,000, are worried about forgeries of passports by illegal immigrants. The incorporation in the documents of a small hologram—which shows, in three dimensions, a brightly coloured depiction of a mosque—should make these items virtually impossible to copy.

In the second application, Zebra is to buy 2m holograms a month for reproducing on the covers of its books, of which some of the best known are works such as *Stolen Ecstasy*, *Texas Torment* and *Rapture's Tempest*.

The book company—whose authors include Catherine Clee, Jannette Taylor and

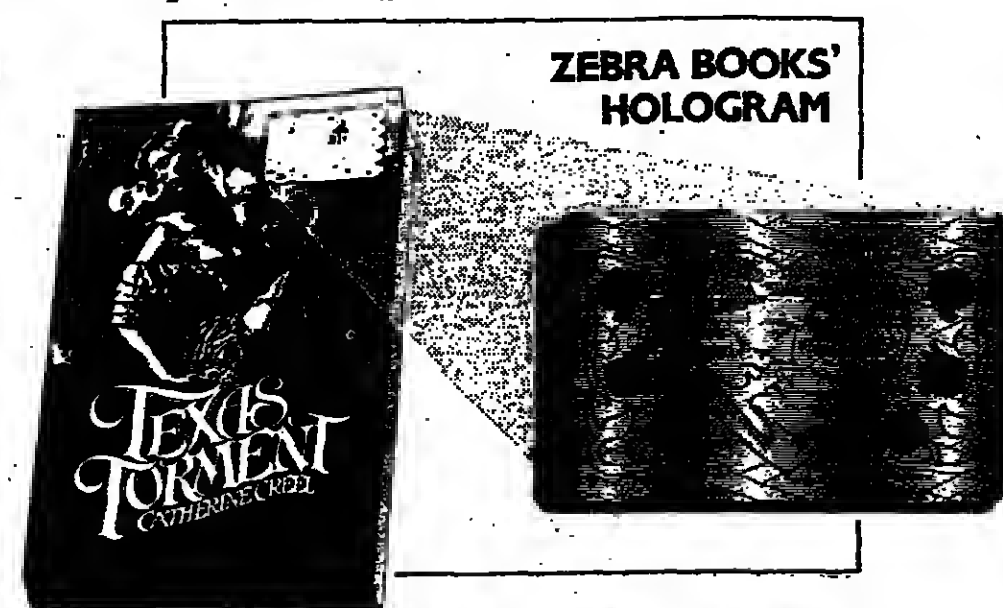
Elaine Barbieri—is turning to holograms mainly as a marketing gambit to make its products more appealing to shoppers as they browse through the bookshelves.

American Banknote entered the hologram business about three years ago. The initial application was in making the devices for fixing to plastic cards issued by banks and credit organisations, in efforts to counter card forgeries.

The company together with its British subsidiary Bradbury Wilkinson, which is based in New Malden, Surrey, has made rapid strides in this area. It has produced about 300m holograms each no bigger than a postage stamp and costing a few pence. They have appeared on credit cards issued by MasterCard and Visa and by the Committee of London Clearing Bankers.

American Banknote now hope to convince companies of the uses for holograms in product labelling. It sees great applications for holograms both to improve the appearance of packaged products and to guarantee the authenticity of goods such as jewellery, pharmaceuticals and fashion wear that are easy to counterfeit.

A growing number of manufacturers is worried about counterfeit products which are costing the companies large sums of money in lost sales. In countries in, for example, Asia



The hologram Zebra will put on two million books a month.

and Africa small bands of forgers have set up workshops to turn out copies of well-known brands of goods.

A small British company, Applied Holographics of Braxted Park, Essex, is attempting to sell holograms in similar applications—though the technology it uses to make the devices is very different. A hologram is the result of

the physical interaction, called interference, between two sets of light waves, both of which originate from a source of coherent light (in which all the radiation has the same wavelength) such as laser.

One set of waves, called the object beam, is scattered from an object whose characteristics are to be "photographed." The scattered radiation interferes

with the second set of waves, called the reference beam, on the surface of a plate covered with a chemical emulsion.

After development, in a process similar to the treatment of a chemical film in photography, the emulsion becomes a hologram which captures in three dimensions an image of the object. This image can later be recreated by shining onto it

light of suitable wavelengths. In most holograms in general use—the kind seen on credit cards, for example—the images are seen when the devices are illuminated with ordinary (white) light, which includes all the wavelengths of the visible part of the spectrum.

American Banknote keeps to itself the details of its hologram-production process, for fear of giving away secrets.

Up to four years ago, the company had no knowledge of making holograms. It acquired the expertise in a systematic way, by purchasing two companies and a package of patents that gave access to vital production aspects of holography.

American Banknote bought Eidetic Images of California, which had skills in optics. As a result, Dr Ken Haynes, a leading expert in holography who worked for Eidetic, gained employment with the New York company.

A second acquisition was Old Dominion Film of Richmond, Virginia, which brought to American Banknote know-how of production processes involving optical devices. American Banknote also bought patents taken out by engineers at Hologram and Holographics, two companies which had pioneered holography in the early 1970s and then had ceased to trade.

In American Banknote's production process, engineers with

a system of optics make a "master" hologram on a metal plate after it has first been created on a chemical film.

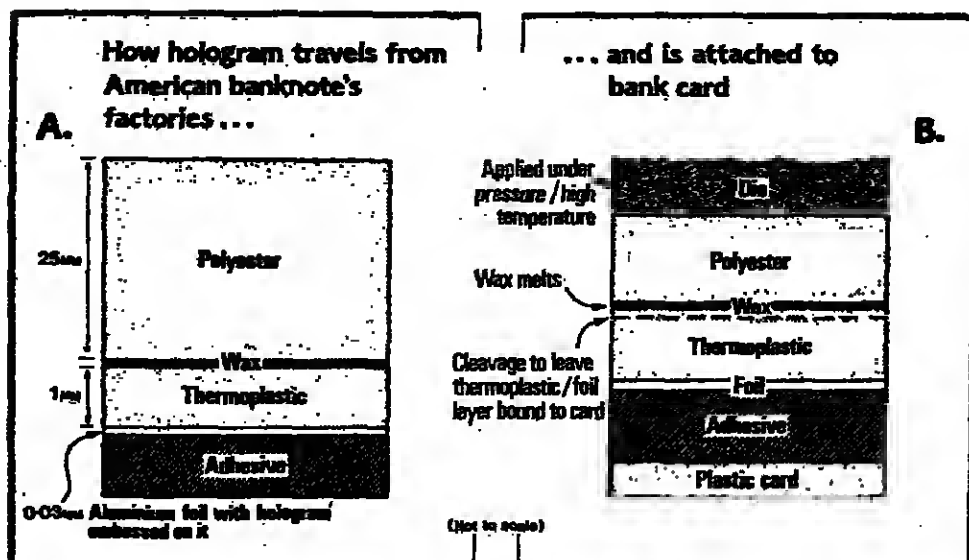
Microscopic deformations in the surface of the plate are responsible for the storage of three dimensional information about the object.

The plate is then used to stamp out a series of duplicate holograms in extremely thin aluminium foil. The foil is then transferred to the surfaces of products such as bank cards (see panel). The same technology is used to fix the holograms to packages, passports and to book covers.

American Banknote says that by this mechanism holograms can be made very cheaply at the rate of hundreds a second. In Applied Holographics' technique, a special £200,000 machine called a Hologocopy pumps laser light into a chemical film about 6 micrometres thick after the light has first been scattered by an object. The three-dimensional information is recorded as a series of light and dark layers within the film (this page, May 24).

According to the Essex company, its holograms are harder to copy than similar devices.

American Banknote says that its holograms are based on tried and tested technology and that as far as it knows no one has made a successful forgery of one of its holograms used on a bank card.



How to prepare a hologram sandwich

AMERICAN BANKNOTE uses an ingenious process to transfer holograms from its own plants to factories run by other companies that, for instance, make plastic banking cards.

The holograms, each probably no more than a few centimetres square, are stamped onto thin aluminium foil from a master hologram on a metal plate. The latter contains a series of microscopic indentations. The process is similar in principle to the embossing of letter heads on paper.

The foil itself is only 30 nanometres (30 billionths of a metre) thick. During the

embossing process, it is carried on a much thicker layer of material (mainly polyester) which is 25 micrometres in dimensions. By this method, the aluminium can be inserted in a practical manner.

To complete the process, a thin layer of adhesive is applied under the aluminium, which by now is a hologram identical to that on the master plate.

The total "sandwich" thus contains a layer of carrier (which is made from layers of polyester, wax and thermoplastic) with the aluminium foil fitted between a layer of adhesive (see diagram A).

A long roll of this material,

containing perhaps 20,000 holograms, is shipped from American Banknote's factories to workshops run by a packaging or plastic-card company.

At these workshops, a second, much simpler, set of operations takes place. The material to which the hologram has to be fixed is slid under the roll of composite substances. A die is applied to the top and the whole sandwich is heated.

As a result, the aluminium adheres to the material and the wax melts, causing the top layer of polyester to part from the rest of the sandwich and be discarded.

That leaves the final form of the hologram comprising the aluminium with a layer of thermoplastic (about 1 micrometre thick) on top. The latter is transparent and acts as a shield to protect the foil from damage (diagram B).

Factories run by card companies have to fix this way fixed to their products about 300m holograms made by American Banknote.

According to the U.S. company, exactly the same process would be required in sticking this hologram on foil to other items such as stationery or packaged goods.

The good news is
FERRANTI
Selling technology

New men at Paris space agency

THE PARIS-BASED European Space Agency has set up three new directorates in areas of space technology. Mr Philip Gidsdahl, currently a director of the UK Meteorological Office, will take charge of a new ESA division concerned with remote sensing of the Earth and microgravity experiments. Mr Giorgio Santneri of Telespazio, the Italian telecommunications organisation, will become director of telecommunications, and Dr Fredrik Engstrom, a Swedish delegate to ESA's governing council, will head a division that is to plan Western Europe's involvement with the U.S. manned space station.

WP software for maths

SCIENTISTS and textbook authors can now do mathematical word processing using software by Quartz of Basingstoke and a Uniplex word processing system.

The new version enables Greek symbols and special characters to be manipulated, edited and printed on a Uniplex computer system. Comprehensive subscripts, superscripts and overstrike capabilities are provided, and users can create their own mathematical shorthand.

Propagating rare orchids

MICROPLANTS, a company in Leamington, near Buxton, Derbyshire, has won an award from the Royal Horticultural Society for growing orchids through micropropagation, a technique with which scientists can produce exotic plants through a series of cell-culture methods.

The Lindley medal was awarded for the company's work in growing *Dios uniflora*, a rare South African orchid.



A million people want
a place to play

This year about a million people will be visiting the Mersey Waterfront.

From far and near they will be coming to the historic Albert Dock Village — the country's largest group of Grade One Listed Buildings — currently being restored in a multi-million pound project comprising shops, businesses, entertainments and the famous Merseyside Maritime Museum. By 1988 Albert Dock will also be home of the "Tate in the North", bringing one of the country's finest collections of contemporary art to Liverpool.

People will be visiting the nearby Festival Gardens, over 70 acres of spectacular gardens and events, all on the site of last year's International Garden Festival, the country's largest tourist attraction of 1984.

Albert Dock Village and the Festival Gardens are just part of an imaginative and exciting riverside development. A development where a million people will discover 68 acres of newly restored waterspace, right in the heart of Liverpool.

Large areas of land are available, land ideal for housing projects, sports and leisure facilities, entertainment complexes plus many exciting marine based activities. These superb riverside sites, together with a million people visiting the Mersey Waterfront offer tremendous opportunities for development and investment.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

THIRTY-EIGHT years ago Soichiro Honda was a sub-contractor to Toyota employing a princely 25 people. Every morning before he had climbed onto a tangerine box to address them. His message was always the same: "We will become global. We've got to become global."

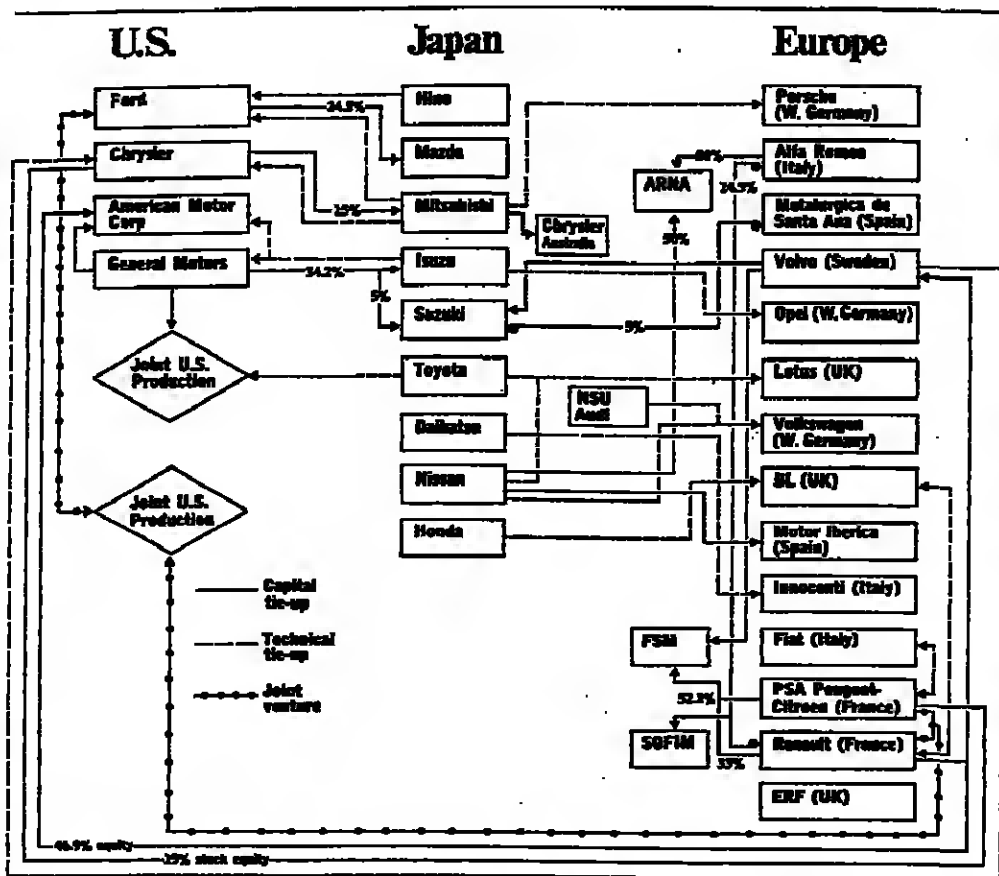
And that, says the Japanese author of a fascinating new book, *Triad Power*, should be the motto of every self-respecting industrialist in the Triad — Japan, Western Europe and North America. The alternative is destruction at the hands of those companies which have learned how to operate as "insiders" in this giant market of 600m people, a market which accounts for 54 per cent of world GDP.

The old model of a multinational, he says, is out of date. The high costs of R and D, the extreme swiftness with which the competition now reacts to new high-tech products, the similarities of public taste across the developed world — all compel companies to adopt a new strategy. The markets of the "Triad" have to be attacked simultaneously, products have to be designed and made from the start for a world market.

If necessary, now cross-company alliances have to be forged to do this and to enable companies to keep up with ultra-rapid technological change. Companies that are foolish enough to think only of national, or even regional, markets are doomed.

This is why product designers from Japanese companies like Sony roam the world for six months out of every year shaping each new product for simultaneous launch on a world stage. (The inspiration for the Walkman, for instance, came from California.) Ever more capital intensive techniques can turn out these products in such awesome quantities that only the Triad is a large enough market for an adequate return on sales. Across the world, says Kenichi Ohmae, the author, "a company's ability to sell high volumes of non-differentiated products at the lowest cost to the end user has become the key factor for survival."

Ohmae insists that there is nothing at all magical about Sony or so many other Japanese companies. So far nothing has succeeded like success. Nissan and Toyota now claim to be about twice as productive as their nearest rivals while the whole Japanese motor industry is said to employ fewer people than GM. Labour accounts for a mere 5 per cent



Kenichi Ohmae's view of international relationships in the automobile industry

How the Triad forces the pace

David Bell reviews a book on the combined might of Japan and the West

cycle business. Japan's fledgling bike makers "never thought the fighting would be so easy." They expected companies in the UK and elsewhere to attack them at home, to improve production or to forge alliances with other Japanese companies. Instead the non-Japanese companies "fell into a vicious cycle, giving up their main segments, concentrating on relatively peaceful niches, confining their activities to the domestic market and repeating the 'cost reduction and removal of overhead' cycle." It was, says the author, rather like the British capitulation in Singapore.

So far nothing has succeeded like success. Nissan and Toyota now claim to be about twice as productive as their nearest rivals while the whole Japanese motor industry is said to employ fewer people than GM. Labour accounts for a mere 5 per cent

of the cost of some of the latest generation of Japanese electronic products. Yamazaki, the machine tool company, and Fujitsu Fancu, the robot company, can break even at only 10 per cent capacity utilisation. Yet from now on life inside the Triad may get much harder for Japanese companies. Ohmae, who is managing director of McKinsey's Tokyo office, says that a variety of factors — most important the risk of protectionism — are presenting some Japanese manufacturers with major problems. For example, Toyota has, until recently, made all its cars within a 20 km range of Toyota City in Aichi. But now the pressure is on for it, and a host of other Japanese companies, to produce overseas.

Ohmae is doubtful that these companies' unique management

approach is "transportable." So far, he says, "there is no evidence that the Japanese can run a sizeable company in OECD countries." International operations have traditionally had a low status in many Japanese companies and an "absence of codified management systems" may prove seriously embarrassing in the future.

The successful Japanese Triad companies are aware of this, he says, and are already adjusting to the fact that they cannot become insiders in every market on their own. Instead they are forging "strategic alliances." The "current trend is for distant competitors to merge and share functions such as R and D and production." The extent of these links — in cars, computers, robotics, bio-technology and

aero-engines — is graphically illustrated in a series of charts, one of which is reproduced here.

Consortia, joint ventures, technical tie-ups — all allow companies to "supplement" each other's functional strengths, to stay abreast of leading edge technologies by attack all markets at once and to become "insiders" all over the Triad. But, he warns, companies should not forge alliances with allies who "are too close or in your own triad region." Distant foes are likely to be the best friends; most European transnational mergers have failed because "they involved links between similar companies which ended up by hating each other."

Japanese companies are not the only ones (viz Olivetti, Philips) to have grasped this, but they are at the centre of most of the tie-ups which Ohmae identifies. And all too often, for all Ohmae's honeyed words, they seem like Trojan Horses, getting much more than they receive in return from these deals. The author insists that Japanese companies genuinely want partnership, not control. Non-Japanese companies like IBM have prospered in Japan and as much "citizens of the Triad" as any Japanese group. Non high-tech companies like Unilever, Nestle and Coca Cola have forged a very strong position all over the Triad, a position strengthened by the strength of their brand names.

Yet in the "leading edge" sectors the Japanese advance cases a much longer shadow than he seems prepared to admit. European or American companies which want to compete face a formidable task in merely getting up to Japanese speed.

Ohmae would no doubt bitterly resent any suggestion that he is an apologist for Japanese "expansionism." But his book seriously understates the magnitude of the Japanese challenge in certain key sectors and glosses over the extent to which the relationships which the Japanese form are often one-way, and fudges the crucial longer term issue of who will really benefit from cross-company deals.

Is Honda's deal with BL, for example, a sensible partnership between "distant foes"? Or is it another step in the strategy expounded on a tangerine box nearly 40 years ago? When Honda has used its relationship with BL to become an "insider" in the European leg of the Triad how much leverage will BL still have?

Triad Power, by Kenichi Ohmae. Collier MacMillan, £25

Packaging in China

The problems of putting over the USP concept

BY ANNA PARKINSON

SUPPLYING consumer goods to the West is a particularly attractive prospect to the Chinese, not just for gain, but for what, in the Chinese view, is sitting reputation for years of exploitation of China by the imperial powers. So far the main consumer export to the West has been in Chinese medicinal products. There is an eager market, consisting mainly, it is true, of overseas Chinese, for such products as "Healthy Brain Pills" and "Teal Tonic Essence," whose awesome ingredients include: teal-fish of the water fowl; Radix astragalus; Herba eclipa prostrata; and Fructus Ligustri Lucidi.

Brand names for products — such as "Flying Pigeon" — may lack impact, but these are not the only marketing problems the Chinese have to contend with. The "science" of packaging and advertising as it has been developed in the West is one of which they are almost entirely innocent. Although there are many Chinese export magazines advertising the whole range of goods from every part of the country in both English and Chinese, in practice they are markedly reluctant to learn from the West how the West sells.

This is confirmed by Robert Williamson, a Canadian-born packaging designer who runs his own business in London, and who set out to teach the Chinese how to market a product for the Western consumer.

In 1974, Robert Williamson was walking past the Chinese Embassy in London when he decided to knock on the door and offer them some help. As a professional packager his eye had been caught by some of the Chinese goods he had seen on display and he felt they could be improved. His favourite was a Chinese pack of playing cards he had seen called "Mandarin." (The characters "Pu" and "Ke" are a natural transliteration in Chinese of "Poker".)

Williamson had a three-hour interview with the commercial attaché, during which he explained and illustrated his point of view and offered to come to China to teach Western techniques of packaging design. The response to his offer was

relaxed; he did not get a reply for two years. However, in 1976, he was allowed to pay his own way to China and lecture for two weeks to members of the Shanghai Export Commodities Packaging Corporation. His hosts made it clear to him that they did not regard him as somebody important. Indeed, they failed to meet him when he arrived and he was put, just for one night, and until they realised their mistake, into a hotel for important people. Nevertheless, Williamson had a favourable impression of the Chinese eagerness to learn, and even thought that some Chinese packaging, like one packet which opened from the bottom and had "Thank You" printed inside the flap, might have something to teach him.

Selling message

By 1982, China was clearly more anxious to communicate with the West. That year, the Shanghai Advertising Corporation sent Williamson films of all their shoe and slipper advertising material, asking him whether it would be suitable for the British market. How, they wanted to know, could they improve their "selling message?"

Again, Williamson offered to come and teach them. Again, the Chinese agreed if he would pay his own way.

This time, Williamson persuaded six British advertising companies to sponsor him. The biggest Communist city in the world is asking for help to turn themselves into raging capitalists, he told them. "One of the advertising agencies, Collet Dickenson Pearce, sent the Chinese his complete award-winning campaign for Clark's shoes."

The other agencies provided videos of all their television advertising material to reinforce Williamson's lectures, which would be aimed at teaching the Chinese the concept of the Unique Selling Proposition. Basically, that means that in the West you sell a product on its unique quality, and if it has not got one, you

invent one. It is known as selling "the size in the sausage." When Williamson arrived at Hangzhou airport in October 1983, customs officials seized his videos and one of them was confiscated. "Something 'to do with women,'" he was told later. The Unique Selling Proposition turned out to be a difficult idea to convey to his audience of 40 senior executives from the Shanghai Advertising Corporation.

Chinese advertisements are different. One, for example, from Tianjin, in the north of China, sought to prove, with slavish detail, that Tianjin pears are... well, just like every other pear. "Thirst-quenching and cough-relieving," the advertisement says in English. "They contain 57 per cent water, 10-11 per cent soluble fructose, starch, carbohydrate and vitamins."

The picture of a gold cigarette packet among embossed pyramids, which Williamson showed, baffled his audience. Where, one of them wanted to know, was the Unique Selling Proposition in that? Williamson found the reasoning hard to explain to the representatives of a nation who consider the finest cigarette in the country to be the one Deng Xiao Ping smokes: "Panda" brand.

The final blow to Western marketing theory came after Williamson had lectured for four days on USP. A particularly studious member of his audience got up to ask him: "Please, where is grammatical element in Unique Selling Proposition?"

Williamson did leave one legacy behind. He designed a simple logo for "Warrior" tyres incorporating a picture of a tyre into the "O" of "Warrior." His hosts were delighted, but bewildered quickly followed. He announced that he would waive his customary fee for the job of 2,000 yuan (about £250), which is more than two years' salary in China. Nevertheless, they gave him a gold medal when he left. The gold is beginning to wear, but the medal will have to last. He says it will be a long time before he goes to Shanghai again.



In his letter to shareholders, Mr Joseph POLLET, Chairman of the Board presents the results of fiscal year closed at 28 February 1985.

LA REDOUTE S.A. (Holding of the Group) has shown a current result of FF 68m and a net profit of FF 64m, taking into account a complementary provision of FF 20m for the depreciation of the ROMBALDI stocks.

REDOUTE CATALOGUE (mail-order and stores sales) — Turnover including taxes FF 6,987m (+7%) — Net profit FF 89m (+2.4%). SNER, which has recently and successfully opened two new shopping centres (Vallée and la Défense) and MOVITEX have shown substantial progress both in their turnover and in their results.

GROUPE PREMAMAN (419 stores with following shop-signs: PREMAMAN, PRENATAL, BALLOON, TILL, JULIE AMBRE) continues its policy of renovation and openings in 1985.

Turnover including taxes FF 767m (+5.2%) — Net profit FF 20m (+14.4%). GROUPE S.I.A.D. — acquired last February (211 stores in Austria, Italy, Germany and Spain with following shop-signs: PRENATAL and RAGAZZERIA). Turnover including taxes: 161 billion Lire — Net profit: 2 billion Lire.

VESTRO (mail-order sales in Italy) — Turnover including taxes: 141 billion Lire (+7.3%) — Net loss: 0.2 billion Lire.

EDITIONS ROMBALDI (books, index cards and lithography). Turnover including taxes FF 235m (+28.5%). Net loss: FF 18m.

FINAREF (Financial Company of the Group). Income received: FF 313m (+16%). Net profit: FF 26m (+29%).

GROUPE REDOUTE — Consolidated turnover including taxes reaches FF 9,571m, an increase of 21.3% (+9% on comparable data).

Current results before taxes reach FF 259m (+12%) and net profit FF 118m (+7.5%). Cashflow taking into account the effect of employees participation is FF 226m (+18.4%).

The Board will propose at the next General Assembly on 25 July to distribute a net dividend of FF 43 per share (against FF 42). Taking into account the interim dividend of FF 20 paid on June 10, this balance (i.e. FF 23) will be paid on November 29 next.

The fiscal year starts under excellent conditions for all the Companies of the Group, since at the end of the first quarter the consolidated turnover reaches FF 2,743m (+18.1% on comparable data for the same period of last year).

Company Notices

Den Danske Bank

at 1871 Aktieselskab

U.S. \$30,000,000

Floating Rate Subordinated Notes due 1989

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 21st June, 1985 to 23rd December, 1985 has been fixed at 7 1/4% per cent. per annum and that the coupon amount payable on Coupon No. 7 will be U.S. \$10,036.89.

Agent Bank

البنك الدولي للمصرف

Saudi International Bank

AL-BANK AL-SAUDI AL-ALAMI LIMITED

NI-CAL FINANCE N.V.

Notice to Holders of Debentures and Warrants

9% Convertible Redeemable Debentures due August 15, 1985

NOTICE IS HEREBY GIVEN to the holders of the 9% Convertible Redeemable Debentures (the "Debentures") and accompanying Share Purchase Warrants (the "Warrants") of NI-CAL Finance N.V. (the "Company") that the Company has decided to convert the Debentures and Warrants into shares of the Company.

The applicable conversion price for any Debenture surrendered for conversion after July 24, 1985 or the conversion price of any Debenture surrendered for conversion during the period referred to above which is not so accompanied by sufficient Warrants being exercised as described above, will be the conversion price in effect on July 24, 1985.

Holders of Debentures and Warrants who wish to exercise the conversion price of the lower exercise and conversion prices should present their Warrants and Debentures for exercise or conversion to the Paying Agents in accordance with the procedures described therein.

This notice is being given pursuant to the Trust Indenture and the Warrant Indenture of Finance, both dated as of August 12, 1983 pursuant to which the Debentures and the Warrants were issued. This notice shall not constitute an offer to sell nor a solicitation of an offer to buy any of the securities of Finance or NI-CAL Development Ltd.

DATED at Palo Verde, California this 19th day of June, 1985.

NI-CAL FINANCE N.V.

Per: [Signature] Managing Director

Exhibitions

THE GROSVENOR HOUSE ANTIQUES FAIR

Grosvenor House, Park Lane, London W1 12-22 June 1985

June 12-15 p.m.-7.30 p.m. June 16, 18, 22, 23 11 a.m.-8 p.m. Other days 11 a.m.-6.30 p.m.

Admission (including Handbook): £2.00.

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Holders of Notes of the above issue are hereby notified that for the fourth interest sub-period from 24th June, 1985 to 24th July, 1985 the following will apply:

- Interest Payment Date: 20th September, 1985
- Rate of Interest: 7 1/4% per annum
- Interest Amount payable for Sub-period: US\$ 85.10 per US\$ 10,000 nominal US\$ 1,627.60 per US\$ 250,000 nominal
- Accumulated Interest Amount payable: US\$ 308.49 per US\$ 10,000 nominal US\$ 7,712.24 per US\$ 250,000 nominal
- Next Interest Sub-period will be from 24th July, 1985 to 27th August, 1985.

Agent Bank
Bank of America International Limited

Company Notices

Den Danske Bank
at 1871 Aktieselskab
U.S. \$30,000,000
Floating Rate Subordinated Notes due 1989

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 21st June, 1985 to 23rd December, 1985 has been fixed at 7 1/4% per cent. per annum and that the coupon amount payable on Coupon No. 7 will be U.S. \$10,036.89.

Agent Bank
البنك الدولي للمصرف
Saudi International Bank
AL-BANK AL-SAUDI AL-ALAMI LIMITED

NI-CAL FINANCE N.V.
Notice to Holders of Debentures and Warrants
9% Convertible Redeemable Debentures due August 15, 1985

NOTICE IS HEREBY GIVEN to the holders of the 9% Convertible Redeemable Debentures (the "Debentures") and accompanying Share Purchase Warrants (the "Warrants") of NI-CAL Finance N.V. (the "Company") that the Company has decided to convert the Debentures and Warrants into shares of the Company.

The applicable conversion price for any Debenture surrendered for conversion after July 24, 1985 or the conversion price of any Debenture surrendered for conversion during the period referred to above which is not so accompanied by sufficient Warrants being exercised as described above, will be the conversion price in effect on July 24, 1985.

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This notice is being given pursuant to the Trust Indenture and the Warrant Indenture of Finance, both dated as of August 12, 1983 pursuant to which the Debentures and the Warrants were issued. This notice shall not constitute an offer to sell nor a solicitation of an offer to buy any of the securities of Finance or NI-CAL Development Ltd.

DATED at Palo Verde, California this 19th day of June, 1985.

NI-CAL FINANCE N.V.
Per: [Signature] Managing Director

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To the Holders of
J. P. Morgan Overseas Capital Corporation
4 1/4% Convertible Guaranteed Debentures Due 1987

NOTICE IS HEREBY GIVEN pursuant to Section 3.04(a) of the Indenture dated as of June 16, 1978 among J. P. Morgan Overseas Capital Corporation, J. P. Morgan & Co., Incorporated, and Manufacturers Hanover Trust Company, Trustee, that in accordance with Section 3.04 of the Indenture the conversion price of the Debentures has been adjusted because of a 100% stock dividend from \$22.50 to \$22.50 x 2 = \$45.00 per share of Common Stock of J. P. Morgan & Co., Incorporated effective December 24, 1984.

J. P. MORGAN & CO. Incorporated (Guarantor)
June 20, 1985
New York, New York

PEUGEOT S.A.

1-Results
The consolidated turnover for the 1984 financial year amounted to FRF 91,111 million thus showing a 6.9% increase over that of 1983 which amounted to FRF 85,207 million. 46.8% of this figure was achieved in France, 37.4% in the other European markets and 15.8% outside Europe.

At the same time, it was possible to limit the increase in operational costs to a little less than 6%.

Consequently, the operational margin, which was FRF 2,392 million in 1983, showed a 40% progression reaching FRF 3,348 million in 1984.

The 1984 results bring to light, a slight drop in the costs of rationalising the structures (manpower reduction costs and costs of shutting down establishments), a significant improvement on the part of the group in the before-tax results of the subsidiaries consolidated by proportion of capital, and no change in the total of financial charges and exchange rate profits and losses on financial loans and credits.

After current and deferred taxes and the taking into account of minority interests, the net result of the 1984 financial year showed a loss of FRF 1,116 million, a decrease of 57% compared with the preceding financial year which had a loss of FRF 2,590 million. The two years results are directly comparable. However, the mechanism, newly introduced into French Legislation, of carrying back losses for tax purposes, had the effect of creating an exceptional profit of FRF 775 million and was a final result bringing the net loss for the year 1984 to FRF 341 million.

2-Financing
The investment in tangible fixed assets for 1984 shows a progression, a total of FRF 4,027 million, compared to FRF 3,673 million in 1983; this progression will become more pronounced in 1985 and will continue during the following years. The total fixed assets are slightly less than the previous year, while the permanent resources have increased by 55%; in particular, the cash flow has more than doubled from FRF 1,066 million for 1983 to FRF 2,213 million, and the long term loans made to consolidate the debt and reinforce the permanent capital reached the figure of FRF 1,769 million instead of FRF 1,188 million in 1983. In total the drawing on working capital could be reduced to FRF 845 million, less than one third of what it had been in 1983.

At an operating level, the increase in stocks was limited to 1.3% and the rise in liquid assets was FRF 146 million lower than the rise in liquid liabilities.

Consequently the increase in the burden of net short-term financial indebtedness (including the variation of the part of the net debt in relation to the previous year, which was not exceeded FRF 699 million or 4.6% of the total of FRF 15,160 million) was compensated by the reduction of the amount of bills, discounted and non-matured, in circulation.

3-Balance Sheet
As at 31st December 1984 long- and medium-term debt was FRF 17,045 million, a rise of 10.6% compared with the preceding year.

On the other hand, the net short-term (including the variation of the part of the long- and medium-term debt of last year) is fixed at FRF 16,012 million, an increase of FRF 699 million or 4.6% of the total at the end of 1983. Finally, in the committed and not yet matured, still in circulation, come to FRF 483 million as at 31st December 1984, a drop of FRF 578 million.

NOTICE TO HOLDERS OF 5 1/4% GUARANTEED BONDS DUE 1985

(Incorporated in the United States of America in the State of Delaware)

On April 4, 1985, National Can Corporation ("National Can"), the parent corporation of National Can Overseas Corporation ("NOC"), entered into an Agreement and Plan of Merger (the "Merger Agreement") with Triangle Industries, Inc. ("Triangle") and Triangle Acquisition Corp., a wholly owned subsidiary of Triangle ("Acquisition Corp."), providing for the merger (the "Merger") of Acquisition Corp. into Triangle.

NOTICE IS HEREBY GIVEN in accordance with Section 3(c)(2) of the 5 1/4% Guaranteed Bonds Due 1985 (the "Bonds") issued by NOC and guaranteed by National Can, that (i) if it is determined that the Merger Agreement will be consummated, the Bonds will be converted into common stock of Triangle, and (ii) if it is determined that the Merger Agreement will not be consummated, the Bonds will remain outstanding as 5 1/4% Bonds.

Effective Date (but excluding shares held by Triangle Acquisition Corp. or any other subsidiary of Triangle) shall be the date on which the Merger Agreement is consummated. If the Merger Agreement is not consummated, the Bonds shall remain outstanding as 5 1/4% Bonds.

Effective Date (but excluding shares held by Triangle Acquisition Corp. or any other subsidiary of Triangle) shall be the date on which the Merger Agreement is consummated. If the Merger Agreement is not consummated, the Bonds shall remain outstanding as 5 1/4% Bonds.

Interest, or adjustment in respect thereof, will be made upon conversion of 5 1/4% Bonds.

Dated: June 21, 1985

NATIONAL CAN OVERSEAS CORPORATION

THE PROPERTY MARKET BY WILLIAM COCHRANE

David v Goliath at Cribbs Causeway

A DAVID and Goliath battle was developing in real property this week as Prudential Assurance, Britain's largest life insurance group, sought planning permission to build a 500,000 sq ft retail park with leisure and entertainment facilities at Cribbs Causeway, seven miles north of Bristol.

The "Pru" advised on planning by Drives Jones, say that Marks & Spencer is actively considering the largest of the retail units, a centrally situated 180,000 sq ft building, in accordance with its current policy of opening new stores on out-of-town sites.

M & S's choice of Cameron Hall's MetroCentre in the Gateshead Enterprise Zone for its first out of town unit has turned this development into a 1m sq ft plus retailing phenomenon.

However, the insurance company's 41-acre site borders on the 150-acre Cribbs Causeway East site, owned by local developer Mr Jack Baylis who is already putting 175,000 sq ft of convenience retailing on his land—a DIY Superstore, a Homecentre and a new Antocentre, all for B & Q, and a 45,000 sq ft "children's superstore" for Toys R Us, the American retailer.

Mr Baylis says that he, too, has Marks & Spencer interested in a 180,000 sq ft store, and that he will be applying for planning

permission to increase the shopping content of Cribbs Causeway East.

Peter Spriddell, property director of Marks & Spencer, says that his company is certainly interested in the area generally. "We'll just have to wait and see which scheme is more suitable for us in the final analysis," he remarks.

Marks & Spencer is actively looking for other locations, where, like Bristol, it believes that out of town shopping will complement and supplement that in the city centre. Its development link with Tesco has already led to some progress with a site at Chesham, Essex.

The competition for M & S's interest may present problems for Northavon District Council, the local planning authority.

The "Pru" and Mr Baylis presently have planning permission for 180,000 sq ft and 200,000 sq ft of retailing respectively. The rise of the "Jumbo Park" as this form of out of town, convenience durable retailing is called in the U.S., is perceived as a threat to conventional shopping, and one of the major issues facing the UK property industry.

The Drives Jones view on planning is that Northavon should find the scheme very exciting, although at first sight it may be contrary to their policies.

Sears to fund part of St Enoch

SEARS HOLDINGS, Britain's biggest retailer in terms of outlets is to put in half of the predominant, £57m private sector funding element for the £60m, 260,000 sq ft St Enoch shopping development in Glasgow's city centre.

The funding also includes £31m from Strathclyde Region, primarily to fund parking facilities, and £11m from the Scottish Development Agency for site preparation. The Church Commissioners are Sears's funding partner in the major element.

Geoffrey Maitland Smith, chairman and chief executive of Sears, said yesterday that the group's Lewis's department store in Argyle Street, which will now be incorporated into the scheme, was the key to its initial interest.

"We also saw St Enoch as the last opportunity to get into city centre retailing development in this country; we think that the scheme is a natural for us, and will be putting in eight other units as well." The group, of course, is broadly spread in retailing with shoe shops, Olympia Sports, and jewellers Mappin and Webb as just part of its range.

He also made it clear that the group, founded by the late Sir Charles Clore, was not thinking of going back into property development and investment in a big way.

TW explains

CRITICISED a week ago for its £42m rights issue, primarily to finance its expanding property investments, Taylor Woodrow says that its Taylor Woodrow Property subsidiary's current development programme is valued at £160m in the UK, of which approximately one third is being financed from group resources.

TWP managing director Peter Hedges thinks that the property sector could well be heading for a growth phase, and is seeking to expand further. At the moment, with Eagle Star, TWP is starting work on a £33m, 250,000 sq ft shopping development in High Street, Hounslow, with an 87,000 sq ft Debenhams as the anchor.

Arthington Securities has funded its proposed 26 acre business park at Frimley, at Junction 4 of the M3 motorway, with Postel in a £20m deal.

REPC has paid over £4m for a 44 acre site at the A329(M) Junction one mile from the M4 in Maidenhead.

In association with Beaumont Estates, it has planning permission for a two-phase, 118,000 sq ft high tech development with a 50 per cent office content.

Raymond Securities has let its 150,000 sq ft re-modelled building at 123, Blythwood Street, Glasgow at rents between £6.50 and £8.75 a foot. Letting agents Edward Erdman will be selling the completed investment.

Project management notes:

Capital and Counties is to manage an £18m office, shop and residential development at 31-47 Victoria Street, SW1, for the Crown Estate Commissioners, following the recent completion of a similar mix, for the same client, in Oxford Street, W1; the NFC Property Group is to manage a new 120,000 sq ft warehouse and distribution depot project, and a 12-acre site in the Trafford Park Enterprise Zone, Manchester. The premises will be used for the relocation of BRS's extensive dedicated distribution scheme for Kellogg's in the North of England.

The Courtaulds Pension Fund reckons that it has scored a notable first by buying a batch of 12 Payless DIY warehouses from Marley for £8.1m on a sale and leaseback basis. Advised by Billier Parker, Courtaulds is getting 285,000 sq ft of selling space, an annual rent of £375,000 averaging £2.42 a sq ft and a net initial yield of 10.3 per cent.

Provident Mutual has paid £11m for a 35,000 sq ft industrial investment next door to its 448 Centre at Reading. Advised by King & Co, Provident is getting an initial yield of about 8 per cent. Vendors were the W. R. Grace Pension Fund, advised by Weatherall Green & Smith.

Exceptional activity and very strong demand feature in Lambert Smith's June 1985 report on the Glasgow office market.

Infotech and office location

NEW YORK University professor Mitchell Moss set the cat among the pigeons in London this week. Large cities served by long-distance fibre optic networks, he said, would be strengthened, not weakened by developments in telecommunications; these, he said, would weaken the ability of small outlying areas to attract the business community.

Speaking at the Landtronics conference on the impact of information technologies on land use requirements and the development process, he also held that new technology had turned values literally upside down: "In many buildings the rooftop has replaced the ground floor in terms of real estate value," he said, alluding to the increased use of satellite and microwave dishes at office rooftop level.

Professor Moss had a sop for the proponents of decentralisation. "There has been a gradual decoupling of front and back office operations in most information intensive firms," he said. "The back offices... have been moved out of prime central city real estate to lower cost locations, either to the periphery of metropolitan areas or to regions which offer comparative advantages in labour, energy, and/or amenities."

Condominium route for Zeckendorf

LEADING New York real estate developer Bill Zeckendorf, Jr., is taking the condominium route—owner occupation on a floor by floor basis—in marketing his new, 24-storey Delmonico Plaza office tower at 55, East 59th Street, in Manhattan.

He was prompted, he says, by trends to condominium ownership in France, Germany and Italy. He says that the building was constructed with this form of ownership in mind, and that while in the USA condominium office ownership has sprung up in suburban locales—specifically in Alexandria, Virginia, in California, and in Westchester close to New York—that Delmonico Plaza is a first for New York City.

"To the best of my knowledge," he said from New York this week, "no other major new office building in New York is 'going condo' at the present time." Delmonico Plaza is well located between Park and Madison Avenues and the building has now been completed.

The floors, ranging from 7,500 to 14,000 sq ft within an office unit total of 262,575 sq ft, are selling for between US\$325 and US\$ 450 a foot against a comparable rental of \$40. Mr Zeckendorf says that the buyer gets a tax benefits and ownership—the biggest item is the potential appreciation in value.

Zeckendorf and his co-managing partner Sheldon Williams, plus a savings and loan institution involved as an investment partner in the development, get a gross sale price of \$104m (£82m) on an outlay of \$80m. The outlay was funded, he says, by partners' equity and a construction loan from Manufacturers Hanover.

The Zeckendorf Company has already advertised the fact that floors (three each, according to Mr Zeckendorf) have been taken by Christie's, the auctioneers, and the West German BHF Bank.

Things have moved on from there. Two Swiss companies have taken a floor each; two half-floors have gone to domestic owner-occupiers; and Mr Zeckendorf himself is taking the 7,571 sq ft 23rd floor.

That makes ten. He also says that negotiations are in hand with two other domestic users, one for a single floor, the other for two. "There has been a great deal of interest from Germany," he notes, "triggered probably by the BHF Bank's decision to come in."

The Bank, and Christie's were offered "some inducements" to anchor the marketing programme. "These were not major," says Mr Zeckendorf, "less than they would have been offered to move into New York on a rental basis."

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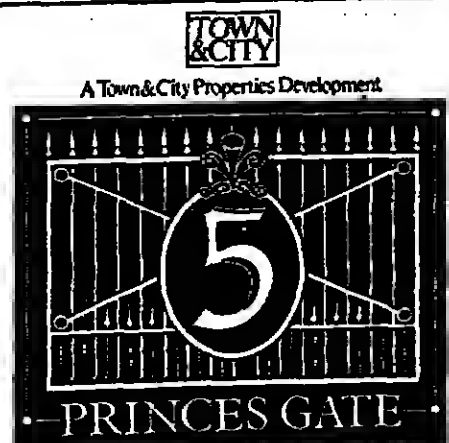
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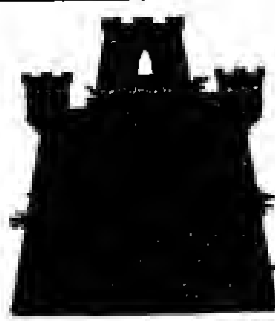
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UK NEWS

AFTERMATH OF THE JOHNSON MATTHEY BANKERS COLLAPSE

Inquiry urges more supervisory powers for Bank of England

THE NATURE OF THE SUPERVISORY PROCESS

The special characteristics of the system of banking supervision currently in operation in the UK are its flexible nature and the part played in it by the co-operation of banks secured through regular contacts between the supervisors and banks' managements," says the report of the committee set up to consider the system of banking supervision.

"We do not believe that the present system is fundamentally flawed but we have identified a number of important improvements which we believe should be made.

"Continued reliance on a flexible system has three major implications. First, if the Bank is not itself to carry out detailed inspections of banks' books, it must be able to rely on the assistance and co-operation of the professional firms who do carry out this task: the banks' auditors.

THE TWO-TIER SYSTEM OF AUTHORISATION UNDER THE BANKING ACT

"The Banking Act provides for the authorisation of a deposit-taking institution either as a recognised bank or as a licensed deposit-taker. The most important differences are that for recognition as a bank the applicant must demonstrate that it provides a wide range of banking services and possesses a high reputation and standing in the financial community.

"When the Banking Act was introduced, it was the intention that the two-tier system would allow the Bank to continue its traditional style of supervision over the major banks but would give it somewhat greater legal powers over licensed deposit-takers, many of which had not previously been subject to supervision. It was also intended that by concentrating the use of banking names and descriptions to recognised banks the system should make the general public aware of the difference of function and/or standing of the institutions within the two tiers.

"Following from this differentiation in the legal framework, the styles of supervision of the two types of institution have developed somewhat differently. Supervision of recognised banks takes account of the experience and standing of the institutions and relies considerably on mutual trust and the co-operation of management. The smaller licensed institutions accept and generally appreciate a more direct form of supervision with clearer guidance on the standards expected of them. JMB's position as a recognised bank was a factor in the delay

in the supervisors becoming aware of, and reacting to, its growing problems."

The report says the two-tier system created confusion in the public mind and caused difficulties for bank supervisors. "For all these reasons, we recommend that the Banking Act should be amended to replace the two-tier system with a single authorisation to take deposits. All the powers given to the Bank under the Act would then apply equally to all authorised institutions.

"We do not intend that the change to a single tier of authorisation affect in any significant extent the way in which the Bank conducts its supervision of major banks which are soundly run, or its relationship with those banks which, however, make it easier for the Bank to deal with any problems that may arise in future among banks which are currently recognised banks.

"The management of a bank lies in the hands of its directors and executives. It is not the function of either the auditors or the supervisors to take over the role of management; they all have their own discrete functions.

"In our view, it is most important that all the directors, not only those in executive positions, involve themselves in a bank's affairs. In particular, non-executive directors should ensure that they are given sufficient information to be able to satisfy themselves that the policy guidelines and systems approved by the board are being followed.

"We also believe that this is essential in order that the non-executive directors are able to make a constructive contribution to the direction of the bank's business, including forming a view on the quality of its lending and other risk assets.

"Audit committees, which are normally composed largely of non-executive directors, can play a particularly useful role in the form of a check on the bank. To do so, however, they must not restrict their activities to matters related to the preparation of the annual accounts. They must become involved in assessing and monitoring the bank's control systems and receiving reports from both internal and external auditors.

"Banks have been relatively slow to follow the example of commercial companies and appoint finance directors to their boards. This may be due to the fact that all the executive directors are 'financial'. We believe, however, that there is an important role to be played by a finance director who, apart from the managing director and the chairman, will be best placed to take an overall view of the business. It is not an easy role, as the finance director must be prepared to question and challenge the decisions of his colleagues, but it can be a most important one. JMB had neither a finance director nor an audit committee.

"An audit committee and a finance director share many of the concerns of the external auditors and the supervisors and can assist them in carrying out their functions. The auditor is required to make a judgment on the totality of the picture presented by a bank's accounts, drawn up by the management, and to certify that they present a true and fair picture of the bank and not a misleading one.

"The supervisors must satisfy themselves that the business of

The Chancellor of the Exchequer and the Governor of the Bank of England agreed in December 1984 that a committee should be established, under the chairmanship of the Governor, to consider the present system for supervising banks and whether any early changes in supervisory procedures were called for in the light of the problems which had arisen in Johnson Matthey Bankers.

The members of the committee were: Mr R. Leigh-Pemberton, Governor, Bank of England (chairman); Mr C. W. McMahon, deputy governor, Bank of England; Mr W. P. Cooke, associate director, Bank of England; Sir Peter Middleton, permanent secretary, Treasury; Mr F. Cassell, deputy secretary, Treasury; Mr D. Vander Weer, deputy chairman, British Telecom and director, Barclays Bank.

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Robin Leigh-Pemberton: chaired committee of inquiry

ing to a single customer should not normally exceed 10 per cent of its assets. But it rejected legal limits as too constricting.

"We agree with proposals put forward by the Banking Supervision Division that each bank should be required to set out in writing its policy on large exposures and that this policy should be formally adopted by its board. All exposures (including undrawn commitments and contingent liabilities) above 10 per cent of capital would be reported to the Bank and be subject to examination by the supervisors.

"No exposure to a single borrower, or to a group of closely related borrowers taken together, should exceed 25 per cent of capital except in the most exceptional circumstances. The existence of exposure over 10 per cent of capital would normally require a bank to maintain greater capital resources than would otherwise be required.

"Factors such as a long-standing relationship with the borrower, particular expertise in the type of lending, the overall financial standing of the borrower and the security for the loan would be factors to be taken into account when considering different levels of exposure up to 25 per cent of capital, but would not justify an increase beyond that level.

"Large exposures to borrowers connected with the bank through membership of the same group of companies, by common directors or in other ways, would continue to be particularly closely scrutinised by the Bank and should generally be strongly discouraged.

"Sustaining the quality of a bank's assets is one of the essential factors in ensuring its continued health. Although it is not the supervisors' role to take individual lending decisions in place of management, the supervisors must always be alert for signs of a deterioration in the quality of a bank's loan book to complement the information already available to them on bank portfolios.

"The report notes that the Bank has a guideline that lending to a single customer should not normally exceed 10 per cent of its assets. But it rejected legal limits as too constricting.

"We agree with proposals put forward by the Banking Supervision Division that each bank should be required to set out in writing its policy on large exposures and that this policy should be formally adopted by its board. All exposures (including undrawn commitments and contingent liabilities) above 10 per cent of capital would be reported to the Bank and be subject to examination by the supervisors.

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acknowledged and accepted by British banks.

"The Bank also believes that owners of banks have an additional responsibility not present in the ownership of most other commercial or industrial undertakings, because of the special fiduciary responsibilities on those who run businesses which take deposits from the public. In the mid-1970s, the Bank began to seek letters of comfort from overseas banks with shareholdings in United Kingdom banks which recognised their moral responsibility to stand behind the bank should the need arise.

"Since then, this practice has been extended to a wider range of non-bank shareholders from both the UK and overseas. Johnson Matthey plc, the parent company of JMB, had not been asked to provide a comfort letter but had demonstrated its willingness to support the bank in the past. It asked the Bank to do so when the problem arose. The problem was a lack of resources to discharge this responsibility.

"We considered proposals from the Banking Supervision Division to extend requests for comfort letters to all significant shareholders in UK banks. These would broadly entail comfort letters being sought from all shareholders who control 15 per cent or more of the shareholding in a UK bank. The Bank believes that in most cases it is not necessary to formalise the position in respect of shareholders in UK banks because of their agreement that they must stand behind their subsidiaries and other related companies in all but the most exceptional circumstances.

"The objective of these visits would not be to carry out a detailed examination of the bank's books but to assess a wider range of the bank's management team and to consider in greater detail the design of the bank's control systems. A substantial delay in providing a return at a crucial time was a factor in delaying the supervisors' identification of the acute problems emerging in JMB. Late reporting may be a sign of problems in an institution. We therefore recommend that the Bank should tighten its procedures for ensuring that all returns used for supervisory purposes are submitted promptly and should consider carrying out an investigation into any bank which fails to provide information within the time allowed.

"We were advised that the Bank has always believed that a bank should stand behind its subsidiaries and other related companies, especially if those companies themselves take deposits. Its view is based on the premise that failure to rescue a subsidiary which is in difficulties would quickly cause a loss of confidence in the parent bank itself. This view is

important encouragement to overseas traders to use the London market. It possesses the facility to break down standard bars into smaller bars for which there is an increasing demand, and it has a capacity to refine gold in other forms into standard bars. This refining capacity was a major part of the Johnson Matthey group outside JMB. The failure of JMB would have virtually certainly brought down the whole of the group and could thereby have damaged the position of the gold market.

The second factor was a consideration of a rather different kind. As part of its hullion operations JMB received substantial deposits of gold from a number of foreign governments and central banks. Losses on these official deposits could have had particularly serious implications for the standing of and confidence in British banks generally.

Bank of England Report and Accounts, 1985, Threadneedle Street, London EC2 8AL.

Report of the Committee set up to Consider the System of Banking Supervision. Cmd 9550, £3.50.

Concern to protect banking system prompted rescue

THE BANK of England says in its annual report, also published yesterday, that its fundamental reason for rescuing JMB was a deep concern if the systemic consequences if it was allowed to fail.

The Bank, the commercial bank, said that the failure of the gold market involved on the night of September 30 1984 not been rescued, there would have been unacceptable consequences for the banking system.

At first sight, it might seem implausible that the failure of a relatively small bank like JMB, not widely known outside the bullion market, could have such consequences. Certainly there should be no presumption that the failure of any bank would be thought to carry such risk for the system that it would be rescued. But in the particular circumstances of JMB last September, several special factors were present which were judged to be conclusive. They are as follows:

JMB is a member of the London gold market. This is not simply a market in a sense analogous to, say, the copper market. It comprises a group of banks and members of banking groups, a substantial proportion of whose liabilities are in the form of deposits of gold, traditionally withdrawable at short notice.

London is probably the most important international gold market and is involved in placing and taking gold deposits with a large number of institutions all over the world. The members of the market also do a substantial amount of business with each other. The failure of one of the main participants would therefore have created a situation of extreme uncertainty.

The other members of the gold market would, because of their presumed exposure to JMB, have come under immediate suspicion and there would probably have been a very rapid withdrawal of liquid funds from all of them. The pressure that this would

have been likely to put on the other four members could not quickly have been translated, in the classical manner of confidence crises, to other banks, in Britain and, perhaps, because of the international nature of the market, to banks abroad.

The Bank believed, and still believes, that it would not have been possible to have convinced the markets in the first few days after the crisis that the problem did not derive from JMB's bullion business. Equally, no statements or promises of liquidity support could have been relied on to contain an ensuing loss of confidence in other banks.

The possibility of allowing JMB to fail and seeking to contain the consequences of its failure was considered during the week of the rescue operation but was rejected. It was partly for the reason justifying the necessary liquidity in gold would have been beyond the Bank's own resources.

recourse either to the gold owned by the Government in the Exchange Equalisation Account or to a Government guarantee for the borrowing of gold from other sources. It was quite impractical, certainly in the time available, to have set up what would have been an open-ended and possibly very large commitment of this kind.

At the time the rescue occurred, confidence in financial markets generally was fragile in the wake of the continuing international debt problems and particularly of the crisis at Continental Illinois National Bank where, despite the action taken by the U.S. authorities to rescue the bank, U.S. banks suffered some loss of confidence for some time afterwards.

The speed and magnitude of the problems that could have developed in the wake of the failure of JMB were demonstrated to the Bank in the early hours of Monday October 1. While the form of the rescue operation was still being discussed, and there had been no announcement made about the

difficulties in JMB, it was learned that in the Far East some major foreign banks were refusing to deal with first-class British banks (including some not belonging to the gold market) with whom they had very long-standing connections. This strongly underlined the need for speedy and decisive action.

During the Continental Illinois crisis large amounts of money had moved from U.S. banks into UK, other European and Japanese banks. The failure of JMB, because of its proximity to the gold market, risked provoking a similar movement away from British banks.

In addition to the foregoing general concerns, there were two other important, if subsidiary, factors which related to JMB itself. Although JMB is only one of the five members of the daily gold fixing, it is the only one which as part of a group which has refining capacity. The refinery constitutes two reasons an

important encouragement to overseas traders to use the London market. It possesses the facility to break down standard bars into smaller bars for which there is an increasing demand, and it has a capacity to refine gold in other forms into standard bars. This refining capacity was a major part of the Johnson Matthey group outside JMB. The failure of JMB would have virtually certainly brought down the whole of the group and could thereby have damaged the position of the gold market.

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Bank of England Report and Accounts, 1985, Threadneedle Street, London EC2 8AL.

However, with growing domestic and international pressures on the banking system, so has the burden of work. An increase in staff numbers is justified.

"We consider that the quality and commitment of the existing staff are high. But we believe that they need to be able to draw on a wider commercial expertise in order to improve their ability to make judgments about the quality of lending, liquidity and other risk exposures. This experience can best be obtained by a period working in a commercial bank.

The report recommends amendments to the 1979 Banking Act, including the relaxation of confidentiality requirements on the Bank to enable it to communicate with the auditors and government departments and the raising of protection under the Depositors' Compensation Scheme from £10,000 to £20,000.

Report of the Committee set up to Consider the System of Banking Supervision. Cmd 9550, £3.50.

THE ARTS

Arts Week

F S Su M Tu W Th
21 22 23 24 25 26 27

Theatre

NETHERLANDS

BA by R. Murray Schaffer, directed by Thom Sokolowski, a theatrical journey (literally) from dark to dawn based on the ritual of the Egyptian sun god. Starts in Amsterdam, (J-brocker (Weesperzijde 22), by bus to Leiden, where the performance begins at sunset (all week except Sun). (88 18 05).

LONDON

Noises Off (Savoy): The funniest play for years in London, and with an improved third act. Michael Blakey's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (838 8888).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's rollercoasting fully has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disneyland, Star Wars and Cats are all influences. Pastiche score towards rock, country and hot gospel. No child is known to have asked for his money back. (834 6184).

On Your Toes (Palace): Rodgers and Hart's 1936 musical is a genuine tonic. American jazz dance collides with the Ballets Russes. Glad to

be Unhappy and the Balancing ballet for Shogakukan on Tenth Avenue. (457 6242).

Good Street (Drury Lane): No British equivalent has been found for New York's New York. David Hare's richly textured extravaganza, American Clare Leach is a real find as Peggy Sawyer, and Margaret Courtenay has a field day (836 6100).

Me and My Girl (Adelphi): Great, elegant and enjoyable revival of Britain's biggest war-time musical hit with Robert Lindsay in the Lupton Lane role emerging as the best new musical star since Michael Crawford. (836 7611).

Other Places (Duchess): Colin Blakely and Dorothy Tutin in a reassembled trilogy of Plater plays. A Kind of Alaska in which a victim of sleeping sickness awakes after 29 years; Victoria Station, a funny throw-back to Plater's early revue sketches; and last year's One for the Road, a chilling piece of interludical police state confrontation with first Platerque intimations of political despair. (838 8243).

Bertram (Victoria Palace): Michael Crawford returns to London with his breathtaking performance as the circus impresario, adding one or two new tricks in a likeable mercurial of a musical. (834 1517, credit cards (838 4733)).

Jumping (Albion) Confident almost sober comedy of Tom Stoppard's glittering convoluted of love, murder and linguistic mayhem among the logical positivists, with Paul Eddington a more earth bound George Moore than was Michael Hordern. Felicity Kendal delighted as his retiring musical comedy wife. Peter Wood directs. (836 0494, credit cards 837 6233).

Richard III (Barbican): Last year's Stratford-upon-Avon production with Anthony Sher demagogically excelling as Richard in the RSC revival by Bill Alexander. Plays in repertory with Roger



Norman Rossington and Lub

Viewer assault in the silly season

Here we have handsome but depressed Alain Delon picked up on a train by freelance nymphomaniac Nathalie Baye. After a brusque coupling in his first-class compartment, they set up

house together. she at first reluctant (she doesn't like lasting relations), he beery, bleary and grumpy (he seeks a large, great woman).

Between the outbursts of the comical-surreal — Baye's old flames pay a mass visit in one scene, peopling the house like a multiplied version of Snow White's dwarfs — and the grim murders on like a life saver — Delon sits ever more comatose beneath his pile of beer cans. (He won France's "Grand Prix du Meilleur Film" for his performance, causing one to wonder at what the competition must have been like). Baye goes to town, walking past the studio, and the camera is in the front door. And the film freezes up with endless tarty melncholic talk and much Gellie and Delon about love and war.

Has the silly season even afflicted Christopher Petit?

He is the British director of *Madame X* and *Flight to Berlin* attempting what appears to be a new record for the number of infants in darkest Berlin, where most-dubbed and strangely cost-acted actors (Gottfried John, Robbie Coltrane, Will Patton) allude to the macabre tune of a plot about drugs, crime and sex. The film is so dark and gloomy by night, the action becomes even goofier and the reasons for filming it. Good photography in luminous primary colours, is no compensation for the film that resembles *What's Up Tiger Lily?* with the jokes.

★

A group of new releases for this makes one year learn for the plain and pungent professional of John Boulting, who directed this week aged 71. Though to have had silly scenes as notably in late films such as *Twirled Nerds* and *Soft Beds Hard Battles*, he also knew how to build a movie story. And he had to have a *Madame X* *Seven Days to Noon* *I'm All Right, Jack* — be showed he knew much more: creating a picture, seedily sardonic picture post-imperial Britain that endures, and still endears, and.



Continued from Page 14

Exhibitions

200 drawings. Ends July 10.
(4312017).

Barcelona: Fundacion Joan Miro.
Works by 45 Russian avant-garde

Van Gogh, unusual both for technique and the theme of the Seine. On the first floor the sunshine comes in with Vuillard, Bonnard and Duffy Picasso's Large Buste

Turkish culture and art from the Ottoman empire. 500 works are on loan, ranging from 15th-19th century. The show includes glass, carpets, ceram-

Civilization: This is the first of a long series of exhibitions to mark The Year of the Etruscans, and shows the results of the most recent

erp game and the Salvation
 Army are well contrasted, with
 the girls of the mission band
 doubling as Adelaide's back up
 in the "Box Club" (Jo
 Cameron Brown is notably
 funny and pitched in both en-
 vironments). With the proscenium
 focusing there is more of a
 chance to savour the black
 and white of the opening hectic
 street scene, picked out in the
 "Singing Kids" on the book-
 stand, "Look Life and Well."
 The figure for timbours and
 never not astonish me in its
 nerve and daring,
 qualities that characterise so
 many of Frank Loesser's num-
 bers right through to the

new's activist fiancé and the enthusiastically regarded strike-breaking of Jenny Smith's lover. There is a death and some off-putting violence, almost expressionistic in David Hayman's otherwise naturalistic production. But for the most part the play is of quiet domestic interest and cosy vigour.

Broad Field is not the easiest piece to grasp in the Mile End mood, or possibly anywhere south of Hadrian's Wall. But the conviction of the company's self-conscious realism is powerful, well led by Tom Watkinson and Anne Kriss—whose last year's native heath play has been noted before—as the older Smiths, stubbornly loyal to the strike but shocked by their son's excited (and faintly ridiculous) demands for revolution. The writing balances the desperation of the miners' wives with the more rational cries "Something must be done!" ironically recalling the men of Prince of Wales who made the same remark in Wales) with a deflationary humour.

Gerry Jenkinson's lighting design enhances Geoff Rose's set, dominated by three cavernous, black-painted brick pillars green pit-props. Joe Corrie died in 1968. I suspect he would have found the same themes to treat 15 years later.

The Betty Trask Awards were presented by the chairman of the judges, Edna O'Brien. A further five prizes totalling £7,300 were also awarded last night.

Graham Mort and Adam Thorpe each won £4,000 in the Gregory Awards for poets under the age of 30. In the under-35 category Pippa Little was awarded £3,000, James Harpur £1,500, North £2,000 and Simon £1,000.

unces of Louis Jordan and Pete Brown. Pleasant surprises came from the enigmatically titled *the Cumbars* from Zurich who played their music in a unique style. Their manager, a Jewish pianist / leader "Buddha" Scheidegger, who just happens to be an attorney in Zurich, is a seven-piecer, made especially listenable by the firm, rhythmic guitar playing of Peter Schmidt, was for me the most interesting of the bands heard.

But this was not a festival for straight-faced critics. It was fun festival. A friendly festival. The music was for the people and for the musicians too, without exception I feel they enjoyed themselves hugely. None more so than the happy young men from Lucerne (all amateurs) who comprise the Bourbon Street Jazzband. Before lunch on Sunday morning they were playing classic "good-time" jazz in the back of a small restaurant for a ridiculously high reputation and price. Added joy came when, advertised, Beryl Bryden, Britain's ubiquitous Ambassador of Jazz, joined them for few numbers.

Such impromptu meetings are a vital aspect of jazz festivals. The timing of the music was occasionally coming upon the main bandstand in the living

Stephen Oliver's new opera *Beauty and the Beast* receives a British premiere tonight at St John's, Smith Square. It will be performed by Musica nel chiosstro which gave it a world premiere last summer at a festival of the music of the South of France near Battaglia in Tuscany.

Music festivals are becoming a penny, and many have a dramatic history, but few can match Santa Croce. The ruined monastery was bought in the 1700s by the painter Adamo Tadolini, who made his reputation by designing for opera and is money by creating the look of Annabelli's, the night club, and Wittons, the restaurant.

In 1974 he started an opera festival based on the monastery. The singers and musicians occupy the ruins, and the wine is laid out in sun and wine rather than money. The repertoire was forgotten opera, mainly baroque. The performers were British and the audience local villagers and rich summer residents who as the Queen of the Netherlands and Sir George

played in English, with Anne Mason as Beauty and Robert Dean as the Beast.

For this summer's (three-week festival in Santa Croce, Pollock is presenting what is probably the first performance for two centuries of an opera by Salieri, the rivival there of Mozart and the recent film *Amadeus*.

Pollock hopes that *Le grotto di Trofonio*, which inspired Mozart to write *Così fan tutte*, will rescue Salieri's reputation from its current low level. In the event there will be performances of Handel's *Fedra*.

An attraction of Musica nel chiosstro is that it does not weigh heavily on the public purse. It receives £25,000 from Italian government sources and will justify this increased subsidy by touring the small opera house to Lancashire this winter headed by the soprano, Maria Zaidé with the Margareta Jorgensen, and something of a rarity in the Arts Council is providing £8,000 for this week's production.

Pollock does not want Musica nel chiosstro to get much bigger. It has revitalised his holiday home, has rescued forgotten operas, in particular Mozart's *Zaide* and provides young musicians with a cheap working holiday. Its lack of pretension is its greatest claim to

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Friday June 21 1985

A failure of supervision

THE REPORT of the Review Committee on banking supervision marks a watershed in the history of regulation of the UK financial markets. It is the first time that the conclusion has been reached that the crash of Johnson Matthey Bankers was a disaster that was not waiting to happen in the context of the Bank of England's slow-moving and insensitive supervisory system. The lessons cannot be confined to banking alone; the City of London is embarking upon a far-reaching revolution in the securities markets and elsewhere, and it is clear that a far more determined and professional approach to regulation is required.

Perhaps, in some of the newer markets, the lessons are already being taken on board. In the new gilt-edged market, for instance, the market-makers will be required to file detailed daily returns with the Bank. This shows the right attitude, but it remains to be seen whether the Bank will be able to cope with floods of paper and figures of this kind. The Bank's own version of the events at JMB shows, after all, a astonishing lack of urgency in the banking supervision department.

The quarterly return by JMB for March 1984, due in mid-April, was not received until June. Even though the Bank had become increasingly concerned about JMB, it did not manage to arrange a meeting until August.

Until now the Bank has taken refuge in claims that it is engaged in supervision rather than inspection, regulation or some tougher form of intervention. Accordingly it has relied heavily on information supplied by banks themselves, corroborated only by once-a-year reports by auditors.

Misreporting

The Bank has had the right under the 1978 Banking Act to send inspectors in. But the JMB affair shows such powers have not been enthusiastically invoked.

One clear causality is the two-tier supervision system for banks. The basis for this class distinction was that the larger and longer established banks could be supervised less actively than the mass of licensed deposit takers.

But the disaster occurred in the top tier, where as an authorised bank JMB was

guilty of serious misrepresentation (though through incompetence rather than fraud, the Bank of England says, in its annual report).

Accordingly the Bank has been forced to abandon its assumption that fully authorised banks would always be straightforward and competent. The tradition of mutual respect and confidence had never failed the Bank before. But now it has. Now the Bank, in the wholly-owned guise of JMB, is suing the auditors, Arthur Young. Plainly it is under pressure to claw back whatever money it can, both for the benefit of the public purse and the commercial banks which stand to lose under the indemnity agreement. Yet the action may interfere with the urgent requirement to redefine relationships between auditors and regulators.

The Review Committee recommends that steps be taken to dismantle the heretofore various European markets, with their different technical standards and national preferences. Daimler has pursued a relentless strategy of steadily increasing economies of scale in international production and marketing.

It is now capping its success in Europe and the developing world by invading the American truck market with a speed and effectiveness which rivals Japan's assault in cars and consumer electronics over the past 15 years. Among many of its rivals round the world, it has been branded openly as "the Japanese of the truck industry" — not only for its tireless adherence to a long-term strategy, but also for the ruthless pragmatism needed to adapt to continually changing circumstances. It is, for example, both ready and able to indulge in price-cutting if this proves necessary to gain all-important market share.

Daimler is understandably reticent about its pricing policy, but Professor Ralf Winnes, commercial director of the World plant, says the company's high-volume production of engines, transmissions, axles and other components in a network of specialised German factories "gives us an enormous cost advantage over the competition." The network was equipped at a cost of nearly DM 4bn (£1bn) in the late 1960s and 1970s, but is still being expanded.

The success of Daimler-Benz trucks in mass markets round the world constitutes a remarkable example of a tenacious European "winner." But it is by no means an isolated case. In a series of "niche" markets, the company's own cars are almost equally strong — with those of Volvo and BMW not far behind. In high technology

industries, which are heavily reliant on medium and small cars. Catalysts would add £400 to £600 to their cost, compared with £150 for lean-burn units.

West Germany's environmental concerns, however, are no less valid. The damage done by pollutants is considerable, and increasing at an alarming rate. Equally, even the fiercest opponents of catalysts acknowledge that they are the most effective means of reducing exhaust pollution to a minimum.

On that score, the case for the catalyst might appear unanswerable. But the precise details which lead to environmental damage remain ill-understood. And no one yet has a clear picture of whether car pollutants are a minor or major contributor in comparison, say, with emissions from power stations and other industrial sources.

Nor do catalyst-equipped cars hold out the prospect of an instant solution. They require a high level of maintenance, and West Germany is rapidly developing outlets for such fuel. But it is likely to be 1989 at best before any minimal, lead-free engine infrastructure for lead-free fuel exists.

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Their concern reflects the nature of their respective motor



EVERY three minutes a gleaming Mercedes truck rolls off the production line at Daimler-Benz's factory in Würth, on the banks of the Rhine near West Germany's border with Alsace. It may be destined for any one of 170 countries, from France to Singapore, Saudi Arabia to Indonesia. It may be shipped complete, or disassembled and packed in containers for one of 20 Daimler-Benz assembly plants throughout the world.

Over the past two decades Daimler has grown to be not just Europe's leading manufacturer of medium and heavy trucks, but the world's. Its output is almost 40 per cent greater than that of either Ford or General Motors, 60 per cent larger than Isuzu of Japan, and almost three times the next two European manufacturers, Fiat-Iveco and Volvo.

Triumphing over this notorious splintering of the various European markets, with their different technical standards and national preferences, Daimler has pursued a relentless strategy of steadily increasing economies of scale in international production and marketing.

It is now capping its success in Europe and the developing world by invading the American truck market with a speed and effectiveness which rivals Japan's assault in cars and consumer electronics over the past 15 years. Among many of its rivals round the world, it has been branded openly as "the Japanese of the truck industry" — not only for its tireless adherence to a long-term strategy, but also for the ruthless pragmatism needed to adapt to continually changing circumstances. It is, for example, both ready and able to indulge in price-cutting if this proves necessary to gain all-important market share.

Daimler is understandably reticent about its pricing policy, but Professor Ralf Winnes, commercial director of the World plant, says the company's high-volume production of engines, transmissions, axles and other components in a network of specialised German factories "gives us an enormous cost advantage over the competition." The network was equipped at a cost of nearly DM 4bn (£1bn) in the late 1960s and 1970s, but is still being expanded.

The success of Daimler-Benz trucks in mass markets round the world constitutes a remarkable example of a tenacious European "winner." But it is by no means an isolated case. In a series of "niche" markets, the company's own cars are almost equally strong — with those of Volvo and BMW not far behind. In high technology

industries, which are heavily reliant on medium and small cars. Catalysts would add £400 to £600 to their cost, compared with £150 for lean-burn units.

West Germany's environmental concerns, however, are no less valid. The damage done by pollutants is considerable, and increasing at an alarming rate. Equally, even the fiercest opponents of catalysts acknowledge that they are the most effective means of reducing exhaust pollution to a minimum.

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Their concern reflects the nature of their respective motor

The winners

A tough and relentless battle to stay out in front

By Christopher Lorenz
Management Editor

car components, especially electronics, its south-west German neighbour Robert Bosch is just as dominant.

Elsewhere in the engineering industry, a broad swathe of medium-sized specialists holds — and is maintaining — a leading position in particular sectors. One such is Pomagalski of France, which is estimated to have over half the world's skid-lift market.

Herr Herbert Henzler, head of the German arm of McKinsey, the international management consultancy, attributes Henzler's success of many medium-sized companies partly to "mastery of their particular technologies"; this has given

Success in a series of 'niche' markets

them "a very specific awareness of where and how to apply electronics."

Among them are Heidelberg Druckmaschinen and Britain's Baker Perkins in printing machinery (the latter is also a world leader in baking and other process machines). Henzler points in particular to a clutch of German specialists, most of them from Baden-Wuerttemberg, the heartland of European engineering. They include Biserba in weighing machines, Feste in pneumatics, Mahle in pistons, Walther in thermostats and Kaerscher in car cleaning equipment; international sales of which have exploded in the past decade.

Far from sharing today's fashionable Euroscepticism, Henzler argues "there is a vast amount of international winners in Europe, not only in Germany but elsewhere. Their number is growing by the day."

Among the longer-standing fraternity is Electrolux. A clear leader in household consumer vacuum cleaners for some years, its rapid growth since 1967 has now put it on level terms with America's Whirlpool for leadership in "white goods"

(refrigerator, washing machines, and cookers). The Swedish company is building up a similar position in such disparate products as chain saws and seat belts.

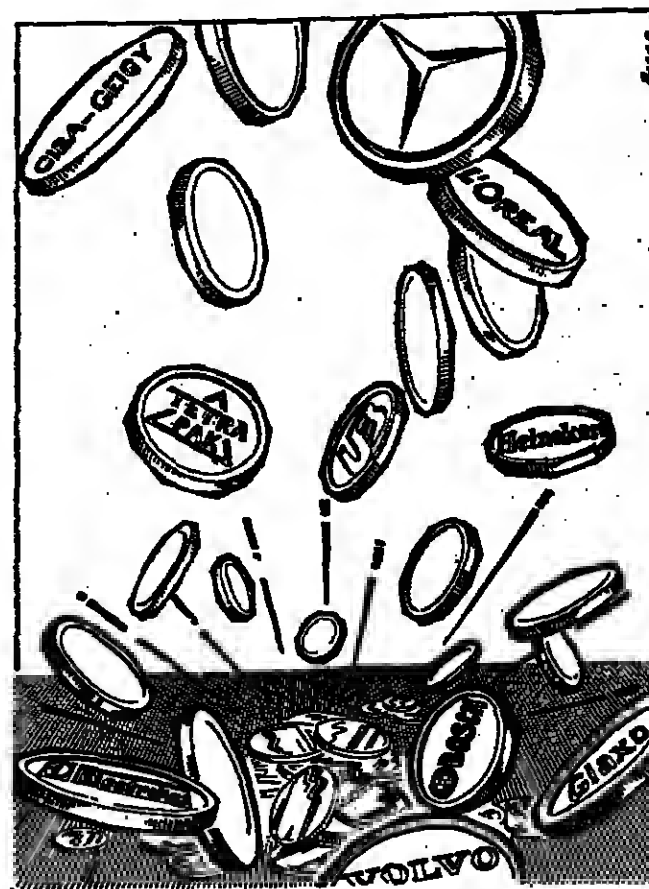
Elsewhere in consumer durables, the leadership clan has recently been joined by a bevy of smaller specialist companies, such as Rossgard Ski, from France.

In food, drink and cosmetics, the world's largest brewer (and by far the biggest importer into the U.S.) has long been Heineken of the Netherlands. The world's leading maker of yoghurt and other fresh dairy products is the fast-rising BSN, Gervais Danone. Two of the world's top three biscuit makers are European: Britain's United Biscuits and France's Generale Biscuit (over a fifth of whose sales are in the U.S.).

In packaging, the highly innovative Tetra Pak has rapidly developed into a world leader. In cosmetics, L'Oréal of France overtook Revlon in 1983, and now closely vies with Shiseido of Japan for the world's number two spot, after Avon.

In the closely allied world of pharmaceuticals, Europe's position has been strong for many years. Three of the world's top half-dozen drug companies are European: Hoechst, Bayer and Ciba-Geigy. In many of the industry's highly fragmented segments, smaller European companies have also become world leaders: they include Pharmacia in eye surgery drugs and biotechnology equipment, Flom in anti-allergy preparations, and Glaxo in ulcer treatment.

The same applies to the chemical industry as a whole. In addition to the four giants, Hoechst, Bayer, BASF and ICI — all of them in the same league as America's leader, Du Pont — a series of smaller companies is strong in particular sectors: for example Perstorp of Sweden in car equipment, specialty chemicals, International Paints (a Courtauld subsidiary) in undercoat coatings for tankers, and Fosco-Minsep of the UK in foundry chemicals.



What explains the success of such companies? And will they continue to fare as well into the late 1980s and beyond, amid all the new pressures of intense and global competition, shifting technologies, unstable industry boundaries, and — in many cases — shorter product life cycles?

With such a varied set of companies and industries, many success factors are specific to one situation or another. But a number of vital ones are common to most of the European winners.

● The development of crystal-clear corporate objectives, including where to focus the company's resources. This has not necessarily involved complex planning under Hans Werthen Electrolux has been characterised with an informal style during its spectacular 18-year growth.

● The need to think big. In Europe's case this has generally meant concentrating resources on a few key businesses, and going international at a very early stage. Whether they were aiming at a mass market or for specialist niches, and whether they possessed a large home market or a small one, winners such as Daimler-Benz and Electrolux were clear from the very start about the importance of economies of scale and high market share in generating sufficient funds for investment and further growth.

A good 15 years before the Boston Consulting Group produced its influential concept of the "experience curve", the effect of high-volume manufacture, Daimler had begun by the early 1950s to build production and marketing scale at home and abroad, in countries such as Brazil, Argentina and India. In the 1960s it reinforced its growing scale by buying other German companies' factories and distribution networks. It then set about equipping its new network of specialised plants, including Würth.

Apolline Riboud, BSN's chairman, has been equally "obsessed" as he puts it, by

economies of scale, ever since his early days in the glass industry. He is certainly applying it with a vengeance to fresh dairy foods. Among his factories in Europe, the U.S. and South America will soon be the world's largest yoghurt plant, now being built outside Lyons.

Despite his dislike of planning, and his emphasis on what he calls "instinct," Hans Werthen has followed a similar long-term strategy at Electrolux, though by different means. Using the Nordic countries as his "home market," he proceeded, through over 300 takeovers in 40 countries in just 15 years, to turn Electrolux into the leader it is today. As

The coming managerial challenge

Anders Scharp, the company's president, says "we buy market shares. Starting from scratch is expensive and takes time."

Unlike most other European winners which have used takeovers as a central platform of their expansion strategy, Electrolux has avoided managerial nightmares when integrating acquisitions.

● The ability to overcome the problem of conflicting national standards through modular product designs which minimise the number of parts, yet allow for wide design variations. As international sales mount, the cost of fragmentation is offset by rising economies of scale. Computerisation and automation of production also help minimise the dislocation: Electrolux has been using robots since 1970, and computer-aided design and manufacture since 1973.

● The burden of differing national standards also pales into relative insignificance as the company expands its product range for a together positive marketing reasons: to satisfy different consumer preferences, and to block out competitors by filling distribution channels. Twenty years ago

Electrolux offered only two basic types of vacuum cleaner round the world; its range is now many times larger. Daimler's W600 plant makes 1,300 different models of truck, and can offer 22,000 special versions. So changing the height of a rear lamp or fitting extra noise insulation incurs only minimal extra cost.

● Except for consumer product companies such as BSN and L'Oréal, the marketing prowess of many of Europe's winners is an untold story. Jean-Claude Larrière, a leading professor at Insead, the French business school, points out that this has many facets, including "the importance of market segmentation as well as that of customer sales and service. Both elements are marketing. Daimler is in good stead, in trucks as well as cars. The incomparable strength of its dealership network has not only kept most imports out of Germany, but has contributed substantially to its own invasion of foreign markets."

It is by their marketing strengths for weaknesses, and their ability to link marketing with other corporate functions, that many of today's European winners will stand or fall in the future — especially if and when many of them come face-to-face for the first time with strong Japanese competitors. "If there's a challenge for Europe in the next 10 years, it's the coming-of-age of marketing," forecasts McKinsey's Henzler. Daimler and a few others excepted, most German companies have a lot to learn. As Henzler says, "closeness to the customer is not a German forte."

Hence, in part, the uncertainty of Robert Gilbert, pharmaceutical analyst at James Capel, about the future resilience of Bayer, Hoechst and Europe's other drug "winners" in an era when marketing-led product development, rather than science-driven discovery research, is becoming the main source of business growth. While Glaxo "has done a brilliant job marketing Zantac, especially in the U.S.," he fears that the larger companies may not fare as well.

"The big American companies have much more market orientated approach," he claims, citing research which shows that in ethical drugs the big Europeans — except Ciba-Geigy — have lost market share to their U.S. counterparts since the late 1970s. Hoffmann-La Roche has been the hardest hit.

Relating marketing more effectively to development and production would be a big enough achievement at any time, but especially when intense competition, change and instability pose such a dauntingly complex challenge to Europe's established "winners." Many of them have grown fat and bureaucratic on past stability and predictability.

For Europe's winners, present and future, the managerial challenge consists of the need for greater competence, better leadership, greater flexibility and speed of action, plus a strong dose of entrepreneurship.

A further article in this series will examine how a number of companies are trying to develop this sort of managerial "edge." But it is a long and difficult haul, and not all of today's winners will be able to make it.

This is the third in a series of articles. The next will appear on Monday.

Compromise on car emissions

THE NEED for a resolution of the EEC debate over car exhaust emission standards is urgent. If environment ministers fail next week to resolve the sharp difference between West Germany and its partners, the internal EEC market for cars could start to break up.

That could come about if, in the absence of agreement, West Germany goes ahead — as it has threatened to do from July 1 — in introducing financial incentives to encourage environmentally "clean" cars on a scale sufficient to spark off retaliation by other member states.

Since the first announcement from Bonn — under fierce pressure from its environmentalist lobby — that it would seek the fastest possible introduction of three-way catalytic converters on all cars, the industry has found itself in a costly race to prepare "catalyst" cars, should that be what Brussels decides, while simultaneously developing "lean-burn" engine technology, its own preferred approach to cleaning up emissions.

On March 20 it looked as if there would be compromise. Environment ministers agreed a timetable for the introduction of standards designed to be equivalent in their effect on the environment to those already set in the U.S. but specifically allowing for relatively cheap "lean-burn" units to be developed for cars of under two litres. It was left to technical working parties to fix the precise standards.

The European Commission's proposed standards, announced on June 5, setting out maximum permissible emissions of carbon monoxide, hydrocarbons and nitrogen oxides, rule out anything but the use of three-way catalysts or the most sophisticated of lean-burn units. These would be no cheaper than catalysts, and there seems little prospect of manufacturers being able to bring them into production on the ministers' timetable.

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Invitations to the party

Government ministers may be publicly scornful of opinion polls — the latest, Guardian-Morley, has the Conservatives trailing Labour by five points — but industry and commerce are beginning to take serious note of the ratings.

Key members of Neil Kinnock's shadow cabinet are suddenly finding themselves inundated with invitations to lunch with this or that industrialist to talk to this or that organisation.

John Smith, Labour's spokesman on trade and industry, for example, is now fully booked for the next three months and has a few vacant dates in his diary for some time further ahead.

It is a far cry from the days when one parliamentary sketch-writer wrote of him: "He is always trying to get people to notice him; so would you if your name were John Smith."

With Labour once again looking a strong political force, businessmen have obviously decided that it would be prudent, at least, to get to know the party's leading figures and their ideas on future policy.

For those who may have to wait a while to meet Smith — the shrewd and amiable MP for North Lanarkshire who was the youngest member of the Callaghan Cabinet in 1978 — the latest section of Parliamentary Profiles, published by veteran political writer, Andrew Roth, this week, provides a pithy introduction.

"Short-legged, dark, lucid, incisive, admirable dexterity and unlimited patience."

Well you don't look like the Chief Druid to me."

Men and Matters

The unpaid fines have amounted to about £1m in each of the last two years. In 1983, 102,178 parking tickets were ignored; last year the number rose to 109,000.

The language used by the P.O. protocol department to the P.O. of the culprits remains diplomatic. "Concern has been expressed about the rising number of unpaid parking tickets," is the official phraseology.

But there is no mistaking the malice in the kidglove in the subsequent reference to the recent White Paper on Diplomatic Immunities and Privileges.

There, paragraph 80 states "that persistent and deliberate failure by individual diplomats to respect parking regulations and to pay fixed penalty notices will henceforth call into question their acceptability as members of diplomatic missions in London."

In other words, they will be shown the door.



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Across the bridge

Battersea used to be known only for its bridge, its park and its power station. Then came the Chez Nico, the food guide-celebrated restaurant which now brings discerning diners across the river from Chelsea to eat a meal for two which sets them back about £80.

Its owner, Nico Ladenis — with his wife Diana — is looking ahead from Battersea to opening a new gourmet restaurant in Reading and is seeking £225,000 of new investment to finance the operation. The offer of shares in Chez Nico Restaurants, a company which will run both Battersea and Reading, is sponsored by Chancery Securities.

Reading attracts Nico because of its closeness to Heathrow (business diners and tourists), Windsor and the Henley Regatta. Expansion plans involve an eventual inn complex at Reading, raising the Battersea restaurant capacity from 22 covers to 46, and a new brasserie somewhere in the Greater London area.

Apart from his Michelin, Good Food Guide and Egon Ronay ratings, he is no stranger to the corridors of power. He was at school in Tanzania with Liberal leader David Steel and chaired a local Tory group in Hull (he was at university there) when Roy Hattersley was the pillar of the opposite Labour group.

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In funds

Fund managers at Gartmore should not expect their new fund to stand back and watch them from a distance. "I care passionately about investment," says Paul Myers, who will move in August into the post left empty by such a resignation of Adrian Collins. "I don't intend to stay on the sidelines."

Myers does not know yet if he will be running any portfolios at Gartmore himself, but he has no intention of getting too caught up in plotting the company's future. "It is possible to get tied up in business strategy and too far away from the market."

After cutting his teeth at St James's Place, Myers moved to the Daily Telegraph, where he wrote for the Questions column. For the past 11 years he has been with N. M. Rothschild — in Malaysia, Hong Kong, and finally running the merchant bank's institutional fund management division in the UK.

In Hong Kong Myers served on the government takeover and deposit-taking committees, and saw for himself the conflicts of interest that can arise when the same group is brokering, making markets, offering corporate advice and managing funds. As an independent fund management group, should be well placed to sort as the City moves down the same road.

Life interest

Abbey Life returned the cheques of unsuccessful applicants for its shares yesterday — with a broad hint about what to do with the money.

Enclosed was a leaflet thanking applicants for their interest — and a list of the insurance and investment opportunities offered by the company. Abbey Life did say it intended to use the launch to provide it with a mailing list. But it might have been wiser to defer the mail-shot until the wounds of watching its shares trade at a 55p premium had healed.

Well you don't look like the Chief Druid to me."

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"THE curse of British industry is that it has never anticipated demand. . . . When we came to the fore, we were told that there were not sufficient inducements to invest, and so we provided the inducements. Then we were told people were scared of balance of payments difficulties leading to stop-go. So we floated the pound."

"Then we were told of fears of inflation, and now we're dealing with that. And still you aren't investing enough."

That was Prime Minister Heath talking to the Institute of Directors in 1973 shortly after he had branded Lord and Mrs. R. K. Rice as the "unpleasant and unacceptable face of capitalism."

It is not quite the same today. Yet something in the air suggests that relations between a Conservative Government and industry are again not quite what they might be.

What happened in 1973 was that government blamed industry for failing to invest and industry blamed government for failing to produce the right climate. It has not come to that yet. Investment, in fact, is running at very high levels. According to the latest Central Statistical Office figures, capital expenditure by the manufacturing, construction, distribution and financial industries in the first quarter of this year was nearly 18 per cent higher than in the preceding quarter. There are all sorts of other statistics to bear that out.

Still, a storm might be brewing. For example, it would be very easy for a competent opposition—even an opposition within the Conservative Party—to construct a fairly devastating political attack on what is going on.

There was the Hanson Trust raising a £519m rights issue the other day: the highest ever in the private sector. For what? And as The Guardian remarked in an editorial this week about the rescue of Sinclair Research by Mr. Robert Maxwell: "Where was the City when he needed it?"

One could go on. The general point, however, is that the air is full of mergers, takeovers, high profitability and continuing lay-offs. It is not immediately obvious that the investment is in people.

Reading through the FT file marked "E. Heath '73," some of the similarities between then and now seemed much greater than I had previously thought. Some of the cast has not much changed. Mr. Robert Maxwell, for instance, was Mr. Heath planning ambitious trips abroad while trying to keep the show on the road at home. He was worried about the rise in earnings, though with a different approach to incomes policy. Public expenditure was getting out of hand, and there



Sir Clive Sinclair

Politics Today

The barons are getting restless

By Malcolm Rutherford

was much talk about airports. There was a row about the Slater Walker-Hill Samuel merger not being referred to the Monopolies Commission.

The Prime Minister explained—in a way Mrs. Thatcher has since picked up: "It is often tempting to think only in terms of one Parliament or of one decade. But that is to follow the example of the ostrich."

Obviously Mr. Heath was going for two or even three terms in office. In truth, the similarities are probably outweighed by the differences. For a start, there was not then a dual opposition and Mrs. Thatcher's Government has almost certainly learned from Mr. Heath's experiences.

Yet in relations between government and industry some of the similarities are becoming haunting. In the House of Lords last Friday, Lord Lucas of Chilworth, a junior minister at the Department of Trade and Industry, surprised almost everyone by declaring that GEC and Plessey, however good their product, cannot survive at their present turnover on UK-only purchasing.

Lord Lucas has since gone to ground, refusing to talk to the Press. And the only reason that there has not been more of a public row about what he said is that hardly anyone knew who he was. Otherwise, there would have been protesting letters to

The Times by (say) the chairman of Plessey, Lord Lucas is an obscure junior minister whose statements can be disregarded.

The interesting point, however, is that more senior ministers at the Department do not dissent from his views. There is now a degree of suspicion between industry and government. The Government thinks that industry must do more to stand on its own feet; industry thinks that the Government ought to do more to help it win export orders.

A key case was the contract for the second Bosphorus bridge. Senior industrialists say that Britain would have won it if the Government had put up its final terms early enough. They blame the loss on a failure of co-ordination between government departments: notably the DTI and the Treasury, though they do not leave the Prime Minister entirely blameless either, for they say that she has become isolated from

the working of the government machine.

There are several factors at work here. One is that industry has become conscious that Mrs. Thatcher may not win the next general election. They realise that a new government is unlikely to be led by Mr. Tony Benn, so that they are a bit calmer about the prospects of change and take some comfort from the performance of the SDP-Liberal Alliance.

Thus, they have begun to jockey for position: how to get the most out of the next government while still seeking more from the present.

"We can live with almost any regime," one chairman of a large company said, "provided that we know what the rules are." It is suggested that Mrs. Thatcher's rules have become uncertain and that the Prime Minister herself has become arrogant: an epithet that might be equally applied, it occurs to me, to some indus-



Mr. Robert Maxwell

the Government is right and industry is wrong. It also illustrates the differences rather than the similarities between Mrs. Thatcher's administration and that of Mr. Heath.

This Government does not want to shell out industrial subsidies indefinitely. As the accompanying table shows, expenditure by the DTI has declined very sharply since 1980-81, especially in providing external finance to the nationalised industries. Total spending by the Department has been more than halved.

Nor does it wish to intervene as much as its predecessors. It felt no compunction to go to the aid of Sir Clive Sinclair. Indeed, some ministers made rather made comments that he tends to run out of funds every few years. And it says that it has nothing against either marauders or predators. It is up to the markets.

There are exceptions, to be sure: some of them rather skilful. For example, this week's announcement of the Government's acceptance of BL's corporate plan is a continuation of a long-running saga in which it was decided early on that it would be politically unwise to let BL go under. Instead, there has been the growing link with Honda. (It is admitted, in passing, that it would be acutely embarrassing if Honda chooses not to build its engine plant in Swindon.)

There will also be judges, especially as the general election approaches. It is unlikely, for instance, that there will be any more major steel closures in the next year or two, even though ministers (not the Scottish Secretary) might wish that they had shut down the plant at Ravenscraig long ago.

Yet there remain two worries. One is that while company profits have been rising, not too much of them have gone into the creation of jobs in Britain. There are the first signs that the Government is beginning to fret about this.

One Minister said that although he believed it was right for a successful British company to accumulate cash in the 1980s and 1970s, the tide should now be turning. We are now in a new phase where people are wondering where the new-found profits and cash surpluses are going to go. That could be a highly political subject.

The other worry is how the Government should present its policies: as a relatively generous spender in difficult circumstances, or as one which has sought to change the national habits of a lifetime? It is going to be quite hard to get both messages across at once, even though they are both at least partially true.

Lombard

A dialogue on unemployment

By Michael Prowse

MY GOOD FRIEND Magnus Clarity, an intelligent non-economist, just cannot understand why, when there are obviously so many material wants unsatisfied, UK unemployment should be 13 per cent and rising. Touched by the evangelical fervour of the Charter for Jobs he has become, at most dangerous of creatures—a born-again reductionist.

The other day Magnus asked me to explain why a modest fiscal boost would not create more jobs. I thought the best initial strategy would be to convince him that unemployment has nothing to do with a lack of demand. The fact is, I said, unemployment exists simply because market mechanisms are not working properly: the economy is governed by government controls, job-destroying unions and wages councils.

But, countered Magnus, these things have been with us since the early years of the century. In the 1960s they were consistent with 2 per cent unemployment. Moreover, the Government has done nothing but lift controls for six years, the coverage and power of the unions is in secular decline while the number of workers under the aegis of wages councils has been falling for decades. How can these factors explain a near tripling of unemployment since the late 1960s?

I confess I was momentarily dumfounded by this response. But I came back strongly pointing out that an even more important cause of unemployment was excessive wages. The fact is, I said, we are simply pricing ourselves out of jobs.

But, countered Magnus, for most of British history wages and employment have grown in tandem. Moreover, adjusting for exchange rates, among the main economies the UK is at the bottom of the league table for pay but at the top on unemployment.

Yes, I replied confidently, but it's a matter of productivity. What really counts is the extent to which pay runs ahead of productivity.

But, exclaimed Magnus triumphantly, the latest OECD outlook confirms that in Japan in the past decade real wages have been running further

ahead of productivity than in either Europe or the U.S. and yet their unemployment has remained much lower at about 3 per cent.

I knew with a sinking feeling that it would be no easier to convince Magnus that the welfare state set up in 1945 is responsible for the recent surge in unemployment. So I tried a new tack. You think fiscal policy is important—well, our public borrowing requirement is already rather large, an increase would only create more inflation.

It is not large, Magnus replied sharply, all good economists know the deficit should be adjusted both for the state of the economic cycle and for inflation. When this is done, it is clear we are running a substantial surplus: to reducing the real burden of public debt, which is not particularly onerous, at a time of very high unemployment, is perverse.

I played my last card. In every economy, I said, there is a "natural rate" of unemployment—the rate which is consistent with non-accelerating inflation. Since inflation is not falling at the present unemployment level, we cannot be above the natural rate and could even be below it. A fiscal boost could only worsen inflation.

The natural rate theory is bunkum, replied Magnus. Had economists existed in the early 1930s, they would have calculated it or today's rate if not higher. Yet we all know that public spending on rearmament brought unemployment crashing down in the late 1930s without sparking off inflation.

The fact is, he concluded, there is no necessary link between unemployment, inflation or the rate of change of inflation. If the natural rate has any meaning it is as the historical long run average rate of unemployment—which can be no more than 5 per cent.

Depressingly, there seemed no way to pierce Magnus's confidence that the Government could and should take macro-economic steps to cut unemployment. Indeed, he almost convinced me to talk to his chums at the Employment Institute. Treasury briefings are all very well but . . .

London and Europe

From the Chairman, The Stock Exchange

Sir—Your thoughtful editorial (June 18) on the ill-edged market concludes by speculating about the European view of the significance of this part of the re-structuring of the London financial community. You speak of Continental suspicions that the City is developing closer links with the US than with Europe.

However strong the financial ties between London and New York, it is the clear ambition of London to play a substantial part in the further development of the European capital markets.

(Sir) Nicholas Goodison, London, EC2

Access to the Commons

From Miss F. Gunn

Sir—In response to Peter Luff (June 18) I would like to know which Parliamentary papers he is unable to obtain from HMSO. High Holborn (unpublished), which are available at the Vote Office? I am surprised he does not know of the existence of the sales office in the House of Commons, but a commoner's access to the Vote Office, which offers precisely the service he and his company are looking for is immediate availability of Government and Parliamentary papers on commercial terms. There is no difficulty in obtaining access to the sales office (day passes can be obtained from the Pass Office) and there is certainly no necessity to have a research assistant's pass to obtain documents. I agree with Mr. Luff that a public sale point in the West-

Letters to the Editor

minister area would be helpful to all. I believe that companies like ourselves and Good Relations should not take advantage of the Vote Office in order to service commercial interests. Fiona Gunn, 22, Red Lion Street, WCL.

Private pension provision

From Mr. J. Harrington

Sir—The Government's Green Paper proposes the phasing-out of the state earnings-related pension scheme (SERPS). The Government believes that the full long-term cost of SERPS cannot prudently be afforded and that it should be replaced by a new partnership between state provision and occupational and personal pension plans.

For 11m people in occupational pension schemes employers endeavour to provide adequate pension benefits, in order to ensure that their members/dependants have a decent standard of living in their retirement. If these particular employers were to decide to phase out their occupational pension scheme for similar reasons as those stated for the phasing out of SERPS, would this decision be acceptable by their employees in the belief that the company was acting in the best long-term interest of its members/dependants? Is the Government, therefore, washing its hands of its respon-

sibility to provide decent pension benefits for future generations by allowing young people to invest in personal pension plans, with outside institutions for their future retirement benefits? The Government (to my knowledge) has given no evidence to show that private pension provision could provide the same income security as SERPS.

J. P. Harrington (Pensions administrator), Thoside Group, 10, Stratton Street, W1.

Equality in retirement

From Mr. M. Purches

Sir—I was interested to read the letter from R. K. Rice (June 12) concerning equality of pensions. The lower pension for women was an actuarial calculation based on their longer lives. It will of course remain perfectly legal to discriminate actuarially against men; in motor insurance for example. When discrimination is private way could, the silence from the Equal Opportunities Board and the feminist movement is deafening.

Michael J. Purches, Rush Common House, Abingdon, Oxon.

Proving no intention

From Mr. L. Unstead-Jones

Sir—The article by Justinian (June 17) concerning Section 3 of the Theft Act is apparently

unconcerned with a philosophical problem which must be central in the Act's interpretation.

How can it be proved in any connection that anyone has no intention of committing some act or another? It is a well known philosophical axiom that it is impossible to prove a negative—it seems to me that this particularly applies to not having an intention.

Surely, in the interpretation of this Act, only the deeds of the accused have any relevance—not his or her intentions? I. C. L. Unstead-Jones, 4, Liberton Gardens, Edinburgh.

Cereals and cows

From Mr. N. Earle

Sir—I am Dawnay (June 15) on Commission cereal market management operations. I am right to restrict advance payments to farmers? Certainly so far as UK is concerned, advance payments have never appeared possible. It is the amount of payment delay which is variable—a very different affair. In the current season it has been 140-150 days after delivery. In contrast to normal 21-28 day terms.

Richard Money (same date) has a misleading headline and item based on dairy-farm costs showing that for 1984-85 margins over concentrates rose, following an excellent stage season and lower feed prices.

With a reduction in cow yields and cow numbers, the increased margin over feed costs is most unlikely to lead to increased profit and income overall when the present urban price inflation is taken into account on dairy farmers' other consumables—a situation compounded and worsened by the anti-investment Budget.

Nigel Earle, Grange Farm, Sywell, Northampton.

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Statistics used in drawing up airports policy for the U.K.

From Mr. C. Meakin

Sir—I cannot help wonder which interested party's statistics have been given greatest credence in drawing up Britain's airports policy for the rest of the Century? (June 6). There have been White Papers before on the subject, and the chosen source of facts has largely dictated the flow of logic so sought by senior civil servants.

For years the argument about UK airports policy was dogged by British Airports Authority research which assumed that anyone arriving at Heathrow by road must have set off from a home somewhere in the south east and, therefore, would only be satisfied by the development of more airports for London. Somehow this assumption was accorded the status of received opinion (except by Prof Colin Buchanan in his dissenting note to the Roskill Report and by the

Association of British Chambers of Commerce). Indeed to judge by the fudged London V regions decision on airports policy in the 1985 White Paper, those BAA statistics still have not lost their pervasive influence. Perhaps privatisation will improve them.

At last they have cause to celebrate in the north of England at the long-overdue decision to nominate one airport, Manchester, and give it primacy for the entire region. Buchanan half spotted that way back in 1970 and the ABC's message came in 1973. I hope that not all of the Whitehall policy machine grinds as slowly as the chaps in charge of airports policy.

Political logic often obstructs all other kinds of logic and there is a whiff of that about the latest decision on Scotland. Prestwick was virtually obsolete the day that jet aircraft

were capable of crossing the Atlantic without fuelling stops. The fact was highlighted by the ABC in its widely-respected study "A national plan for airports." The decade since has not been marked by any discernable trend back to short-range piston engine aircraft, so we must presumably look elsewhere for an explanation of Prestwick's survival. Could the proximity of Prestwick to Ayr have anything to do with the fact that the Rt Hon George Younger, the MP for Ayr, is Secretary of State for Scotland?

As they say in the policy-making business, you have to kiss a lot of frogs before you find a prince. Prestwick has always been treated coyly, in marked contrast to that frog which stayed steadfastly amphibian despite an awful lot of kissing—the airport project at Maplin. It is therefore

gratifying that the Government which has conspicuously declined to resurrect the Maplin dream has been a Conservative Government.

Could it be that Mrs. Thatcher knows how Mr. Heath spent his brief sojourn in the civil service? If half the stories are to be believed, one of his tasks alongside the redoubtable Alison Munro (in more recent times chairman of the Central Transport Consultative Committee) was to draft an airports policy for the Attlee Government. It could so easily all be myth, of course, but the tale goes that young Ted had the task of drafting the London bit and that explains why the 1970-74 Government stuck with such determination to dreams of ever bigger airports for London.

Christopher Meakin, 33 Plantation Road, Hong Kong.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Friday, June 24, 1985

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 Banking Services

Ford-Werke suffers loss of DM 298m in year

BY JOHN DAVIES IN COLOGNE

FORD-WERKE, the West German subsidiary of the U.S. motor manufacturer, plunged into DM 298m (\$98.5m) loss last year but expects to return to profitability in the "medium term".

The financial setback comes after three years of profits and is the worst result since a heavy loss of DM 462.8m in 1980. Profits recovered steadily to DM 324.3m in 1982 but then slipped by more than half to DM 150.6m in 1983.

Ford-Werke's sales revenue last year fell by 4 per cent to DM 12.8bn. Car production was down 5.8 per cent at 752,095, although output of Transit vans rose 13.3 per cent to 38,075.

M. Daniel Goeudevert, its French chief executive, avoided a forecast of this year's results but said steps being taken to keep down costs and increase earnings would not have a short-term impact.

Herr Gerd Topfer, finance chief, said that sales revenue in the first five months of this year was about DM 8bn, 5 per cent up on a year ago. While vehicle output was down, the product mix was better, he said.

Ford increased its share of the West German car market to 12.5 per cent last year from 12 per cent in

FORD-WERKE		
	Sales (DM bn)	Profit (DM m)
1979	10.91	433
1980	8.89	(-462.8)*
1981	10.54	143.6
1982	11.72	324.3
1983	13.55	150.6
1984	12.78	(-298.1)*

*Loss in 1980 and 1984

1983. Although its share in the first four months of this year was down to 9.8 per cent, it expects to take 11-12 per cent during the year as a whole, aided by its recently introduced Scorpio model.

Executives blame the setback on a number of factors, including persistent Japanese pressure on the European car market and cautious consumer spending brought about by high unemployment.

In addition, Ford-Werke's exports to the UK fell substantially, its product mix was worse, with more emphasis on cheaper cars with lower margins, and there were heavy promotional costs in line with competitors' marketing efforts.

One way for car manufacturers to reduce costs substantially, M. Goe-

devert said, was to co-operate with other companies, for instance by exchanging parts or by joining in development work on components.

But he brushed aside speculation about a link up between Ford and Fiat of Italy, declaring that talks were being held by the parent company. He denied that a link up was being delayed until Ford-Werke's financial position improved. The talks were being held on a worldwide basis between two healthy, profitable companies, he said.

Fiat was a diversified group and the whole motor industry was looking at co-operation and diversification, he added.

Opel, the West German subsidiary of General Motors of the U.S., was more seriously affected by the labour dispute, which disrupted assembly work at its big Rüsselsheim plant near Frankfurt for about seven weeks. Opel is reported to have met with a sharp setback in its earnings last year but will not disclose details until next week.

Volkswagen, West Germany's largest car manufacturer, made a group net profit of DM 226m last year after suffering losses of DM 300m in 1982 and DM 215m in 1983.

Saab Scania profits up 14%

By David Brown in Stockholm

SAAB-SCANIA, the Swedish automobile and aerospace group, reports its profit after financial items for the first four months ending April rose by 14 per cent to SKr 1,035m (\$117.3m), despite stagnant car sales.

Group turnover during the first four months climbed by 23 per cent to SKr 10,255m, of which almost two-thirds was generated outside Sweden. Order bookings were up 14 per cent to SKr 10,255m.

Operating income after depreciation was ahead by 19 per cent to SKr 1,415m, but a sharp improvement in net financial income was offset by higher exchange costs.

Sales in the Scania truck and bus division grew by 26 per cent to SKr 3,335m. The unit sold 8,178 units, compared with 6,894 during the same period a year earlier.

Scania has strengthened its market position in Western Europe. It is also starting to build up a dealer network in the north-eastern U.S. Although profits are not reported by division, Saab said the unit's result "exceeded that achieved during the same period last year."

Volume sales of Saab cars were roughly stable at 39,400 units in a weak European market and in the midst of heavy competition in North America. Turnover climbed by 19 per cent to SKr 4,075m, but the result was unchanged. Total output is expected to rise to some 112,000 units this year.

The group is investing in new plant and equipment to increase capacity of its auto division to 150,000 units by the end of 1988.

The aircraft division reported 31 per cent higher sales of SKr 827m but said profits were still lower than last year.

The division recently won 12 new orders for the Saab-Fairchild SF-340 commuter aircraft - although the total number of firm orders remains at roughly half the break-even point - and is refurbishing 24 Draken military aircraft for the Austrian air force.

Amro calls for Fl 255m

By Laura Raun in Amsterdam

AMSTERDAM-Rotterdam Bank (Amro), the second largest bank in the Netherlands, yesterday announced a one-for-one rights issue that will raise Fl 255.5m in fresh capital.

Amro also said that earnings over the first half would climb significantly and that profit for all of 1985 would be "favourable". The Dutch bank posted a profit of Fl 252m last year.

The issue price of the 3.85m shares will be Fl 70 a share, a Fl 9 discount from yesterday's closing price on the Amsterdam Stock Exchange.

The share issue could be enlarged if holders of certain convertible bonds exercise their option before June 25, the opening date for subscriptions. Subscriptions close on July 5.

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National Semiconductor reports \$2.7m deficit

BY PAUL TAYLOR IN NEW YORK

NATIONAL Semiconductor, the third largest U.S. semiconductor manufacturer, yesterday reported a \$2.7m or three cents a share net loss in its fiscal fourth quarter and a sharp 32 per cent decline in full-year net profits.

The company's fourth-quarter loss, its first quarterly loss for more than two years, highlights the plight of the U.S. semiconductor industry facing weak demand and fierce price competition. Two weeks ago National Semiconductor cut its 31,000-strong U.S. and European workforce by 1,500 and cancelled plans for a new plant in Oregon.

Mr Charles Spork, president and chief executive, commenting upon the results for the fiscal quarter end May 31 said: "Our fourth-quarter re-

sults in our semiconductor division were negatively impacted by reduced demand and intense pricing pressure, resulting in lower sales. Although we have made substantial efforts to minimise the effects of the current slump in semiconductor sales, we have not realised substantial improvement in our financial picture."

Mr Spork added: "The softness in semiconductor order rates which began in mid-1984 still persists. To date, the company has experienced no improvement. Until there is a significant and sustained improvement in order rates for our semiconductor division, our financial performance will be under increasing pressure."

The Santa Clara, California-

based group's fourth-quarter net loss, which came after a \$3.8m or 4 cents a share extraordinary credit, compared to net earnings of \$24.4m or 28 cents a share in the year-earlier period when earnings were bolstered by a \$7.8m or nine cents a share extraordinary credit. Sales fell by 8 per cent to \$428.6m in the latest quarter.

For the full fiscal year, National Semiconductor reported net earnings of \$43.2m or 48 cents a share, after a \$8.8m or 10 cents a share extraordinary credit. This compared with \$64m or 75 cents a share, after a \$7.8m or nine cents a share extraordinary credit, in the previous fiscal year. Sales for the full year increased by 7 per cent to a record \$1,796m from \$1,661m.

Esso may close one W. German refinery

By Peter Bruce in Hamburg

ESSO, one of West Germany's biggest oil refiners, has hinted that it may have to close at least one of its remaining three refineries in the country in an effort to stem heavy losses in its oil business.

Warning that "all refineries in West Germany are in danger" because of continuing overcapacity, Herr Wolfgang Oehme, Esso chairman, said the company was in the process of drawing up a new corporate plan "to strengthen our position as an efficient competitor in an overcrowded market."

The core question facing Esso, he said, was which refineries looked like survivors and which did not. Nearly all West German refiners lost heavily in oil last year and, referring to the industry as a whole, Herr Oehme said: "It is unavoidable that more refineries will close."

Total West German refining capacity has fallen from 160m tonnes in 1978 to 105m tonnes at the beginning of this year. Many oil company executives are predicting that even with an expected fall to 90m tonnes this year, national overcapacity will still be running at up to 25m tonnes.

Both Esso and Mobil, the two latest oil groups to report 1984 figures, said they had improved net profits last year but only because of sharp improvements in their chemicals and natural gas operations.

CGE in venture talks with General Electric and Toshiba

BY PAUL BETTS IN PARIS

COMPAGNIE Générale d'Électronique (CGE), the French nationalised electronics, telecommunications and heavy engineering conglomerate, is negotiating joint ventures and other possible collaborations with General Electric of the U.S. and Toshiba of Japan in the factory automation field.

The French group is seeking to build up a growing presence in the factory automation industry. M. Georges Peberon, CGE's chairman, also indicated yesterday that apart from the negotiations with GE and Toshiba, the French group was seeking to acquire a computer aided design and manufacturing company to reinforce its factory automation activities.

CGE together with Renault, the state-owned French car group, have long been seen by the French Government as the two major poles of the French factory automation industry.

Renault until recently has been

by far the more active of the two French groups in this field, having built up a major factory automation division. However, the car group is now reconsidering its overall strategy in an effort to cut the group's huge losses.

CGE is currently showing increasing interest in boosting its factory automation operations, which it sees as offering important future growth opportunities especially in the context of the European "Eureka" high-technology programme.

M. Peberon cited a number of projects involving CGE and the Eureka programme during a visit yesterday to CGE's research centre at Marcoussis, outside Paris. These include CGE's current research and development in laser applications for factory automation and artificial intelligence.

French industrialists are increasingly viewing the Eureka initiative launched by President François Mitterrand as an opportunity to

promote industrial co-operation between European groups in key high-technology areas.

But they also regard Eureka as complementary to the U.S. Government's Strategic Defence Initiative (SDI) in that European collaboration could strengthen the hand of some European industries in winning some of the potential \$27bn SDI orders.

While CGE is looking for European partners in laser, telecommunications and other electronics sectors like artificial intelligence, the French Government is also pressing for European collaboration on a European scale in other specific sectors involving the nationalised Thomson defence and electronics group and the nationalised Bull computer group.

The French Government would especially like to see an alliance forged between Thomson and Siemens of West Germany in the semiconductor sector.

Haniel expects sales advance

BY OUR FRANKFURT CORRESPONDENT

FRANZ HANIEL, the family-owned West German trading concern, expects to boost consolidated group sales this year to around DM 15bn (\$4.95bn) from DM 13.6bn in 1984 - thanks especially to buoyant business in the U.S.

Scrivner, Haniel's food retail and wholesale operation in the U.S., is alone likely to contribute around \$3bn to the overall group sales total.

Scrivner last year acquired, and

later merged with, the Flickinger food chain based in Buffalo, New York - thus forming a group with more than 130 supermarkets and 14 wholesale food distribution centres in 23 states.

Mainly as a result of the Flickinger acquisition, Haniel's consolidated sales jumped by DM 4.7bn in 1984 to DM 13.6bn - and capital expenditure soared to a new record of DM 748m after DM 311m in 1983. After-tax net profit totalled DM 77m after

DM 75m in the same period last year.

Haniel, which is centred on Duisburg in the Ruhr area and which dates back to 200 years, is active in broad industrial and services operations as well as in the food sector.

In April it disposed of 50 per cent of its holding in Haniel Handel, one of the country's biggest energy trading companies, to Mobil Oil of Hamburg.

INTERNATIONAL BONDS

Floating rate note euphoria evaporates

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

THE newly-fledged market in floating rate notes with maximum coupons was beginning to look almost exactly like a nine-day wonder yesterday as several more issues were launched, some of them poorly received.

The euphoria that drove the first two issues last week for Banque Indosuez and Banque Française du Commerce Extérieur well over par has now evaporated and with it the prospect that speculative buyers can make short-term gains by lapping up the paper on issue.

Instead investors are now looking much more closely at the interest risk they are running by taking the maximum coupon feature aboard. If that has made them more cautious, so has the fact that some new issues now seek to graft fancy elaborations on to the original formula.

A case in point was yesterday's \$100m perpetual issue for Allied Irish Banks which is led by Salomon Brothers. The deal bears a coupon of 1/4 per cent over three month Libor (London interbank offered rate for Eurodollar deposits) and a maximum coupon of 13 per cent for the first 12 years after which the issue can be called.

Unhappily for Allied Irish the high margin failed to attract, although it is double the level set on its previous perpetual issue which was also poorly received. There are two main factors behind this: one is that buyers of perpetual paper must feel confident of their ability to sell if the credit risk deteriorates, while

the other is that buyers of capped floaters must be sure of selling if interest rates start to rise.

When the two structures are combined in one they therefore need to be doubly certain of good trading liquidity. Most investors doubted that this could be the case with a smallish issue from a lesser known bank and the paper, which bears fixed of 1 per cent, slipped badly in initial dealings.

Credit Lyonnais also met some resistance to a \$250m capped floater which it is leading for itself alongside Credit Suisse First Boston. The 12-year deal bears a margin of 1/4 per cent over three month Libor and a maximum coupon of 12 1/2 per cent. That this is lower than the cap on other similar issues did not help as it adds to investors' risk. But bankers said another problem was that French borrowers have saturated this sector of the market.

By contrast a \$100m, 12-year deal for Westpac Banking, which bears a margin of 1/4 per cent over six month Libor and a maximum coupon of 13 per cent met a much better response, trading at a discount of around 5 basis points compared with total fees of 40. Led by Morgan Stanley and Westpac itself the deal clearly benefited from being the borrower's first floating rate issue which attracted interest from Japanese buyers particularly.

Republic New York Corporation meanwhile launched a conventional \$100m, 25-year floater through Sal-

omon Brothers, Merrill Lynch, Shearson Lehman and Bear Stearns. The deal carries a margin of 1/4 per cent over three month Libor, which the market judged to be rather tight.

Also in the floater sector, Merrill Lynch launched a \$150m, eight-year issue for Friso Bond, a company formed specially in Germany to channel the funds to Creditop, Italy's state finance house. This is the second floater to use the so-called "conduit" system for what is essentially an Italian deal. It is a means of avoiding the Italian withholding tax payable on direct lending.

The bond bears interest at the higher of six-month Libor and one month Libor and is thus another mismatch issue, continuing the modest comeback of this structure begun last week with a \$200m issue for Hydro Quebec.

Fixed rate issues closed the day weak and nervous after yesterday's U.S. economic data, but Long Term Credit Bank increased its earlier 10 1/2 per cent issue to \$150m from \$100m and John LaBatt, the Canadian brewer and food concern, launched a \$100m, 10-year 10 1/2 per cent issue at 99 1/2 per cent through Wood Gundy. The deal was moderately well received.

In Germany Inter-American Development Bank launched a DM 250m, 10-year 7 1/4 per cent issue at par through Deutsche Bank. Secondary market trading was quiet and nervous but the deal was helped by

the quality of the name, which is better than most recent issues.

Also well received was the first Ecu issue with equity warrants launched by Generale Bank for Fabelfime, the Belgian paper product company whose stock is a high flier on the Brussels bourse. The Ecu 20m issue bears a 7 per cent coupon over ten years and the warrants carry an exercise premium of around 9 per cent.

Elsewhere New Zealand Steel Development launched a Y25bn, 10-year 6 1/2 per cent Samurai issue at 99 1/2 per cent through Nikko Securities.

The U.K. Federal National Mortgage Corporation is reportedly planning to tap this sector soon.

Other new issues included a Dkr 200m, seven-year bond for Norsk Hydro led at 11 1/4 per cent and par by Copenhagen Handelsbank and Hambros.

DG Bank of Frankfurt is tapping the New Zealand dollar market for a five year 10 1/2 per cent deal priced at 100 1/2 and led by Morgan Guaranty, itself, Bank of New Zealand and Kiedelbank.

Norway's shipyard finance concern Laminatut Skipsbyggerne last night launched a \$50m, five-year bond through Den norske Creditbank. This is a very rare Norwegian state guaranteed issue and bears a correspondingly low coupon of 9 1/2 per cent at par.

International bond service, Page 20

This announcement appears as a matter of record only.

JUNE 1985

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INTL. COMPANIES & FINANCE

Sharp increase in Mazda profits despite static sales

By CARLA RAPOPORT in TOKYO

MAZDA, Japan's third largest car maker, yesterday reported a 39 per cent jump in pre-tax profits for the half-year to April, despite only a 6 per cent increase in sales.

The major reason for the improvement, according to Mazda, is that its Japanese customers are buying better-equipped cars with more accessories. This allowed Mazda to push ahead with sales of its cars in the period. Profits were also aided by improved production efficiency.

Mazda's sales for the six months were ¥56bn (\$59.5bn)

compared with ¥71bn last year, and pre-tax profits were up to ¥33.5bn from ¥23.9bn in the same period last year. Net income was up by 27 per cent to ¥19.1bn from ¥15.1bn, with earnings per share up to ¥16.88 from ¥13.57.

Although Mazda is a heavy exporter, with 67 per cent of its sales last year from overseas, it was only able to push up exports by 1.1 per cent in unit terms in the period. Domestic volume sales were down 4 per cent.

Mazda said yesterday that the stagnation in car sales were due to slow demand, continuing import limits in some overseas

markets and severe competition both at home and abroad.

The company explained that it is offsetting these problems by selling more sophisticated cars, with more than 200,000 units sold worldwide, better stereo and air conditioning these days. They want the genuine article, not imitation," says Mr. Buzo Suzuki, a Mazda executive.

In addition, Mazda said the production efficiency at its new plant had been improved by 10 per cent a year over the last two years. These were largely due to small efficiency improvements, largely suggested by Mazda's employees.

NZ stock market has 'takeover' potential

By Michael Thompson-Noel in Sydney

THE New Zealand stock market, with about 300 listed industrial and mining companies, offers considerable takeover potential, according to Potter Partners, a leading Australian stockbroker.

In an extensive study Potter estimates that around 70 New Zealand companies will vanish over the next few years, if Australian expertise is any guide. It says that at present, "the extraordinary gains from stock market raiding are somewhat diminished by the lack of equity risk premium on long and short-term New Zealand Government interest rates."

But Potter adds: "The Finance Minister has indicated the tax-free dividend status and dividend rebate are likely to be re-examined. In these circumstances, public company listing valuations relative to interest charges upon takeover could open up a significant gap in favour of corporate raiding practices, as in Australia."

The Potter report coincides with this week's listing on Australian share markets of Fletcher Challenge (FC), New Zealand's second largest investment company.

FC derives approximately 40 per cent of sales, and close to 50 per cent of operating profit, from forestry-related activities, which include Crown Forests (Canada) and Tasman Paper and Pulp (New Zealand).

In 1984 FC was ranked 371st on Fortune's list of largest industrial companies outside the U.S. Potter estimates that FC's 1984-85 net profit will be NZ\$180m (US\$84.9m) against NZ\$131.3m previously. This is projected to rise to NZ\$200m next year, despite a sharp slowdown likely in New Zealand's economic growth.

Significantly, Potter predicts a "substantial foray" by FC into major natural resources projects in New Zealand, where its existing skills in construction, steel, international trading and financial management, says the broker, will be a considerable advantage.

Otis Elevator registers half-year gains

By Jim Jones in Johannesburg

OTIS ELEVATOR, the 70 per cent-owned South African subsidiary of United Technologies, has registered half-year gains in its profits in the six months to May and is raising its dividend.

The company warns of an expected drop in activity during the second half of the year.

First-half operating profit before interest income and tax payments increased to R5.60m (\$8.5m) from R5.31m, and pre-tax profit rose to R6.33m from R6.15m. Operating profit totalled R12.06m for the full financial year ended November 1984 and pre-tax profits were R13.55m (US\$17.7m).

First half earnings were 18.5 cents a share, up from 18 cents, and the interim dividend has been raised to 18 cents a share from 16 cents.

Bid for Global Insurance

ALLIED Malaysian Development (AMD), a small publicly listed Malaysian textile and property company, is to take over Global Insurance Company in a share exchange deal worth RM57.4m (US\$17.7m), writes Wong Sulong in Kuala Lumpur.

Both are controlled by the Tan family of Penang, headed by Mr. Tan Kim Wah, which is expected to increase its stake in AMD to over 80 per cent on completion of the takeover.

New shares in AMD will be offered to investors to increase Malay equity to 20 per cent.

OMV buys into Libya activities of Occidental

By PATRICK BLUM in VIENNA

OMV, Austria's state-owned oil and gas group, is taking a 25 per cent share in Occidental Petroleum's production and exploration facilities in Libya, the company announced in Vienna yesterday.

It would not say how much it is paying under the deal, which is due to be signed in Tripoli on June 30. OMV will pay cash immediately on signing the deal.

It is the first foreign oil production deal signed by an Austrian company. The agreement covers a production capacity of 600,000 tonnes of crude oil and 700,000 tonnes of condensates a year, based on production figures at the end of December 1984.

Dr. Herbert Knes, OMV chairman, said the agreement was the successful outcome of two years of hard bargaining. The company already has exploration rights in Libya but it has wanted for some time to become involved in production overseas.

Initially Neste Oil of Finland and Svenska Petroleum of Sweden were to take equal shares with OMV in a deal which would have given the three European companies over 50 per cent of Occidental Petroleum's business in Libya. OMV also announced yesterday

that Petrochemie Danubia, a wholly owned OMV subsidiary, has signed an agreement with Occidental Petroleum to process and use technology to be used in a new polypropylene plant near Vienna. The plant will cost Sch 650m (\$30m) to Sch 700m. It will produce about 80,000 tonnes a year of polypropylene of which more than 90 per cent will be exported, mainly to Western Europe.

The company already has two other polypropylene plants with an annual production capacity of 120,000 tonnes. Dr. Jakob Kratzer, who is in charge of the project, says he is not unduly worried about competition from petrochemical works now coming on stream in the Middle East, a prospect which has caused concern among European producers.

"In the short term it will cause some problems and affect prices but after a while the excess capacity can be absorbed, he says.

According to figures published yesterday OMV increased its annual profits before tax and allocations to provisions from about Sch 1bn in 1983 to Sch 1.7bn last year. Its turnover of Sch 56.8bn against Sch 54bn. Net profits remained flat at Sch 240.3m.

Dow MBF looks at China

DOW MBF, a Hong Kong joint venture of the Dow Chemical Services group and MBF Holding, the Malaysian finance and property company, intends to expand its activities in the Asia-Pacific region, writes John Wicks in Zurich.

Mr. Leslie Metzger, chairman of the London-based Dow Financial Services, said in Zurich

that the company would look at an expansion of operations in new markets, particularly China.

The two partners have in the past two years set up a total of six joint venture financial services companies throughout the Association of South-East Asian Nations area, primarily in merchant banking, leasing and factoring.

NOTIFICATION TO ALL PERSONS WHO PURCHASED OR RECEIVED COMMON STOCK OR DEBENTURES OF SAKSON INDUSTRIES, INC. DURING THE PERIOD MARCH 31, 1976 THROUGH APRIL 15, 1982, WHO HAVE SUFFERED DAMAGES AS A RESULT OF THE ABOVE SAID PURCHASES OR RECEIPTS OF SAKSON INDUSTRIES, INC. AFTER APRIL 15, 1982

A consolidated action is pending in the United States District Court for the Southern District of New York, SS CV 3103 (MJJ), the "Consolidated Action", on behalf of all persons who purchased common stock or debentures of Saxon Industries, Inc. ("Saxon") during the period March 31, 1976 through April 15, 1982, who have suffered damages as a result thereof. The parties to the Consolidated Action have entered into a Stipulation of Settlement, dated March 21, 1985, and the Court in the Consolidated Action has scheduled a hearing on August 1, 1985, to determine whether the proposed settlement should be approved as fair, reasonable and adequate, and whether the proposed settlement should be approved as fair, reasonable and adequate, and whether the proposed settlement should be approved as fair, reasonable and adequate.

A form of notice describing the Consolidated Action, the settlement, and the matters to be considered at the hearing (the "Notice"), together with a proof of claim form (the "Proof of Claim"), has been mailed to all persons whose names appear on the stock transfer records and debenture lists of Saxon as a purchaser of Saxon common stock or debentures between March 31, 1976 and April 15, 1982, or as a transferee of Saxon common stock or debentures after April 15, 1982, at the addresses specified therein. If you are or were a beneficial owner of Saxon common stock, Saxon Subordinated Debentures due 1980 and/or Saxon Subordinated Debentures due 1985 and/or Saxon Subordinated Debentures due 1990 and/or Saxon Subordinated Debentures due 1995 and/or Saxon Subordinated Debentures due 2000, and wish to participate in the hearing on the proposed settlement, or to submit claims for participation in a fund created in connection with the proposed settlement, you must file a Proof of Claim in the mail, you should first obtain copies of the Notice and the Proof of Claim by writing to:

Le Re Saxon Securities Litigation
P.O. Box 922
Wall Street Station
New York, New York 10005

or telephoning 718-236-2337. Alternatively, if you are a member of the Class but wish to be excluded from the Class (such exclusion would prevent you from sharing in any settlement fund which would also mean that you would not be bound by any judgment entered in the Consolidated Action), you should submit a request for exclusion to:

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Att: Le Re Saxon Securities Litigation, SS CV 3103 (MJJ), postmarked on or before July 11, 1985, at the above address, stating your name, your address, the number of shares of Saxon common stock and/or Saxon debentures purchased or sold by you, the amount paid for such purchase and sale, and the date of such purchase and sale, and your wish to be excluded from the Class. You must also state in your request for exclusion that you wish to assert an interest in connection with the proposed settlement. If you do not wish to participate in the settlement, or if you wish to participate in the settlement, but have not received the Notice and the Proof of Claim in the mail, you should first obtain copies of the Notice and the Proof of Claim by writing to:

Le Re Saxon Securities Litigation
P.O. Box 922
Wall Street Station
New York, New York 10005

or telephoning 718-236-2337. Alternatively, if you are a member of the Class but wish to be excluded from the Class (such exclusion would prevent you from sharing in any settlement fund which would also mean that you would not be bound by any judgment entered in the Consolidated Action), you should submit a request for exclusion to:

Clerk of the Court
United States District Court for the Southern District of New York
Foley Square
New York, New York 10007

Att: Le Re Saxon Securities Litigation, SS CV 3103 (MJJ), postmarked on or before July 11, 1985, at the above address, stating your name, your address, the number of shares of Saxon common stock and/or Saxon debentures purchased or sold by you, the amount paid for such purchase and sale, and the date of such purchase and sale, and your wish to be excluded from the Class. You must also state in your request for exclusion that you wish to assert an interest in connection with the proposed settlement. If you do not wish to participate in the settlement, or if you wish to participate in the settlement, but have not received the Notice and the Proof of Claim in the mail, you should first obtain copies of the Notice and the Proof of Claim by writing to:

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Wall Street Station
New York, New York 10005

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All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / June, 1985



\$300,000,000 Atlantic Richfield Company

11% Debentures Due 2015

Salomon Brothers Inc

The First Boston Corporation

Goldman, Sachs & Co.

Merrill Lynch Capital Markets

Morgan Stanley & Co.

PaineWebber

Shearson Lehman Brothers Inc.

Bear, Stearns & Co.

Alex. Brown & Sons

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette

Drexel Burnham Lambert

E. F. Hutton & Company Inc.

Kidder, Peabody & Co.

Lazard Frères & Co.

Prudential-Bache

L. F. Rothschild, Unterberg, Towbin

Smith Barney, Harris Upham & Co.

Wertheim & Co., Inc.

Dean Witter Reynolds Inc.

Daiwa Securities America Inc.

The Nikko Securities Co.

Nomura Securities International, Inc.

Yamachi International (America), Inc.

US \$125,000,000



Exterior International Limited

GUARANTEED FLOATING RATE NOTES DUE 1996

Unconditionally guaranteed by

Banco Exterior de España, S.A.

Notice is hereby given that the Rate of Interest has been fixed at 7 7/8% per annum and that the interest payable on the relevant Interest Payment Date, December 23, 1985 against Coupon No. 4 in respect of US\$10,000 nominal of the Notes will be US\$404.69.

June 21, 1985, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank.

CITIBANK

NMB
MINEBEA CO., LTD.

(Mitsubishi Kabushiki Kaisha)

US\$100,000,000

Guaranteed Floating Rate Notes 1989

The Notes will be unconditionally and irrevocably guaranteed by

The Sumitomo Trust and Banking

Company, Limited

Notice is hereby given that the Rate of Interest has been fixed at 7 7/8% p.a. and that the interest payable on the Interest Payment Date, December 23, 1985 against Coupon No. 3 in respect of US\$100,000 nominal of the Notes will be US\$3,982.64.

June 21, 1985.

By: Citibank, N.A. (CSSI Dept.), Agent Bank.

CITIBANK

INTL. COMPANIES & FINANCE

Dafsa pins its survival hopes on alliance with American partners

BY DAVID MARSH IN PARIS

DAFSA, the French financial information group which was one of the first companies to be introduced in 1983 on the "second market" of the Paris bourse, is raising its capital to try to strengthen resources after an unexpected loss last year.

Capital move to strengthen resources

A minnow in a rapidly expanding international market for electronically relayed financial data, Dafsa has chosen alliances

with two U.S. information groups, Telerate and Quotron (both linked to the AP-Dow Jones news agency) as its method of staying alive in competitive waters full of profit-hungry fish. But it still has to fight hard to guard against the eventual risk of being swallowed up.

The decision to go for American partners has propelled Dafsa, with turnover of FF200m (\$31.4m) last year which it hopes to increase to FF250m in 1985 into head-on confrontation in France with eRaters, a company 18 times its size.

M. Pierre Cabon, 56, chairman of Dafsa since it was set up in 1980, says the combination of entry on the bourse—about one-third of its capital is now held by the public—and greater competition "has made life tougher."

"Dafsa is a very good illustration of what is happening at the moment with the French economy," he says. "We either have to be capable of surviving in international competition, or risk disappearing from the scene through being absorbed and losing our independence."

In its capital increase, Dafsa is raising a total FF31.7m through a two-for-one rights issue at FF250 per FF100 nominal share. The share price has currently been trading in the FF250 to FF260 range.

After reaching FF350 at the turn of the year, the share price has fallen back sharply in recent months—10,000 shares, or 3 per cent of capital,

changed hands between February and April—following announcement of a FF13.4m net loss and a passing of dividend for 1984.

Operating profits rose to FF15m from FF11m on an 18 per cent increase in turnover but the company struck depreciation costs of FF20m, up from FF8m in 1983, to cover its heavy investment programme linked to expansion of its electronic data services.

Investments last year came to FF60m, taking the total ploughed into the company since 1981 to FF125m or 20 per cent of turnover. This year, according to M. Cabon, investment will fall back to a more reasonable FF30m.

Stockbrokers emphasise that Dafsa will remain a "risk stock" for the next two to three years. M. Cabon is hoping to break even this year and to launch clearly into profits from 1987. Dafsa's delicate financial

position, one-third private) with one-sixth in the hands of industrial companies and the rest held by private investors. But given the tough competition from Reuters in European financial data, M. Cabon knows that a strong institutional position on the French market is not enough.

The policy of alliances with Telerate and Quotron—both linked to Reuters' arch-rival AP-Dow Jones—has been built up gradually.

In 1983 Dafsa contracted to become the French distributor of the AP-Dow Jones Telerate foreign exchange and interest rate service. This was followed up in 1984 by a wider accord with Quotron, which took effect at the end of last year. Dafsa has become the distributor in France and the Benelux countries for Quotron's wide-ranging securities market information. Additionally, Dafsa itself feeds certain non-U.S. financial in-

The logistics of such a link-up are complicated, points out M. Cabon, by the differences in software systems even among bourses in the same country. The Duesseldorf stock exchange, for instance, uses an IBM system while Frankfurt's is based on Siemens.

In a first step, a Dafsa service covering companies from Britain, France, West Germany,

Telerate and Quotron links built gradually

Switzerland and Benelux will be available on Quotron screens from this summer.

Dafsa has no doubt it is in the right sector, given the furious growth rates associated with electronic financial information. According to an analysis by Link of the U.S., France's electronic financial information market should grow at 31 per cent a year between 1981 and 1987 (from a base of \$12bn, which was about one-sixth of the size of the UK market in 1981). Growth rates of between 20 and 30 per cent are expected in other European countries.

The question is whether Dafsa will survive the pace. In spite of a 22 per cent annual growth rate between 1980 and 1983, Dafsa remains not only much smaller than other international information groups, but it lags considerably in profitability and in turnover per employee.

As a result of its origins in financial analysis, Dafsa, which incorporates the Kompass product and company information service, still makes 47 per cent of its sales from selling information to non-financial organisations.

Electronic screen-related data represented 39 per cent of turnover in 1984 and should grow to 56 per cent in 1987 as the Quotron services start to build up steam. By then, M. Cabon should have a good idea of whether his company will indeed be able to keep its small but autonomous place in the world-wide information battle.



Stockbrokers emphasise that Dafsa will remain a "risk stock" for the next two to three years. M. Cabon (left) is hoping to break even this year and to launch clearly into profits from 1987. Dafsa's delicate financial position underlines the difficulties created by rapid technical change.

position underlines the difficulties faced by the entire French financial community in adapting to the rapid pace of technical change on banking and capital markets.

The company is assured of strong backing from French financial institutions. Half of its present FF31.5m nominal capital is owned by banks and financial institutions (two-thirds

formation into the Quotron network on a real time basis.

Quotron will be commercialising in the U.S. Dafsa's Telerate data bank, which contains details of around 65,000 internationally-traded securities. As a key component in this service, Dafsa has reached agreement on instantaneous transmission of stock market rates to the company's computer centre.



FINANCIAL TIMES CONFERENCES

Oil Industry Developments

Hotel Inter-Continental, London 9 & 10 July, 1985

The FT Oil Industry Developments conference will cover prices, the outlook for OPEC, de-nationalisation, the take-over scene in America, the problems of the independents, refining and petrochemicals. To be chaired by Mr John Raisman, CBE, Former Chairman of Shell UK Limited, and Mr Peter Gaffney, Gaffney, Cline and Associates Inc, the conference will include papers by:

Mr Yves Rovani
The World BankMr Pierre Desprallies
Institut Français du PétroleMr John H Lichtblau
Petroleum Industry Research
Foundation IncMr Robert Mabro
Oxford Institute for Energy StudiesMr Antony Craven Walker
Charterhouse Petroleum plcSir Leslie Murphy
Petroleum Economics LtdMr Michel D Marks
New York Mercantile ExchangeProfessor A Rødland
Ministry of Petroleum and
Energy, NorwayMr James A Adamson
Chase Manhattan Bank NADr Frank Schmidt
Mineralölwirtschaftsverband eVMr Michael Unsworth
Scott Goff Layton & CoMr Richard Johns
Financial Times

Oil Industry Developments

Please send me full details of your "Oil Industry Developments" conference

FINANCIAL TIMES
CONFERENCES

To: Financial Times Conference Organisation,
Minister House, Arthur Street, London EC4R 3AX, UK.
Tel: 01-821 1355 Telex: 27347 FTCONF G Cables: FINCONF LONDON

Name _____
Title _____
Company _____
Address _____
Country _____
Tel _____
Type of Company _____

This announcement appears as a matter of record only.

June 1985



A.C.E.S.A.

Autopistas, Concesionaria Española, S.A.

Yen 7,000,000,000

LONG TERM LOAN
WITH FLOATING RATE AND FIXED RATE

AS LENDERS:

THE SUMITOMO BANK, LIMITED

THE DAIWA BANK, LIMITED

THE KYOWA BANK, LTD.

THE HOKKAIDO TAKUSHOKU BANK, LIMITED

THE CHIYODA MUTUAL LIFE INSURANCE COMPANY

THE CHUO TRUST AND BANKING COMPANY, LIMITED

CREDITO ITALIANO - TOKYO

THE NIPPON TRUST AND BANKING CO., LTD.

SUMITOMO LIFE INSURANCE COMPANY

AS AGENT:



The Sumitomo Bank, Limited

BANCO ESPRITO SANTO
E COMERCIAL DE LUSOIA
Floating Rate Notes Due 1990
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 8 1/2% per annum. The Coupon Amount of US\$409.84 will be payable on 24th December 1985, against surrender of Coupon No. 5.
21st June 1985
Manufacturers Hanover Limited
Reference Agent

THE REPUBLIC OF
TRINIDAD AND TOBAGO
US\$50,000,000
Floating Rate Notes Due 1990
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 7 1/2% per annum. The Coupon Amount of US\$409.84 will be payable on 24th December 1985, against surrender of Coupon No. 5.
21st June 1985
Manufacturers Hanover Limited
Reference Agent

BANCO LATINOAMERICANO
DE EXPORTACIONES, S.A.
US\$30,000,000
Floating Rate Notes Due 1986
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 7 1/2% per annum. The Coupon Amount of US\$202.34 for the US\$5,000 denomination and US\$202.34 for the US\$50,000 denomination will be payable on 23rd December, 1985 against surrender of Coupon No. 9.
Manufacturers Hanover Limited
Agent Bank

CREDIT NATIONAL
2100,000,000 Guaranteed
Floating Rate Notes 1995
Unconditionally guaranteed as to payment of principal and interest by THE REPUBLIC OF FRANCE
In accordance with the terms and conditions of the Notes, notice is hereby given that the three month interest period from 18th June 1985, the Notes will carry a rate of interest of 12 1/2% per annum. The relevant interest payment date will be 18th September 1985. The coupon amount per \$1000 will be \$125.00 payable against surrender of coupon No. 7.
Hambros Bank Limited
Agent Bank

ANCE
opes on
partners

Dawson Intl. surges 39% to a record £35m

Dawson International, the Scottish-based specialist textile manufacturer which includes Pringle, Broomie, Ballantyne and Barrie among its brands, lifted its 1984-85 pre-tax profits by 39 per cent, from £25.25m to a record £35.12m.

The figures included a first-time contribution from J. E. Morgan Knitting Mills of the U.S., acquired 12 months ago for some £30m.

Morgan, one of the largest makers of thermal underwear in the U.S., was accounted for £5.5m of the group's profits.

Group sales for the year to March 31 1985 were more than £250m for the first time and at £250.6m were 48 per cent ahead of the previous year's £170.2m—allowing for Morgan the increase was 24 per cent.

Trading profits improved from £21.64m to £33.95m with margins at 12.8 per cent, compared with 12.1 per cent. Operating income added £1.65m (£1.96m).

Pre-tax profits were struck after taking account of interest charges to £464,000, compared with a receipt last time of £1.65m. Tax surged from £6.03m to £13.32m to leave net profits £28.8m ahead at £21.5m.

Earnings per 25p share were (19.8p) and a final dividend of 3.5p (4.5p) lifts the net total to 6.5p. A one-for-two scrip is also proposed.

Mr Ronald Miller, the chairman, tells shareholders that the year was one of significant progress for the group. Apart from the acquisition of Morgan, the group's largest-ever purchase, most companies continued to trade well throughout the 12 months.

He says that Morgan, together with the acquisition of KSW of West Germany in 1983, provides Dawson with manufacturing bases in stable, strong market places. The group will benefit further as development of the companies gathers momentum.

Mr Miller says that overall market conditions remain good and orders are at a high level. He points out, however, that continuing uncertainties in the currency markets make it very difficult for companies trading internationally to forecast ahead.

A divisional breakdown of group turnover shows raw material merchandising and processing at £27.5m (£20.5m), spinning, weaving and fur fabrics at £103.8m (£79.4m) and knitting and clothing at £124.3m (£79.9m). Group exports at £78m showed an improvement of 28 per cent and due to this strong performance Dawson retained its position among the UK's leading exporters.

For the knitting and clothing companies the UK market was buoyant, aided by a strong tourist season. The European market improved from its low level of the previous year.

In the spinning, weaving and fur fabric companies the hosiery spinners, in particular, benefitted from the strength of the knitwear markets and increased sales in North America.

Referring to the group's liquid resources, Mr Miller says cash was utilised as a result of the higher level of activity, the increase in raw material prices, the change in the VAT regulations on imports, shorter credit periods being available on some raw material purchases and the substantial capital expenditure programme.

Nonetheless, he says, net liquid resources were £35.8m before taking account of £35m medium-term bank loan taken out to fund the Morgan acquisition, compared with £35.5m at the start of the year.

A professional revaluation of most land and buildings was carried out during the year and the surplus arising of £14.6m was credited to reserves.

Shares with a market value of £14.6m were issued in part consideration for the Morgan acquisition. Goodwill of £9.9m arising on acquisition has been set against reserves. At the end of the year shareholders' funds totalled £125.3m, an increase of £33.2m in the year.

See Lex

Hazlewood Foods in £20.5m cash call

By Stefan Wagstyl

Hazlewood Foods, the fast-expanding food manufacturer with a range of products from pickles to pizzas, is raising £20.5m with a deeply discounted one-for-one scrip issue.

The Derby-based company, which earlier this month announced a 98 per cent increase in pre-tax profits to £6.06m for the year to the end of March, wants the money to reduce its £21m borrowings and have the means to fund further expansion.

Since April last year, the company has spent £22m on acquisitions expanding from its original business in pickling and saucing. The biggest purchases were F. H. Lee, a maker of kitchen tissues, and Knight European Food Group, which supplies salads and delicatessen foods.

Mr Dennis Jones, finance director, said that the company was concentrating its expansion on chilled foods but it would not overlook opportunities in other parts of the food and groceries market.

Hazlewood was considering a number of further acquisitions, all privately-owned companies, he said.

Hazlewood's shares closed 12.5p down at 112.5p on the stock market, after touching 116p. The 9.92m new shares are offered at 210p and the issue has not been underwritten in view of the discount.

Hazlewood has grown steadily since the profitable Ossett and Mumber Companies, making pickles and beetroot, reversed into food making Hazlewood Food Products in 1977. Profits growth has accelerated over the last five years, rising from £708,000 pre-tax on sales of £28.7m in 1980 to £6.06m on turnover of £66m in the past financial year.

Fitch holds profits above £16m in spite of higher pig prices

Fitch Lovell maintained profits at above the £16m level in 1984/85 despite exceptionally severe conditions in the pig processing industry, and Mr Geoffrey Hanks, the chairman, is confident that the company is back on a growth course for the current year.

The taxable outcome up from £16.14m to £16.31m, is in fact a record for the group, a manufacturer and distributor of processed food. The chairman said at halfway that unprecedented levels of pig prices would have cost the company £2m in profits were it not for the good progress made by other important subsidiaries.

This trend continued in the second half. Turners and Turran and Tarr, the convenience chilled products concerns purchased in the 1983/84 year, performed strongly, said the chairman, and the significant increase in profits from frozen and specialist distribution continued.

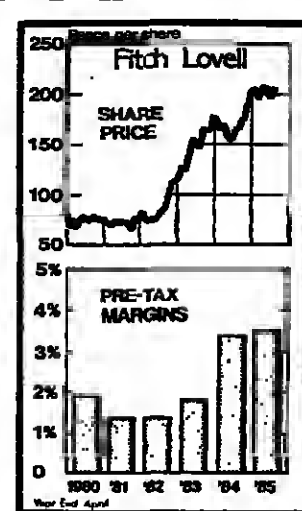
He added that the national bacon processing and distribution operation, Stocks Lovell, confirmed its major presence in the market in the face of fierce competition.

In contrast, Mr Hanks said that there was a very substantial erosion of profit in the Millers, Roberts and Lovell & Christmas (Uster) offshoots brought about by the increase in the price of pigs.

He attributed the company's ability to maintain profits to the actions taken over the past two years. The period has seen the company greatly reduce its dependence on pig meat.

Sales were marginally down from £471.85m to £465.22m for the 52 weeks to April 27, and produced profits of £14.38m against £13.5m before interest receivable of £1.93m, down from £2.58m in the previous year.

The total dividend is raised from 9.2p net to 9.7p with an unchanged final of 6.7p.



the volatile pig price cycle and take steps to centralise decision-making. Neither appears to have happened. Recent acquisitions have entrenched Fitch within meat processing and although this business is buoyant just at the moment this cannot be expected to last for very long. It would be rash to say that the purchase of Trent Meat, for £13m (11 times earnings), the largest of the three acquisitions, is throwing good money away. However, there has to be a serious question-mark on whether such a chunk of the group nest-egg could have been better spent. The coffers still hold £12m net cash—against £20m previously—and one looks for some sign that this will be used outside of the traditional meat business, perhaps in expanding the group's promising food distribution subsidiaries. There is also concern over the thin dividend cover. The 6.7 per cent yield is giving the shares some support but income funds could buy this kind of return more cheaply elsewhere. For 1985-86 the analysts are looking for £194m pre-tax which has the shares at 207p trading rather expensively on a prospective multiple of almost 11—unless of course the perennial, but unsubstantiated, bid chatter is given any credence.

DIVIDENDS ANNOUNCED					
Company	Current payment	Date of payment	Current dividend	Corresponding dividend	Total last year
Bankers Trust Int'l	0.5	Aug 30	0.4	0.5	2.28
Barker and Debenham	0.5	Aug 30	0.5	0.1	0.25
Bett Bros	1.2	Aug 15	1.2	0.65	0.65
British Land	1.75	Aug 6	1.5	2.5	2
British Land (Frustrations)	2.85	Aug 28	2.95	4.7	4.7
Dawson Intl	6.5	Aug 28	4.9	8.2	7.3
Dandee and London Int	2	July 19	1.9	4.7	4.7
Fitch Lovell	6.7	Oct 1	6.7	9.7	9.2
R. Horne	1.25	July 27	1	2.5	2.5
London and Assoc	0.24	Aug 30	0.2	0.24	0.2
Ossett and Mumber	1.75	Aug 31	2.35	3.9	3.5
Mitchell Somers	1.75	Aug 31	1.75	2.5	2.5
Rayford Supreme	1.75	Aug 8	1.75	4.9	4.9
Scottish American	1.95	July 28	1.7	5.6	5.6
Whitbread	3	Aug 30	3	4.4	4.4

Fraser increases Debenhams stake

House of Fraser, the stores group, has increased its 1.5 per cent stake in rival Debenhams, which is facing a £475m takeover bid from Burton Group, backed by Habitat-Motherecare.

House of Fraser has been steadily buying Debenhams shares in the market ever since it revealed the establishment of a 5 per cent stake at the start of this month. Its purchases to date have cost it about £40m.

House of Fraser has indicated that it wants a say in Debenhams future, but it remains unclear just how big a stake it is prepared to buy to establish its position.

BOARD MEETINGS

TODAY
Intermar Brunner Investment Trust, Chartered Trust and Agency, Granger Trust, John Perkins Meats.
June 21
Finalist Associated Heat Services, John Perkins Meats and Rose, Lynton, S and U Stores, Scott Greenham.
FUTURE DATES
June 24
Carroll Industries
June 25
Cherwell Trust and Agency
June 26
First National Securities
June 27
South (John) (Bolton)
June 28
Equity Consort Investment Trust
June 29
First National Finance Corp.
June 30
West's Group International

Good Relations purchase

Good Relations, the public relations and advertising agency, has acquired Face Remchett, a London-based supplier of creative services to the communications industry.

The purchase price is up to £2m, to be paid mostly in new Good Relations shares to Face's four executive directors. The consideration comprises £100,000 in cash, £1.15m in 52,900 Good Relations shares, and up to a further £750,000 in shares depending on Face's profits up to the end of 1987.

Face, which had 1984 pre-tax profits of £1,567,206 on turnover of £1,567,206, produces advertisement artwork, computerised typesetting services, headline type design for advertising and television, and specialised print mock-ups.

Mr Anthony Good, Good Relations chairman, said there would be no conflict between the two client lists, mainly because Good Relations is not a consumer advertising agency. But there could be "Chinese walls" between the two operations where necessary.

Charles Barker City, another public relations company, is taking a stake in a U.S. investor relations consultancy, Brantley, Walton. The move stems from increasing U.S. interest in UK shares and the U.S. experience of deregulation which is seen as providing lessons for the current City revolution in London.

Virani holding

VIRANI GROUP (UK), the privately owned hotel, property and leisure group headed by Mr Nazim Virani, has increased from 8.3 to 11.1 per cent its stake in Woodhouse and Nison (Holdings), a Sheffield-based manufacturer of forgings. Mr Virani said that at the moment the stake was "purely an investment" in a company with a good management team and good assets. He did not have a bid in the pipeline.

INTERIM REPORT			
Unaudited Results for the 26 weeks ended 31 March 1985.			
	26 weeks to 31.3.85	26 weeks to 1.4.84	52 weeks to 30.9.84
Turnover	14,776	15,620	31,325
Trading Profit	245	868	1,589
Interest Receivable	197	114	391
Profit before Taxation	442	982	1,980
Taxation	186	396	798
Profit after Taxation	216	586	1,182
Extraordinary Charge	—	147	296
Profit for Period	216	439	886

Profit in the construction activity adversely affected by further contraction of the market and pressure on margins. Market share maintained.

Other activities achieved improved results.

Board retains its confidence in the outlook for the Group, and maintains interim dividend.

Plaxtons (GB) Ltd., Castle Works, Seamer Road, Scarborough, YO14 4DQ.

PLAXTONS
The Great British Coach Builders

Royal Worcester helps LRC advance 25%

PRE-TAX PROFITS for LRC International, the consumer products and services group, advanced by 25 per cent on turnover up by 23 per cent in the year to the end of March 1985.

Turnover improved from £150.42m to £185.96m, with operating profit up from £17.02m to £21.4m. After net interest payable of £2.59m (£2m), pre-tax profit was £18.81m, compared with the previous year's £15.02m.

The figures included a six-months' contribution from Royal Worcester Spode, which was acquired during the year from Crystal Palace Holdings. Without those figures there was an 18 per cent improvement for the operating profit for the rest of the group.

Final payment of 2.5p net, per 10p share, is being recommended, making a total for the year of 3.5p on the enlarged capital of £1.15m. A total of 3.5p was paid, with a final of 2.5p.

Mr Alan Wolitz, the chief executive, says that this was the sixth consecutive improvement in sales and profits under the present management and that it is expected that the good performance from all divisions will continue.

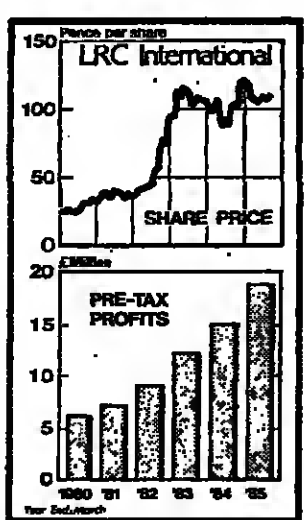
The major contributor to profits and sales was the industrial holdings division, which made substantial progress during the year with operating profits rising by 33 per cent to £7.22m, on turnover 9 per cent ahead at £62.84m.

The improvement was led by the photographic business which maintained growth in both the UK and Europe. Other units, including Dursing and Auto-noma also made good advances in profitability.

LRC North America achieved pre-tax profits of £3.5m on turnover of £43.07m (£35.23m). Mr Wolitz says that there was a significant improvement in the Cook Baker division which implemented operation and the division benefited from favourable dollar conversion rates.

LRC Products profits rose to £5.83m from £5.78m on turnover up from £35.71m to £38.99m. That was achieved despite adverse Malaysian exchange rates and high latex costs and strong competition from imports. Malaysian exchange rates were also a factor in the profits of the LRC division which profits improved to £2.65m (£2.44m).

Operating profits for Royal Worcester were £1.6m. Mr Wolitz says that as a result of the performance for the 12 months ended December 31, 1984 it is not anticipated that any additional consideration over the initial purchase price of £15m will be payable.



With tax at £7.92m (£5.65m), minority interests taking £23,000 (£12,000) and extraordinary charges of £1.31m (£1.64m), attributable profits came out at £9.55m (£7.72m). Earnings per share were 9.57p, compared with the previous year's 9.16p.

comment

In spite of foreign competition LRC has been able to boost margins in all its divisions. The Monopolies Commission re-

striction of contraceptive sheath price rises has not stopped LRC Products divisional operating margins from rising to 17 per cent—Durex apparently is keeping its firm grip on the UK market. Having initiated the price war in photocopiers, Colour Care appears to have seen off the mail order challenge—retail sales are now just over 70 per cent of the total, having fallen at one point to 40 per cent. In fact Colour Care, with 20 per cent plus of this market, could find itself subject to a Commission reference. But the main factor affecting the company's rating over the next couple of years has to be the performance of Royal Worcester Spode—acquired for £26m (14.5m in debts are included) last year. The fine china company's performance in the six months for which it was consolidated was on the poor side. Much tighter stock controls (£14m of the £15m rise in group stock at the year end came from the acquisition) will be required before LRC proves itself capable of running an unrelated premium brand name business. If it can prove this then a rating will be due. But until then, given analysts' forecasts of £23m pre-tax, which suggest a prospective multiple of 10 at 112p (40 per cent tax charge).

London United £7m rights for U.S. growth

BY STEFAN WAGSTYL

London United Investments, an insurance company and underwriting agent, is raising £7.07m in rights issue to expand its U.S. operations.

The group is setting up NUA Syndicate, an underwriting company which will be a member of the Illinois Insurance Exchange in Chicago, with a capitalisation of £10m (£8m).

London United is also setting up a Chicago-based management company, NUA Management, to manage the Syndicate's business and to attract business from other syndicates on the exchange. The group will hold 75 per cent of the management company, with the rest shared among key staff.

London United is already involved with the U.S. insurance market, through its two subsidiaries, H. S. Weavers, an underwriting agent, and Walbrook Insurance Company, both based in London.

Moreover, the company has a direct link with the Illinois Insurance Exchange through Underwriting Associates, a 37.5 per cent-owned associate. However, this company has been run down after Transit Casualty, National's major client, stopped trading.

Mr Peter Wilson, group deputy chairman, said that the company's new ventures would get business which would have gone to

National Underwriting Agency and take advantage of other opportunities.

It was the right time to start in the U.S. insurance market because the market was picking up, he said.

The 2.94m new shares in the rights issue are offered on a one-for-four basis at 250p, a discount to the stock market price of the shares, which closed yesterday at 310p down 7p. The underwriter is Lazard Brothers and the broker Cazenove.

In its last call on shareholders May 1983, London United raised £4.8m which was invested in Walbrook. The group made increased profits of £8.2m pre-tax (£5.22m) in 1984.

comment

Shares in London United have

only recently recovered to approach the levels they reached in the last rights issue. Clearly the market has not favoured many companies connected with the U.S. insurance market over the last two years. Nevertheless, if North America is now firming to the extent that London United and others believe then it is fair to say that there is a rating well due. But until then, given analysts' forecasts of £23m pre-tax, which suggest a prospective multiple of 10 at 112p (40 per cent tax charge).

Windsor set for further acquisition

The directors of insurance broker Windsor Securities who are fighting an attempt by Lander Securities to change the boardroom balance of power, said yesterday they had agreed in principle to an acquisition with unnamed vendors in the insurance sector which was dependent on Lander's move failing.

This was in addition to previously announced negotiations for an insurance acquisition, which was also said to be dependent on shareholders voting against Lander's proposals.

Windsor said that on the assumption both acquisitions could be completed, they would add approximately £200,000 to the company's pre-tax profits against a total issue of £3.6m ordinary shares.

WOOLWORTH HOLDINGS' £144.34m rights issue of 84 per cent of convertible unsecured loan stock 2000 has been taken up 85 per cent.

R. Horne profits leap to over £4m in first half

A SATISFACTORY first half saw taxable profits at Robert Horne Group rise from £2.08m to £4.25m on turnover ahead by £12.07m to £61.2m.

The major activity of this UK concern is the manufacturing of printed paper, and this continued to be the main source of profit. The period to and March 1985 maintained the trend of the previous year, with the division benefiting from price inflation to the tune of 20 per cent.

Mr Kenneth Horne, the chairman, says that the more stable market conditions that now prevail make it unlikely that there will be a repeat of the imbalance between first and second half sales. However, he continues at a high level.

The two main non-paper subsidiaries are developing well, he adds. Creative Industrial Fasteners distributor, is now firmly profitable, while Spectrum, a manufacturer of self-adhesive paper, is developing "very satisfactorily and will this year produce excellent results."

The tax charge for the period was up from £1.24m to £1.86m, for net profits of £2.41m against £2.46m, or 7.75p (4.89p) per ordinary or non-voting share. The dividend on these shares is lifted by 0.25p to 1.25p.

In the last full year the group made taxable profits of £6.55m on turnover of £104.67m, and paid a total dividend of 2.5p per share.

The shares slipped 3p to close last night at 170p. The offer price when the company gained its unlisted quotation in February last year was 156p.

Sir George Jefferson

The photograph printed on a UK Company News page of yesterday's £2.25m bid for Sir George Jefferson, the chairman of British Telecom, but that of M. George Bese, the president of Renault.

Granville & Co. Limited

Over-the-Counter Market									
High	Low	Company	Price	Change	Gross Yield	P/E	Actual	Full	Yield
145	123	Asa. Brit. Ind. Ord.	142	-1	10.0	7.1	7.9	8.4	—
151	125	Asa. Brit. Ind. CUS	140	-1	10.0	7.1	7.9	8.4	—
77	48	Alparing Group	49	-1	8.4	13.0	6.4	5.4	—
42	28	Armstrong & Rhodes	27	-1	2.8	5.0	4.8	7.7	—
158	108	Bardon Hill	108	-1	4.0	2.5	20.8	20.8	—
62	42	Bry Technology	40	-1	3.0	6.5	7.3	9.5	—
291	181	Carroll Industries	181	-1	10.0	12.0	4.4	1.8	—
152	105	CCL 11pc Conv. Pw.	105	-1	15.7	14.8	—	—	—
129	120	Coverdale Ind. Ord.	120	-1	4.8	3.8	6.3	8.8	—
108	88	Carroll Ind. Ord.	88	-1	10.7	12.8	—	—	—
74	48	Deborah Services	48	-1	5.5	14.1	4.4	7.1	—
338	162	Frank Horrell	162	-1	9.8	3.8	10.8	12.8	—
270	170	Frank Horrell Pr. Ord.	170	-1	9.8	3.8	10.8	12.8	—
32	22	Frederick Parker	22	-1	—	—	—	—	—
80	33	George Alan	33	-1	—	—	—	—	—
50	20	Ind Precision Castings	21	-1	2.7	12.9	5.8	6.2	—
218	180	Isis Group	180	-1	15.0	8.3	7.1	12.8	—
124	101	Jackson Meats	109	-1	5.5	8.0	7.2	7.2	—
295	213	James Burrough	228	-1	15.0	6.6	7.2	7.2	—
93	83	James Burrough Spd Pt	90	-1	12.9	14.3	—	—	—
71	61	John Howard & Co	61	-1	2.55	3.0	—	—	—
225	100	Uniquemore Ltd.	222	-1	15.0	18.3	—	—	—
100	82	Uniquemore 10.5pc Pt.	82	-1	15.0	18.3	—	—	—
850	300	Minibus Holding NV	316	-1	5.0	1.1	28.8	25.6	—
120	31	Robert Jeeking	67	-1	5.0	7.5	—	—	—
80	28	Scruttons A	34	-1	5.7	18.8	17.9	4.1	—
21	15	Scrymgeour & Corliss	15	-1	5.5	8.7	4.0	1.8	—
44	32	Trevian Holdings	32	-1	4.3	1.3	10.5	18.2	—
30	17	Unicheck Holdings	30	-1	1.3	4.3	14.6	21.0	—
104	81	Waters Alexander	102	-1	7.5	7.4	7.7	11.0	—
247	218	W. S. Yates	225	-1	17.4	7.7	14.6	11.0	—

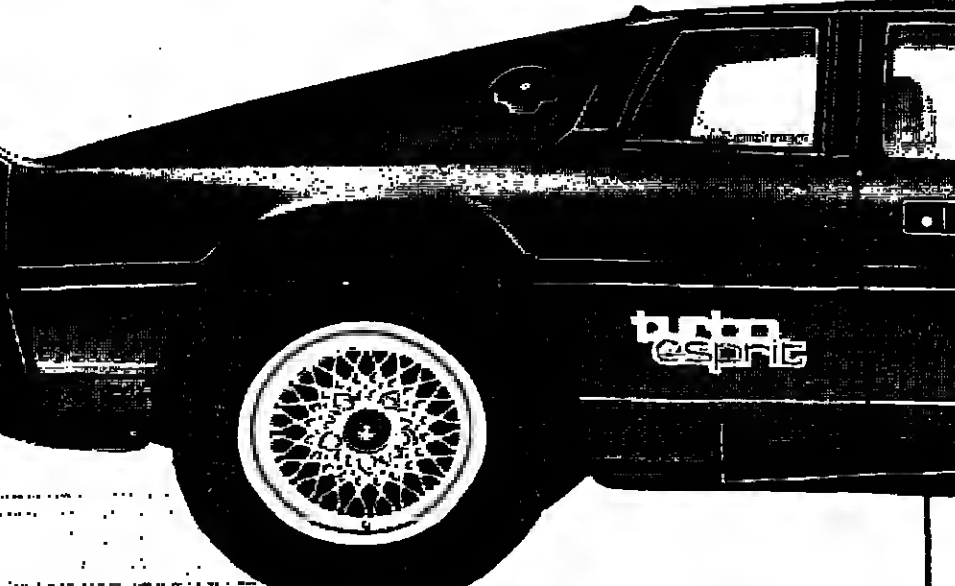
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LOTUS—EXPORTING SPECIAL KNOWLEDGE AROUND THE WORLD

In his annual speech to shareholders, Chairman David Wickins highlights that 94.7% of the Group's £17.6 million research and development order book is being undertaken for overseas companies. "In other words," he says, "we are exporting our special knowledge around the world. We now have engineering contracts from two of the three major American manufacturers and we are working closely with many other suppliers and engineering companies."

Meanwhile turnover has gone up 32%, profits by 73% and car sales have increased 30%. During the year 92 new jobs were created and the Group is taking on a further 40 engineering staff.

Copies of the Annual Report and Accounts are available on request from:
The Secretary, Group Lotus Car Companies plc,
Norwich, Norfolk NR14 8EZ





Lotus

UK COMPANY NEWS

Bankers' Investment Trust net asset value rises 12%

Bankers' Investment Trust had a net asset value of 118.9p per share at April 30 1985, compared with 98.9p a year earlier, and 106.1p at end-October 1984, an 11.8 per cent rise. Total assets, less current liabilities, improved by 11.4 per cent during the first six months to £24.58m.

Gross revenue increased by over 25 per cent from £1.06m at last year's interim to £2.06m, but is lower than the £2.19m received in the second half last year.

Mr A. C. Barker, the chairman, says that the revenue outlook

for the second half is favourable but at current exchange rates the estimated percentage increase in earnings is expected to be below the first half level.

Earnings this half rose by 19.5 per cent from 0.97p to 1.16p, and there is a second interim of 0.5p (4.4p). The three interims have been increased to 0.5p each, and there will be a fourth of at least 0.5p payable in February 1986.

Mr Barker says that the board remains cautious of the US

of new issues and relatively high interest rates, while both bonds and equities in the U.S. have responded to the rapid fall in short term interest rates since the end of April.

The board has continued to switch out of the UK into overseas markets, particularly the U.S. which now accounts for 40.3 per cent of the portfolio.

The UK accounts for 42 per cent (58.9p), net revenue totalled £23,000 against £17,400.

Bett Bros. falls and warns on full year

WITHDRAWAL from competitive tender work and a downturn in private housing sales have left Bett Brothers well down at six months and for the full year the directors estimate pre-tax profits of £0.8m, compared with the previous year's £1.32m.

For the opening six months to February 28 1985 turnover fell from £11.5m to £7.53m and pre-tax profits from £1.32m to £0.8m. Full year turnover is estimated at £18m (£21.47m).

The principal activities of the group include building and ancillary services, property investment, the management of licensed premises and commercial vehicle sales and servicing.

The directors say high interest charges and the recent rates of depreciation are having a depressing effect on the market for private housing in Scotland.

They add that the market is spasmodic and say an estimation of the full year outcome under these conditions is difficult.

Meanwhile, the interim dividend is being held at 1.5p per 20p share—a final of 1.5p was paid previously.

Tax for the first half was reduced from £308,000 to £190,000 and left net profits at £231,000, against £308,000.

British Land 31% ahead at £11.8m

WITH A further strong advance over the second six months the British Land Company, engaged in property investment and development, saw its 1984-85 pre-tax profits improve from £9m to £11.8m, a rise of 31 per cent.

Mr John Ritblat, the chairman, says the year was one of activity and expansion in all aspects of the group, both at home and overseas.

The benefits from property investments and developments will accrue to augment growth of both capital and revenue value in the coming year, shareholders are told.

The group's large pool of cash and facilities enable it to take the best advantage of opportunities, directly, corporately or in partnership, the chairman adds.

British Land believes that the continuation of its present policies will promote an increase in shareholders' funds and a progressive dividend policy.

For the past year, to March 31 1985, the dividend is going up from 20p to 25p net per 20p share by a final of 1.75p.

Gross rental income, including the proportion of rents in properties owned through investments, rose from £28.1m to £31.5m, an increase of 12 per cent.

Post dilution net worth amounts to £263m and with net borrowings at £220m the current ratio of net debt to property and investments totals 46 per cent.

Mr Ritblat says, however, that the underlying net worth would be higher if the premium value of the industries and developments were included.

A full external and indepen-



Mr John Ritblat, the chairman

dent valuation of the entire group portfolio was commissioned for the UK and for substantially all of the overseas portfolio. As a result of incorporating these valuations into the accounts, net worth increased from £245m to £274m.

Mr Ritblat says the largest item in the group's expansion was the acquisition of Rank City Wall at a cost of £8m for a gross portfolio valued at £93.5m. He points out that the company now re-named City Wall (Holdings), is fulfilling the promises made last October at the time of acquisition.

The acquisition complemented British Land's existing portfolio of good office properties and its central City properties, including Plantation House which had a good year. The latter, although by far the most important property, now represents under 20 per cent of its total assets.

Pre-tax profits of Euston Centre properties increased by 19 per cent to £7.38m for the year. The chairman says British Land will receive 50 per cent of this profit post tax as dividend representing a good return on its investment cost of £51m.

Overall, the group's property investment and development programme has continued to show capital and revenue profit.

British Land of America's profits for the nine months to March 31 were in excess of £1m. The directors say it has valuable tax losses for federal income tax purposes and the assets which had been substantially reduced as a result of realisation of the former growth realty port-

no attribution in the group's accounts.

Group interest charges for the 1984-85 year amounted for £19m (£13m) and tax for £1.1m (£0.6m).

Earnings per share emerged at 10.1p, against a previous 8.1p, and net assets per share were 245p (235p) current and 294p (187p) fully diluted.

comment

The market is well aware that property valuers are taking a tough line but that did not stop British Land's price showing some disappointment in a fully diluted NAV of 204p per share. The reaction seems harsh given that the portfolio is up by 9 per cent. What probably caught a couple of the analysts out is the £12m write-down on some of the industrial properties. The £12m would claim to be ultra-conservative and with a good base value, the balance sheet should benefit. And when, capital values start to creep forward again. And even now, if the industrial division is taken into the valuation at anything like a realistic value, the NAV could rise by, say, 10 per cent to 225p which lifts the share price's discount to asset value from 33 per cent to 40 per cent. The rating is surprisingly modest, especially as the dividend has been pushed up in the last couple of years—the yield is now 2.6 per cent at 187p—and there is little in the price for John Ritblat's ability to pull off some very attractive deals — e.g. Euston and Rank City.

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NOTICE OF REDEMPTION

To the Holders of

Westpac Banking Corporation

12½% Subordinated Bonds due 1992

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Trust Deed dated January 31, 1985, \$21,000,000 principal amount of the above described Bonds has been selected for redemption on July 22, 1985 at a redemption price of 101½% of the principal amount thereof, together with accrued interest to said date, as follows:

BONDS OF U.S. \$5,000 EACH

561	1236	1900	2473	3138	3790	4360	4955	5520	6240	6901	7533	8175	8822	9485	10149	10836	11472	12129	12761	13368	13950	14588	15189	15766	16428	17036	17648	18311	18972
567	1240	1903	2479	3139	3791	4361	4956	5521	6241	6902	7534	8176	8823	9486	10150	10837	11473	12130	12762	13369	13951	14590	15191	15768	16430	17038	17650	18313	18974
573	1244	1907	2483	3143	3793	4363	4957	5522	6242	6903	7535	8177	8824	9489	10153	10840	11474	12131	12763	13370	13952	14593	15194	15771	16433	17041	17653	18316	18977
579	1248	1911	2487	3147	3797	4367	4961	5526	6246	6907	7538	8180	8827	9492	10156	10843	11475	12132	12764	13371	13953	14594	15195	15772	16434	17042	17654	18317	18978
585	1252	1915	2491	3151	3801	4371	4965	5530	6250	6911	7541	8183	8830	9495	10159	10846	11476	12133	12765	13372	13954	14595	15196	15773	16435	17043	17655	18318	18979
591	1256	1919	2495	3155	3805	4375	4969	5534	6254	6915	7545	8187	8833	9500	10163	10850	11478	12134	12766	13373	13955	14596	15197	15774	16436	17044	17656	18319	18980
597	1260	1923	2499	3159	3809	4379	4973	5538	6258	6919	7549	8191	8837	9504	10167	10853	11482	12135	12767	13374	13956	14597	15198	15775	16437	17045	17657	18320	18981
603	1264	1927	2503	3163	3813	4383	4977	5542	6262	6923	7553	8195	8841	9508	10171	10857	11486	12136	12768	13375	13957	14598	15199	15776	16438	17046	17658	18321	18982
609	1268	1931	2507	3167	3817	4387	4981	5546	6266	6927	7557	8199	8845	9512	10175	10861	11490	12137	12769	13376	13958	14599	15200	15777	16439	17047	17659	18322	18983
615	1272	1935	2511	3171	3821	4391	4985	5550	6270	6931	7561	8203	8849	9516	10179	10865	11494	12138	12770	13377	13959	14600	15201	15778	16440	17048	17660	18323	18984
621	1276	1939	2515	3175	3825	4395	4989	5554	6274	6935	7565	8207	8853	9520	10183	10869	11498	12139	12771	13378	13960	14601	15202	15779	16441	17049	17661	18324	18985
627	1280	1943	2519	3179	3829	4399	4993	5558	6278	6939	7569	8211	8857	9524	10187	10873	11502	12140	12772	13379	13961	14602	15203	15780	16442	17050	17662	18325	18986
633	1284	1947	2523	3183	3833	4403	4997	5562	6282	6943	7573	8215	8861	9528	10191	10877	11506	12141	12773	13380	13962	14603	15204	15781	16443	17051	17663	18326	18987
639	1288	1951	2527	3187	3837	4407	5001	5566	6286	6947	7577	8219	8865	9532	10195	10881	11510	12142	12774	13381	13963	14604	15205	15782	16444	17052	17664	18327	18988
645	1292	1955	2531	3191	3841	4411	5005	5570	6290	6951	7581	8223	8869	9536	10199	10885	11514	12143	12775	13382	13964	14605	15206	15783	16445	17053	17665	18328	18989
651	1296	1959	2535	3195	3845	4415	5009	5574	6294	6955	7585	8227	8873	9540	10203	10889	11518	12144	12776	13383	13965	14606	15207	15784	16446	17054	17666	18329	18990
657	1300	1963	2539	3199	3849	4419	5013	5578	6298	6959	7589	8231	8877	9544	10207	10893	11522	12145	12777	13384	13966	14607	15208	15785	16447	17055	17667	18330	18991
663	1304	1967	2543	3203	3853	4423	5017	5582	6302	6963	7593	8235	8881	9548	10211	10897	11526	12146	12778	13385	13967	14608	15209	15786	16448	17056	17668	18331	18992
669	1308	1971	2547	3207	3857	4427	5021	5586	6306	6967	7597	8239	8885	9552	10215	10901	11530	12147	12779	13386	13968	14609	15210	15787	16449	17057	17669	18332	18993
675	1312	1975	2551	3211	3861	4431	5025	5590	6310	6971	7601	8243	8889	9556	10219	10905	11534	12148	12780	13387	13969	14610	15211	15788	16450	17058	17670	18333	18994
681	1316	1979	2555	3215	3865	4435	5029	5594	6314	6975	7605	8247	8893	9560	10223	10909	11538	12149	12781	13388	13970	14611	15212	15789	16451	17059	17671	18334	18995
687	1320	1983	2559	3219	3869	4439	5033	5598	6318	6979	7609	8251	8897	9564	10227	10913	11542	12150	12782	13389	13971	14612	15213	15790	16452	17060	17672	18335	18996
693	1324	1987	2563	3223	3873	4443	5037	5602	6322	6983	7613	8255	8901	9568	10231	10917	11546	12151	12783	13390	13972	14613	15214	15791	16453	17061	17673	18336	18997
699	1328	1991	2567	3227	3877	4447	5041	5606	6326	6987	7617	8259	8905	9572	10235	10921	11550	12152	12784	13391	13973	14614	15215	15792	16454	17062	17674	18337	18998
705	1332	1995	2571	3231	3881	4451	5045	5610	6330	6991	7621	8263	8909	9576	10239	10925	11554	12153	12785	13392	13974	14615	15216	15793	16455	17063	17675	18338	18999
711	1336	1999	2575	3235	3885	4455	5049	5614	6334	6995	7625	8267	8913	9580	10243	10929	11558	12154	12786	13393	13975	14616	15217	15794	16456	17064	17676	18339	19000
717	1340	2003	2579	3239	3889	4459	5053	5618	6338	6999	7629	8271	8917	9584	10247	10933	11562	12155	12787	13394	13976	14617	15218	15795	16457	17065	17677	18340	19001
723	1344	2007	2583	3243	3893	4463	5057	5622	6342	7003	7633	8275	8921	9588	10251	10937	11566	12156	12788	13395	13977	14618	15219	15796	16458	17066	17678	18341	19002
729	1348	2011	2587	3247	3897	4467	5061	5626	6346	7007	7637	8279	8925	9592	10255	10941	11570	12157	12789	13396	13978	14619	15220	15797	16459	17067	17679	18342	19003
735	1352	2015	2591	3251	3901	4471	5065	5630	6350	7011	7641	8283	8929	9596	10259	10945	11574	12158	12790	13397	13979	14620	15221	15798	16460	17068	17680	18343	19004
741	1356	2019	2595	3255	3905	4475	5069	5634	6354	7015	7645	8287	8933	9600	10263	10949	11578	12159	12791	13398	13980	14621	15222	15799	16461	17069	17681	18344	19005
747	1360	2023	2599	3259	3909	4479	5073	5638	6358	7019	7649	8291	8937	9604	10267	10953	11582	12160	12792	13399	13981	14622	15223	15800	16462	17070	17682	18345	19006
753	1364	2027	2603	3263	3913	4483	5077	5642	6362	7023	7653	8295	8941	9608	10271	10957	11586	12161	12793	13400	13982	14623	15224	15801	16463	17071	17683	18346	19007
759	1368	2031	2607	3267	3917	4487	5081	5646	6366	7027	7657	8299	8945	9612	10275	10961	11590	12162	12794	13401	13983	14624	15225	15802	16464	17072	17684	18347	19008
765	1372	2035	2611	3271	3921	4491	5085	5650	6370	7031	7661	8303	8949	9616	10279	10965	11594	12163	12795	13402	13984	14625	15226	15803	16465	17073	17685	18348	19009
771	1376	2039	2615	3275	3925	4495	5089	5654	6374	7035	7665	8307	8953	9620	10283	10969	11598	12164	12796	13403	13985	14626	15227	15804	16466	17074	17686	18349	19010
777	1380	2043	2619	3279	3929	4499	5093	5658	6378	7039	7669	8311	8957	9624	10287	10973	11602	12165	12797	13404	13986	14627	15228	15805	16467	17075	17687	18350	19011
783	1384	2047	2623	3283	3933	4503	5097	5662	6382	7043	7673	8315	8961	9628	10291	10977	11606	12166	12798	13405	13987	14628	15229	15806	16468	17076	17688	18351	19012
789	1388	2051	2627	3287	3937	4507	5101	5666	6386	7047	7677	8319	8965	9632	10295	10981	11610	12167	12799	13406	13988	14629	15230	15807	16469	17077	17689	18352	19013
795	1392	2055	2631	3291	3941	4511	5105	5670	6390	7051	7681	8323	8969	9636	10299	10985	11614	12168	12800	13407	13989	14630	15231	15808	16470	17078	17690	18353	19014
801	1396	2059	2635	3295	3945	4515	5109	5674	6394	7055	7685	8327	8973	9640	10303	10989	11618	12169	12801	13408	13990	14631	15232	15809	16471	17079	17691	18354	19015
807	1400	2063	2639	3299	3949	4519	5113	5678	6398	7059	7689	8331	8977	9644	10307	10993	11622	12170	12802	13409	13991	14632	15233	15810	16472	17080	17692	18355	19016
813	1404	2067	2643	3303	3953	4523	5117	5682	6402	7063	7693	8335	8981	9648	10311	10997	11626	12171	12803	13410	13992	14633	15234	15811	16473	17081	17693	18356	19017

FT UNIT TRUST INFORMATION SERVICE

By Rachel Davies
Barrister

Brown Shipley & Co. Ltd. (A) (a)			R. & A. Trust (a) (a)			Lloyds Bk. Unit. Mgrs. Ltd. (a)		
151 Perryway Rd., Harrogate, W.Y.	0444 428243		3 Raynolds Rd., Brentwood	0277 227300		20025, 20026, 20027, 20028, 20029, 20030, 20031, 20032, 20033, 20034, 20035, 20036, 20037, 20038, 20039, 20040, 20041, 20042, 20043, 20044, 20045, 20046, 20047, 20048, 20049, 20050, 20051, 20052, 20053, 20054, 20055, 20056, 20057, 20058, 20059, 20060, 20061, 20062, 20063, 20064, 20065, 20066, 20067, 20068, 20069, 20070, 20071, 20072, 20073, 20074, 20075, 20076, 20077, 20078, 20079, 20080, 20081, 20082, 20083, 20084, 20085, 20086, 20087, 20088, 20089, 20090, 20091, 20092, 20093, 20094, 20095, 20096, 20097, 20098, 20099, 20100, 20101, 20102, 20103, 20104, 20105, 20106, 20107, 20108, 20109, 20110, 20111, 20112, 20113, 20114, 20115, 20116, 20117, 20118, 20119, 20120, 20121, 20122, 20123, 20124, 20125, 20126, 20127, 20128, 20129, 20130, 20131, 20132, 20133, 20134, 20135, 20136, 20137, 20138, 20139, 20140, 20141, 20142, 20143, 20144, 20145, 20146, 20147, 20148, 20149, 20150, 20151, 20152, 20153, 20154, 20155, 20156, 20157, 20158, 20159, 20160, 20161, 20162, 20163, 20164, 20165, 20166, 20167, 20168, 20169, 20170, 20171, 20172, 20173, 20174, 20175, 20176, 20177, 20178, 20179, 20180, 20181, 20182, 20183, 20184, 20185, 20186, 20187, 20188, 20189, 20190, 20191, 20192, 20193, 20194, 20195, 20196, 20197, 20198, 20199, 20200, 20201, 20202, 20203, 20204, 20205, 20206, 20207, 20208, 20209, 20210, 20211, 20212, 20213, 20214, 20215, 20216, 20217, 20218, 20219, 20220, 20221, 20222, 20223, 20224, 20225, 20226, 20227, 20228, 20229, 20230, 20231, 20232, 20233, 20234, 20235, 20236, 20237, 20238, 20239, 20240, 20241, 20242, 20243, 20244, 20245, 20246, 20247, 20248, 20249, 20250, 20251, 20252, 20253, 20254, 20255, 20256, 20257, 20258, 20259, 20260, 20261, 20262, 20263, 20264, 20265, 20266, 20267, 20268, 20269, 20270, 20271, 20272, 20273, 20274, 20275, 20276, 20277, 20278, 20279, 20280, 20281, 20282, 20283, 20284, 20285, 20286, 20287, 20288, 20289, 20290, 20291, 20292, 20293, 20294, 20295, 20296, 20297, 20298, 20299, 20300, 20301, 20302, 20303, 20304, 20305, 20306, 20307, 20308, 20309, 20310, 20311, 20312, 20313, 20314, 20315, 20316, 20317, 20318, 20319, 20320, 20321, 20322, 20323, 20324, 20325, 20326, 20327, 20328, 20329, 20330, 20331, 20332, 20333, 20334, 20335, 20336, 20337, 20338, 20339, 20340, 20341, 20342, 20343, 20344, 20345, 20346, 20347, 20348, 20349, 20350, 20351, 20352, 20353, 20354, 20355, 20356, 20357, 20358, 20359, 20360, 20361, 20362, 20363, 20364, 20365, 20366, 20367, 20368, 20369, 20370, 20371, 20372, 20373, 20374, 20375, 20376, 20377, 20378, 20379, 20380, 20381, 20382, 20383, 20384, 20385, 20386, 20387, 20388, 20389, 20390, 20391, 20392, 20393, 20394, 20395, 20396, 20397, 20398, 20399, 20400, 20401, 20402, 20403, 20404, 20405, 20406, 20407, 20408, 20409, 20410, 20411, 20412, 20413, 20414, 20415, 20416, 20417, 20418, 20419, 20420, 20421, 20422, 20423, 20424, 20425, 20426, 20427, 20428, 20429, 20430, 20431, 20432, 20433, 20434, 20435, 20436, 20437, 20438, 20439, 20440, 20441, 20442, 20443, 20444, 20445, 20446, 20447, 20448, 20449, 20450, 20451, 20452, 20453, 20454, 20455, 20456, 20457, 20458, 20459, 20460, 20461, 20462, 20463, 20464, 20465, 20466, 20467, 20468, 20469, 20470, 20471, 20472, 20473, 20474, 20475, 20476, 20477, 20478, 20479, 20480, 20481, 20482, 20483, 20484, 20485, 20486, 20487, 20488, 20489, 20490, 20491, 20492, 20493, 20494, 20495, 20496, 20497, 20498, 20499, 20500, 20501, 20502, 20503, 20504, 20505, 20506, 20507, 20508, 20509, 20510, 20511, 20512, 20513, 20514, 20515, 20516, 20517, 20518, 20519, 20520, 20521, 20522, 20523, 20524, 20525, 20526, 20527, 20528, 20529, 20530, 20531, 20532, 20533, 20534, 20535, 20536, 20537, 20538, 20539, 20540, 20541, 20542, 20543, 20544, 20545, 20546, 20547, 20548, 20549, 20550, 20551, 20552, 20553, 20554, 20555, 20556, 20557, 20558, 20559, 20560, 20561, 20562, 20563, 20564, 20565, 20566, 20567, 20568, 20569, 20570, 20571, 20572, 20573, 20574,		

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INDUSTRIALS—Continued

Page 4

RECENT ISSUES

market debut of Abbey Life

...and the

...and the fact that the *Journal* is a journal of the American Psychological Association, the largest and most influential organization in the field of psychology, adds to the journal's prestige and makes it a must-read for all psychologists.

Continued on Page 3

Prices at 3pm, June 20**Prices at 3pm, June 20****OVER-THE-COUNTER** *Nasdaq national market, 2:30pm price:*

Continued on Page 35

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Restraint as data curbs confidence

THE U.S. Commerce Department's stronger than anticipated estimate of GNP growth in the second quarter cut confidence in an imminent one-point fall in the federal discount rate, writes Terry Byland in New York.

A jump in the federal funds rate further restrained trading in bonds while stock prices marked time around recent levels.

At 3pm, the Dow Jones industrial average was down 5.49 at 1,291.89.

The estimated 3.1 per cent rise in GNP for the quarter was at the high end of market predictions and seemed to reduce the chances of early action by the Fed to stimulate the economy. But it was offset by a downward revision of first-quarter growth and by a modest 0.2 per cent increase in consumer prices, indicating that inflation remains dormant.

Both factors sustained hopes that the Fed might still be considering a cut of perhaps half a point in the discount rate, and there was no rush to sell federal bonds or bond futures.

The stock market held steady, with the Commerce Department's statistics buoying hopes that the economy is pulling out of the trough.

The technology sector stood up well to confirmation of poor results at National Semiconductor and to another bout of selling of Digital Equipment stock.

One reason for unease is the expiration today of June options on stock market indices and many individual stocks. Prices have previously moved erratically as options expired and professional traders unwound positions.

Gulfstream Aerospace gained 5/8 to \$18 1/8 as its acquisition by Chrysler was completed. At \$35 1/4 Chrysler added 5/4, while General Motors added 3/4 to \$71 and Ford 5/4 to \$44 1/4.

Defence/aerospace stocks saw some activity after General Dynamics, unchanged at \$73 1/4, offered to the U.S. Air Force a cheaper version of its F-16 jet fighter. Northrop, with sales prospects for its F-20 jet directly threatened, fell 1 1/4 to \$51 in heavy turnover.

IBM eased 3/4 to \$119 1/4, but other technology issues firmed. Honeywell gained 3/4 to \$57 1/4 and Burroughs 3/4 to \$59 1/4. But Digital Equipment, second in the field to IBM, plunged a further 2 1/4 to \$86 1/4 in heavy trading as Dean Witter Reynolds downgraded the stock. Digital rejected suggestions of production problems with some disc drives.

National Semiconductor, number three in the U.S. semiconductor industry and facing heavy competition from Japan, held unchanged at \$11 1/4 after disclosing a 32 per cent drop in 1985 profits. Texas Instruments slipped 5/4 to \$27 1/4 as investors lost interest in rumours that Ford might make the company its target.

AT&T remained unchanged at \$23 1/4 but was heavily traded after disclosing plans for a joint venture with Quotron, aimed at providing financial information to securities traders. Quotron added 3/4 to \$10 1/4.

There was profit-taking in airline stocks after the run-up of the past weeks. United dipped 5/4 to \$52 1/4, while Pan American gave up 5/4 to \$67 1/4.

Tesaco edged ahead by 3/4 to \$37 1/4, but other oil stocks remained dull as investors awaited further developments on world oil prices. Exxon shed 5/4 to \$51 1/4 in brisk trading, while Atlantic Richfield gave up 5/4 to \$57 1/4.

Retail stocks continued to give a cool reception to the federal data indicating that consumer spending remains strong and may be pulling the U.S. out of its economic slowdown. Sears, which is now strongly orientated towards interest-rate prospects, eased 3/4 to \$37 1/4, while K mart at \$37 lost 5/4 to \$36 1/4, and May Department Stores 5/4 to \$55 1/4.

With the market less convinced that the banks would have to cut primes again soon stocks in the money-centre banks edged higher. Bankers' Trust at \$69 1/4 added 5/4, and Chase Manhattan at \$58 1/4 was 3/4 better. BankAmerica managed a 5/4 gain at \$19.

Among the insurance stocks, General Re was 5/4 off at \$82 after offering for sale 3m shares at \$82.50 each. Morgan Stanley managed the underwriting, and General Re said that, pending application of the proceeds to its insurance business, they would be invested in marketable securities.

In the credit markets, federal funds moved up to 7 1/4 per cent at mid-session, but other short-term rates held steady. Losses in bonds were extended to about three-quarters of a point, although selling was restrained. Traders were inclined to hedge bets of a reduction in the discount rate before the weekend.

LONDON

Abbey Life debut takes centre stage

SUPPORT for blue chips came late in London after news of a higher-than-forecast U.S. "flash" estimate GNP second-quarter figure.

Stocks responded to move up from their lower levels reached in early trading when the market looked distinctly uneasy. The FT Ordinary share index recovered from its earlier poor performance to end 8.8 down at 944.5.

The only splash of colour was in the Abbey Life corner. Opening dealings produced a premium of 53p on the offer-sale price of 180p, but eventually it succumbed to the malaise and settled at 232p, after 230p.

Gilt faltered on the stronger U.S. dollar and lost about 1/4.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33.

TOKYO

Profit-taking depresses blue chips

PROFIT-TAKING hit popular large-capital issues in Tokyo yesterday, depressing trading in blue-chip and biotechnology-related stocks, writes Shigeo Nishitani of Jiji Press.

The Nikkei-Dow market average dropped 95.62 points to 12,677.97. Declines outnumbered advances 578 to 284, with 100 issues unchanged.

Volume weakened from 821.91m the previous day to 683.17m shares, reflecting a lull in the uptrend of large-capital stocks on expectations of lower interest rates.

Corporations and institutional investors were wary of precariously high-priced large-capital issues. By Wednesday, Mitsubishi Heavy Industries had this month gained Y48, Nippon Yusen Y35 and Nippon Steel Y21.

Nippon Steel eased Y3 to Y189 yesterday on the largest volume of 32.38m shares traded. Mitsubishi Heavy Industries, third busiest with 25.98m, fell Y9 to Y330 and Nippon Yusen Y7 to Y309.

In contrast, Sumitomo Chemical, fifth with 20.194m shares, gained Y5 to Y274, and Showa Denko Y10 to Y245.

Blue chips declined on small-lot selling, with Fuyo plunging Y10 to Y7,240, Sony Y100 to Y3,800, Nippon Kogaku Y80 to Y1,101, Hitachi Y18 to Y707, and NEC Y23 to Y897.

Biotechnology-related pharmaceuticals were sold heavily. Sanofi was down Y80 to Y1,270, Daiinippon Pharmaceutical Y70 to Y3,580 and Shionogi Y39 to Y891. However, Asahi Chemical rose Y17 to Y999 on buying by bargain hunters.

Nippon Oil, a main gainer on Wednesday, shed Y23 to Y966 following the yen's slide against the U.S. dollar.

Non-life insurers firmed on a wide front due to investor interest in their off-the-book assets. Taisho Marine and Fire climbed Y22 to Y588 with the ninth largest volume of 12.22m shares followed by Yasuda Fire and Marine Y22 to Y615 with 11.91m. Sumitomo Marine and Fire added Y4 to Y752 and Tokio Marine and Fire Y2 to Y950.

Trading houses drew popularity on expectations of a lower interest payment burden because of sagging interest

rates. Mitsui and Co, fourth busiest with 22m shares traded, advanced Y26 to Y417, and Mitsubishi Corp, sixth with 13.72m shares, Y3 to Y705.

Keisei Electric Railway was the second most active stock with 28.79m shares changing hands, but the stock closed unchanged at Y448 after fluctuating wildly.

Bonds weakened on light liquidation selling by some securities companies, triggered by the overnight weakness of the U.S. Treasury bond market. Investors were generally awaiting the announcement of the flash estimate of U.S. gross national product for the second quarter.

The yield on the benchmark 7.3 per cent government bond due in December 1993 rose from 6.425 per cent to 6.445 per cent.

EUROPE

Foreigners add fuel to record run

GENERAL strength pervaded trading on European bourses yesterday with Frankfurt again steering a rapid course forward, propelled by international interest.

The Commerzbank index reached a peak for the third consecutive day, adding 12.40 to 1,417.70. During this week's trading sessions the index has advanced 51.90 and 62.70 since the beginning of the month.

Foreign buying ignited the opening rally and was fuelled by domestic sources. However, demand narrowed later, and the prices of many blue chips closed off their peaks.

In a session of sharp price fluctuations and heavy volume, Porsche claimed the spotlight. The group's shares jumped DM 131 to DM 1,401 following a buy recommendation from a major West German bank.

The rest of the automotive sector was mixed, with BMW rising DM 10.50 to DM 447 and VW DM 9 to DM 326, while Daimler-Benz eased DM 1 to DM 835 and Mercedes Holding DM 3 to DM 740.

Wednesday's support for banking stocks failed to maintain its momentum, with Deutsche Bank the lone improver, adding DM 2 to DM 564.50. Of the losers, Commerzbank fell DM 2.50 to DM 202 and Dresdner DM 2.20 to DM 228.

Karstadt fell DM 1 to DM 232 on

news of poor annual earnings. Other retailers were marginally firmer, with Kaufhof adding DM 2 to DM 249.50 and Herten DM 1.50 to DM 184.50.

Bonds were little changed. The Bundesbank sold DM 47.3m of paper, compared with sales of DM 183.3m on Wednesday.

Paris moved forward across a broad front during active trading, although late selling dragged prices marginally lower.

Trading in Galeries Lafayette was suspended at mid-session, and the shares ended FFr 76 higher at FFr 650 in a generally stronger retailing sector. Printemps was another advance, improving FFr 6 to FFr 284.

Peugeot rose another FFr 6 to FFr 401, while Michelin eased FFr 10 to FFr 1,030.

Price movements among drink companies were slight, with Pernot rising FFr 8 to FFr 558 and Pernod FFr 5 to FFr 773, while Moët-Hennessy closed steady at FFr 1,945.

Bullishness remained during trading in Zurich, with advances holding a clear lead over losses at the close.

British and U.S. investors again made their presence felt, issuing buying orders for a wide range of leading industrial stocks.

Nestlé was at the fore, jumping SwFr 90 to SwFr 8,220, while Schindler climbed a further SwFr 200 to SwFr 4,550.

Interest-rate considerations also gave support to banking issues. Union Bank firmed another SwFr 20 to SwFr 4,030, and Crédit Suisse put on SwFr 5 to SwFr 2,725.

Brussels ended mixed, with trading in Petrofina attracting considerable market attention. The company's shares eased BFr 80 to BFr 5,580 following further investor concern about the future of a North Sea rig in which it holds an interest.

Chemical stocks staged a recovery after recent heavy losses. UCB jumped BFr 100 to BFr 5,280, and Solvay gained BFr 30 to BFr 4,405.

Arbed firmed BFr 40 to BFr 1,775 on reports of a possible dividend and this strengthened trading in other steel stocks.

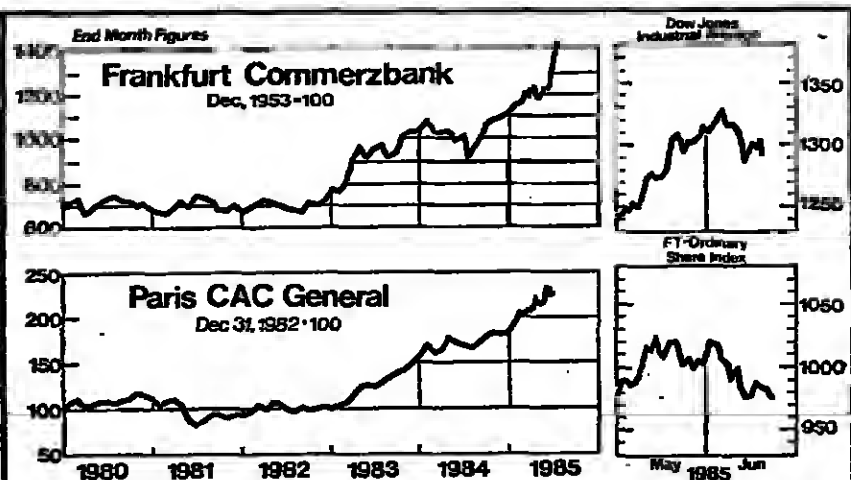
Late buying emerged to lift Amsterdam off its low point although prices were generally down on the session.

Royal Dutch/Shell firmed 80 cents to F1 194.40, while another leading international stock, Unilever, rose another 80 cents to F1 345.30.

Milan's steady rise came to a halt under the weight of profit-taking, while Madrid moved marginally forward.

Stockholm closed mixed, with the Veckans Affärer index down 0.9 to an equal low for the year of 451.40.

KEY MARKET MONITORS



STOCK MARKET INDICES

NEW YORK	June 20	Previous	Year ago
DJ Industrials	1,291.89	1,297.38	1,131.63
DJ Transport	632.84	639.28	475.51
DJ Utilities	164.44	164.55	124.47
S&P Composite	185.00	185.63	154.84

LONDON	June 20	Previous	Year ago
FT Ord	944.5	982.9	818.1
FT-SE 100	1,276.3	1,284.1	1,036.6
FT-A All-share	817.59	821.05	488.16
FT-A 500	673.83	678.15	539.50
FT Gold mines	452.3	452.3	653.6
FT-A Long gilt	10.56	10.52	10.80

TOKYO	June 20	Previous	Year ago
Nikkei-Dow	12,677.97	12,773.5	10,237.2
Tokyo SE	1,015.8	1,018.8	789.79

AUSTRALIA	June 20	Previous	Year ago
All Ord.	854.2	851.3	653.5
Metals & Mins.	513.3	513.3	425.9

AUSTRIA	June 20	Previous	Year ago
Credit Aktien	103.89	104.67	54.39

BEILGEM	June 20	Previous	Year ago
Belgian SE	2,355.39	2,333.51	—

CANADA	June 20	Previous	Year ago
Toronto	1,881.7	1,887.2	1,834.0
Metals & Mins	2,691.5	2,703.7	2,232.9
Montreal	131.58	132.48	108.69

DEMOMARK	June 20	Previous	Year ago
SE	193.82	193.12	184.23

FRANCE	June 20	Previous	Year ago
CAC Gen	224.1	223.3	165.8
Ind. Tendance	125.1	125.8	87.4

WEST GERMANY	June 20	Previous	Year ago
FAZ-Aktien	479.43	475.7	345.61
Commerzbank	1,417.7	1,405.3	922.5

HONG KONG	June 20	Previous	Year ago
Hang Seng	1,542.15	1,510.28	931.05

ITALY	June 20	Previous	Year ago
Borsa Comm.	333.60	337.10	208.89

NETHERLANDS	June 20	Previous	Year ago
ANP-CBS Gen	208.8	210.1	151.6
ANP-CBS Ind	173.8	175.0	120.1

NORWAY	June 20	Previous	Year ago
Oslø SE	323.61	326.8	245.48

SINGAPORE	June 20	Previous	Year ago
Straits Times	closed	782.36	619.23

SOUTH AFRICA	June 20	Previous	Year ago
JSE Golds	—	1,025.0	954.8
JSE Industrials	—	970.9	952.6

SPAIN	June 20	Previous	Year ago
Madrid SE	106.79	106.43	86.63

SWEDEN	June 20	Previous	Year ago
J & P	1,316.47	1,317.48	1,447.94

SWITZERLAND	June 20	Previous	Year ago
Swiss Bank Ind	435.8	434.4	358.2

WORLD	June 19	Prev	Year ago
Capital Int'l	212.8	212.1	175.0

GOLD (per ounce)

	June 20	Prev	Year ago
London	\$318.50	\$325.25	—
Zurich	\$318.25	\$325.85	—
Paris (fndng)	\$320.49	\$323.42	—
Luxembourg	\$322.00	\$325.50	—
New York (Aug)	\$316.00	\$324.80	—

* Latest available figure

CURRENCIES

U.S. DOLLAR	June 20	Previous	June 20	Previous
(London)	—	—	1.278	1.307
DM	3.073	3.02	3.98	3.94
Yen	248.3	247.45	317.5	323.0
FFr	9.375	9.21	11.965	12.035
SwFr	2.5725	2.529	3.2825	3.31
Guilder	3.4655	3.406	4.435	4.455
Lira	1,962.5	1,850.0	2,506.0	2,518.0
Bfr	61.85	60.85	79.1	79.5
CS	1.368	1.3645	1.7445	1.779

INTEREST RATES	June 20	Prev
Euro-sterling (3-month offered rate)	12 1/2	12 1/2
SwFr	5 1/2	5 1/2
DM	5 1/2	5 1/2
FFr	10 1/2	10 1/2

FT London Interbank Rate (offered rate)	June 20	Prev
3-month U.S.	7 1/2	7 1/2
6-month U.S.	7 1/2	7 1/2
U.S. Fed Funds	7 1/2	7 1/2
U.S. 3-month CDs	7 1/2	7 1/2
U.S. 3-month T-bills	6 5/8	6 7/8

INTEREST RATES		
Euro-currencies (3-month offered rate)	June 20	Prev
£	12½	12%

SwFr	5 1/8	5%
DM	5 1/8	5%
FFr	10%	10 1/4
FT London interbank fixing		
(offered rate)		

3-month U.S.\$	7 7/16	7%
6-month U.S.\$	7 1/16	7%
U.S. Fed Funds	7 1/16	7 1/4
U.S. 3-month CDs	7.20*	7.00
U.S. 3-month T.Bills	6.80*	6.75

U.S. BONDS		Prev
Treasury	June 20*	Prev

		Price	Yield	Price	Yield
8%	1987	99 ²⁴ / ₃₂	8.80	100	8.5%
11%	1992	108 ¹ / ₃₂	10.047	108 ²⁴ / ₃₂	8.9%
11%	1995	108 ²⁷ / ₃₂	10.135	107 ¹ / ₃₂	10.0%

AUSTRALIA

A LATE rally in Sydney sent prices higher as local investors placed large buy orders.

Two stocks, listed on the board for the first time, showed some movement. New Zealand's Fletcher Challenge opened at AS2.28 and rose 2 cents, and the Advance Bank, formerly the NSW Building Society, opened at AS1.40 but eased 4 cents to AS1.36.

Heavy buying in Myer sent it 22 cents higher to AS2.22, with almost 2m shares changing hands.

Among resource stocks, BHP added 2 cents to AS6.18, Bell Resources 20 cents to AS6.80, CSR was steady at AS2.80 and CRA ended unchanged at AS5.92 after dropping 8 cents during the day.

YUGOSLAVIA

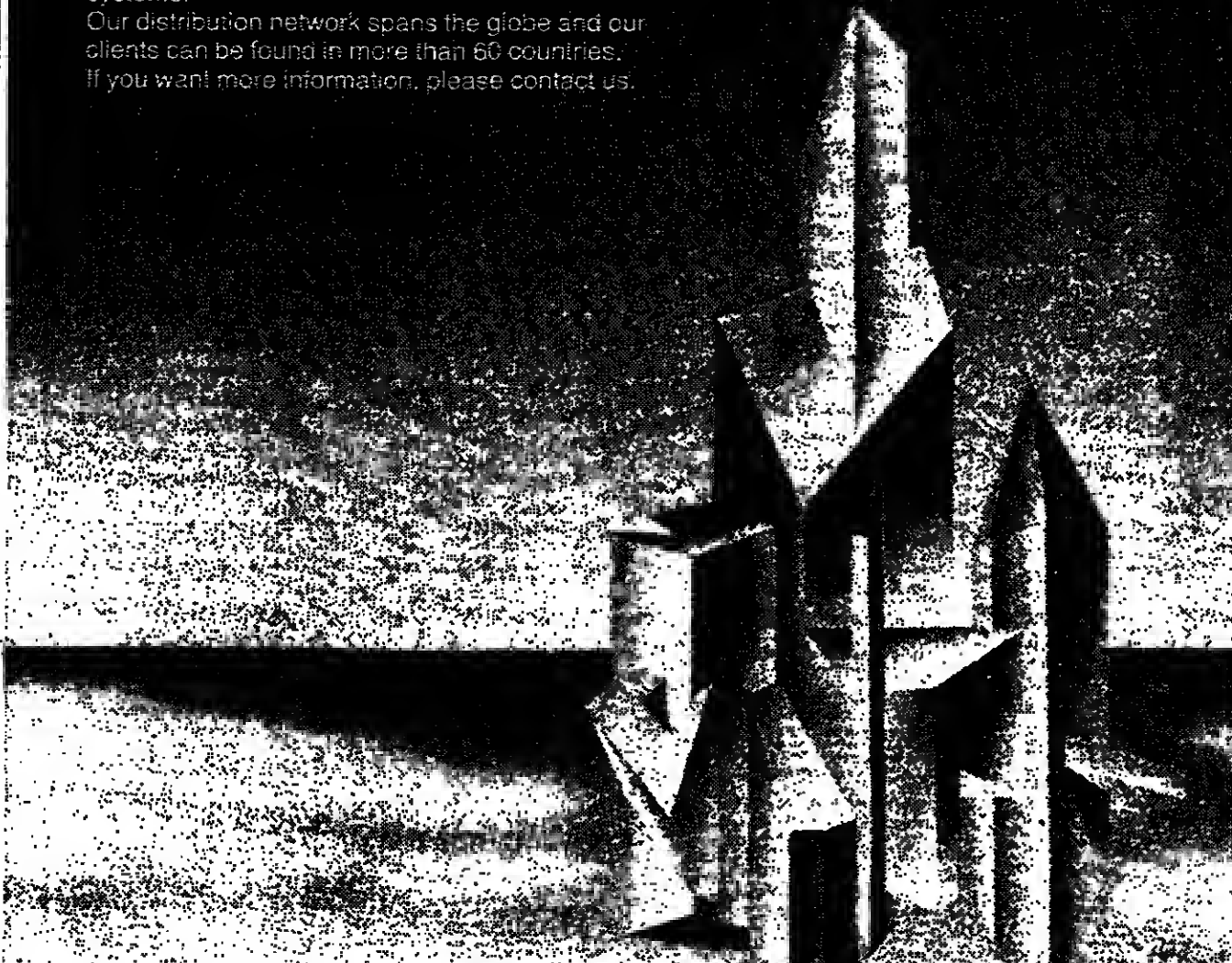
Realists look ahead


Industry	2	Vojvodina
Joint ventures	2	Agriculture
Economy	3	Croatia
Foreign policy	3	Tourism
Regional policy	4	Car exports

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Yugoslavia 2

Growth of 4 per cent this year may be a hard target to reach, says Aleksandar Lebl

Industrial output wavers

INDUSTRIAL OUTPUT in Yugoslavia increased by 5.5 per cent last year, although an increase of 3 per cent was planned.

This year, according to the plan, it should grow by 4 per cent but the start was poor and it is questionable whether the target will be reached. In the first quarter of this year output was 2.1 per cent higher than in the same quarter of 1984, and by end-April that increased to 3.1 per cent.

In April compared to the same month of last year producer prices of industrial goods were 55.7 per cent higher. Exports were lagging behind plans, one reason being that prices they could fetch abroad are lower than at home.

There is less motivation to export in spite of the rapid depreciation of the dinar, and also in spite of the inventories of finished products, especially consumer goods, rising as the purchasing power of the general public has been falling. The government has been trying to change this rather gloomy picture. Measures have been approved to increase production for export. Other

measures aim to stop companies from building up inventories and increasing prices in spite of lower demand.

That is still possible because they get credits from the banks for financing inventories and are reasonably sure that losses incurred by them will be covered from reserve funds of their communes and republics, resisting attempts by the federal government to end that practice.

Prerequisites for industrial output to pick up exist. Yugoslav production facilities are relatively well equipped with modern machinery, for whose import a dozen billion dollars was spent in recent years, contributing to the high debt. There is much spare capacity. Machines work only 1,540 hours a year on average when they could be used up to 8,000 hours a year. There is an average of 1.5 shifts in factories and that could go up to five. The workforce is skilled. Workers already employed could be far more productive, and new workers can be recruited from among the unemployed, educated and trained young, who on the average have higher

skills than those holding a job. Lastly, higher imports of raw and production materials this year make it possible to increase production, and higher imports of equipment to improve technology and eliminate bottlenecks.

Outlets

The main problem, supposing solutions are found to motivate producers to export, is finding outlets for the increased industrial output. The Yugoslavs have been complaining about protectionism in their main Western markets, especially the EEC, and are trying to obtain better access there.

At the end of last month they submitted their proposals for the new commercial agreement to be negotiated later this year in lieu of the agreement which expires soon. This will take into consideration the effects of the enlargement of the Community. They want either free access or higher quotas for some 90 products which amount to close to 50 per cent of Yugoslav exports to the EEC.

Without waiting for negotiations for the new trade agreement they would like transitional solutions with immediate effect for meat, wine, tobacco, fruit and vegetables. The EEC is not very keen to obtain such a concession, but intends to negotiate with Yugoslavia within the framework of negotiations with other Mediterranean countries.

In the period of its rapid industrialisation, Yugoslavia has developed some sectors so that they not only cover its own needs but can export a large part of their output. Such industries are metal working, electrical and electronics, wood-working, textiles, footwear, chemical and pharmaceutical sectors to name a few.

Companies in these are all eager to sell abroad. Some are more successful than others, and more capable of weathering inflation and other difficulties that Yugoslavia has been facing.

One such company is Minel of Belgrade, which manufactures industrial boilers and other equipment. Minel, number three in its field in Yugoslavia, earned some 30 per cent of its output last year and plans to export more this year, with 65 per cent going to the hard currency market and the rest to the clearing area.

Last year hard currency exports earned \$28m, while this year \$31.32m is expected. Like many other companies in Yugoslavia, Minel has bought licences abroad and concluded joint ventures with foreign firms.

Right now it is awaiting the approval of a joint venture contract with technology transfer and countertrade contracts with Combustion Engineering of Ottawa. If that goes through, which depends on winning a large contract in Yugoslavia, countertrade worth \$150-160m would be generated over the next 12 years.



ZDRAVO PETROVIC, president of TLM Sidem (left) with Peter Preston, of Davy McKee of the UK, project manager for TLM's newly opened aluminium plant in the Adriatic town of Šibenik. TLM, established in 1937, was the first producer of aluminium in the Balkans and is now part of the Boris group.

The new plant, which adds 50 per cent to TLM's capacity, was opened by Mr Ante Marković, Prime Minister of Croatia. Among a total of 14 facilities are a 10,000-tonne annual capacity continuous strip caster, 16,000-tonne thin strip rolling mill (pictured above), 6,000-tonne foil rolling mill, and a 3,000-tonne coil plant.

The bulk of the imported equipment has been supplied by Davy McKee, a familiar name to Yugoslav businessmen since the group has been active in Yugoslavia for several decades and has done more business there than any other British company. It has supplied equipment for the iron and steel works in Škoplje, Macedonia, for the steel rolling mill of the Metallurgical Combine at Smederevo, and for the thimble plant of the Zorka factory in Sabac, both in Serbia, for the Katina Fertiliser Factory at Kutina, Croatia. It has also entered joint venture and long-term co-operation agreements with Yugoslav companies.



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Daring plan for jet fighter

THE DECISION by Yugoslavia to build its own supersonic fighter aircraft is daring, yes, but it is also a realistic and correct one, according to Air Force General Mateja Andjelković when asked whether that decision announced recently, was too courageous—meaning unrealistic.

Designing and building the supersonic fighter is the most ambitious project in the long-term development programme of the Yugoslav Air Force, which runs to the end of the century. Other projects include helicopters, some other aircraft, missiles, electronic and other equipment, all of advanced design and using the most sophisticated technology.

Gen. Andjelković, another YAF general, Anto Tus, as well as the YAF commander, Gen. Štebočević, all agree that programme, and especially the construction of the supersonic fighter, crucial not only for the armed forces but for the Yugoslav economy as a whole, because the technological development involved should narrow the gap separating Yugoslavia from the most developed countries.

Whatever progress is made in the military sector will spill over into other sectors, they believe. That may be true, since Yugoslavia has no separate military factories but rather the so-called special purpose production units in existing civilian factories, and there is some co-operation between the two.

Yugoslavia's press has been highly confident that the country will have its supersonic fighter soon. Foreign observers in Belgrade are more sceptical, however. They consider that the tasks facing Yugoslav researchers, designers and manufacturers are huge, and that it will take a long time—perhaps a decade—before production of the aircraft could start.

Then there is the problem of finding a suitable engine, which would have to be imported and later perhaps manufactured under licence. Rolls-Royce, which supplied engines for the subsonic YAF fighters, Eagle and Gull, and then sold the licence, is one likely candidate; the other is Pratt and Whitney.

From an economic point of view, the project's success would save large amounts of foreign exchange that the country has been spending to import supersonic aircraft (Migs). Possibly some could even be earned in view of the fact that Yugoslavia is a big exporter of armaments and military equipment, mainly to the developing countries.

It remains unknown how much research and preparatory work must be done before the intention to build a supersonic aircraft was publicised. Taking into account the determination of the Yugoslav military to achieve what they, supported by the state leadership, have decided is necessary, it should not be surprising if at the next military parade, in 1995, Yugoslavia's first supersonic fighters break the sound barrier over Belgrade.

Gas-oil group recovers

INA IS Yugoslavia's largest company by value of turnover, and its major oil and gas producer, refiner and processor. Its fortunes were brought very low by a system that made it, and its bankers in its home city of Zagreb, financially responsible for buying most of the country's oil.

But, with the National Bank since 1982 assuming this financial charge, with its past debts restructured and with a better national price for oil and gas products, INA is on the mend.

Last year Yugoslavia imported 10.1m tonnes of oil and produced 4m tonnes itself. It imported 3.8m cubic metres of gas (from the Soviet Union) and produced 2.2 bcm itself. INA is responsible for the major part of this production. INA's own oil production is, at best, static — 3m tonnes last year, down from the 1983 peak of 3.2m tonnes.

Mr Stjepan Lisjak, an INA

vice-president, says that offshore Adriatic exploration with Texaco, Agip and Chevron has yet to turn up any significant quantities of oil. But gas has been found in the northern Adriatic and together with more onshore exploitation financed partly by the World Bank, INA gas output should rise from 1.2 bcm last year to 1.5 bcm this year and to 3bcm by 1990.

INA has 15m tonnes refining capacity, half of Yugoslavia's total, and less than 50 per cent of it is used at present. But INA's specialised downstream activities, ranging from petrochemicals to fertilisers, acetates and plastics, are in somewhat better shape. Though Dow Chemical pulled out of its joint venture with INA a couple of years ago, INA has completed two parts of that once-moth-eaten project: plants making polyethylene and vinylchloride monomer.

Profitability has been helped by new rules since mid-1984 which allow refineries almost automatically to pass on to customers and consumers the ever-higher dinar cost of all imports. As a result, Yugoslav petrol prices are now only slightly lower than those in Western Europe.

It is also declared government policy to equalise the price of imported gas (currently dearer) with domestic gas (currently cheaper) by the end of 1988. This is due mainly to pressure from the World Bank which insisted on higher prices in return for its financing of gas development, but it also pleases INA.

Higher energy prices is a principal reason, Mr Lisjak believes, why households and industry saved enough during the past, hard winter to avoid power cuts.

David Buchan

Construction's 'Ministry'

INGRA DESCRIBES itself as "the foreign ministry" of the Yugoslav civil engineering and construction industry. This is a little grandiose, but it aptly describes the foreign representation, marketing and negotiating role which the Zagreb-based company performs for its 41 member companies, concentrated in Croatia but also spread throughout the country.

These 41 companies employ a total of 170,000 workers, and according to Mr Otto Varady, a senior INGRA executive, have, through the medium of INGRA, carried out a total of 500 contracts worth some \$8m over the past 30 years. The work has been mainly in constructing

industrial and power generating plants and civil works such as building roads and bridges.

INGRA is an example of the curious phenomenon that Yugoslav companies often find it easier to work together abroad in temporary joint ventures than at home. But INGRA is a legally distinct company, with separate statutes and finances, and signs contracts on its own account.

The 250 people on its payroll are divided into two separate specialities. These comprise, first, the marketers who seek out potential business and approach member companies to see which can do

what work best and then advise them how to bid. Once the contracts are won, INGRA project managers—the engineers—move in, and supervise the work which is done in INGRA's name.

After a steady volume of new business of \$200-300m in 1983-5, business turned down last year to about \$100m in new contracts, partly due to recession at home. But INGRA executives are hoping this year will see new contracts above the 1983 peak of \$300m, with such sectors as power generation, agro-industry, cement and brick, and petrochemicals showing signs of growth.

D. B.

Joint ventures eased

THE NEW joint venture legislation passed late last year has been received with approval by potential investors as a step in the direction of liberalisation. But some of its provisions have met with criticism, or at least doubt, as to their actual meaning and impact.

Eager to attract foreign capital in the form of joint ventures rather than loans and credits, the Yugoslav government has started an explanatory campaign in several countries, including the U.S., West Germany and Italy. Now it has prepared a brochure which explains the new conditions and various facets of the legislation.

The most controversial condition has been Article 8 which regulates, or rather limits, the borrowing for joint ventures to the amount of equity. This does not refer to borrowings by contracting parties to fund their equity in whatever form—cash, equipment and the like.

Several pages of the official comment deal with that and if nothing else the whole issue is much clearer now, although the principle has not been altered that the share of borrowed funds has to be what the law says, even if the economics would justify a higher share. Still, it appears that even in that field the new legislation is less restrictive than it seemed at first.

The new law has taken care of the bulk of criticism the old law was subject to. Now there is no limit to profits, and profit

transfers and the repatriation of capital have been made easier, the tax burden has been altered and there is no ceiling to foreign equity share.

In the six months since the law was passed, the government agency in charge of approving and registering joint venture contracts, the Federal Committee for Energy and Industry, has received 23 applications. Of these, it approved 10 new ventures and 10 amended old contracts, and three applications for new contracts are still being processed.

Explained

Total equity is 10.5m dinars (\$89m), the share of foreign equity being 32 per cent, or 3.4m dinars (\$10.5m). This means that the foreign equity is less than one third, and that the average joint venture is small.

That has been explained by the short time elapsed since the change and inadequate information. But the true reason for the lack of greater foreign interest may also be the present difficult economic situation of Yugoslavia, which makes foreign capital cautious.

Joint ventures are now largely insulated from adverse effects of legislative and regulatory changes, and even of economic policy measures. The foreign party has more say and the procedure for approving joint venture contracts has been simplified.

There will also be more changes in related fields, such as industrial property, technology transfer, foreign exchange, foreign trade, especially the import of equipment and raw materials for joint ventures—tax (although it is not clear why developed and under-developed regions are supposed to apply the same rate of taxation).

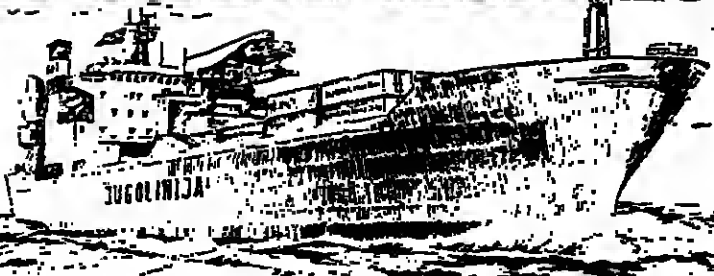
Proposed legislation on customs-free zones provide for special treatment of joint ventures. Under preparation is legislation introducing some new possibilities in tourism (where joint ventures are now possible) such as, for example, foreigners being able to buy rights for five to 30 years' use of apartments in tourist resorts, or moorings in marinas.

Lastly, legislation will be amended to allow the establishment of joint banks with foreign partners. At least one such bank, with Arab capital, has been waiting for this change to take place so that it can start operating in Yugoslavia.

Minel is worth mentioning as an illustration of the readiness and eagerness of Yugoslav companies to search for partners with whom they could approach foreign markets. They are willing to enter long-term industrial and commercial co-operation, joint venture agreements and any other business which is in the mutual interest.

A. L.

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Yugoslavia 3

Economy picks up after shock in winter

FOR A long time, the Yugoslav economy has really picked up in terms of export and hard currency earnings (tourism, especially) only in mid-year. However, the start of 1985 was worse than usual, the start of 1984 better than usual, and the contrast between the two startling.

In convertible currency transactions, the merchandise trade deficit widened from \$138m in the first quarter of 1984 to \$370m in the first quarter of 1985. The surplus in invisibles dropped some 14 per cent to \$154m, and the current account balance thus swung from small surplus in the first quarter of 1984 of \$42m to a large deficit of \$222m in January-March this year.

The bad 1985 start came as a shock after last year's good performance, in which hard currency exports surged ahead by 9 per cent in nominal terms and by 14 per cent in real volume terms (due to a 5 per cent decline in export prices), and the currency account surplus rose to a handsome \$955m. Most of the deterioration is ascribed by officials to the bad 1984-85 winter which occasioned higher oil imports and hit industrial production or disrupting transport of people and goods. But it has also been accompanied by a further slump in inflation.

Slowly the economy has picked itself off the floor again. Industrial output, which in January was only 1.1 per cent above the January 1984 level, was by April 5.5 per cent above the same level a year earlier; the increase for the first four months was 3.1 per cent above the same period of 1984.

Hard currency exports, down in January by 20 per cent on January 1984, were by April 13 per cent up on April 1984, with the decrease for the first four months only 4.6 per cent on January-April 1984.

After a record monthly 10 per cent increase in January in industrial producer prices, which the International Monetary Fund takes as its benchmark measurement of Yugoslav inflation—inflation stood, but did not diminish. Producer prices in January-April of this year were 74 per cent above the level in the same period of 1984.

Clearly, the government and its foreign creditors are counting on, and hoping for, further

improvement in the second half of 1985, based on the five main policy goals agreed with the IMF:

• Dinar depreciation to maintain export competitiveness. The government is committed to an exchange rate policy which at least neutralises the difference between domestic inflation and price rises in those of its main Western trading partners.

In the first two months of this year, this meant devaluation of the dinar of 10.8 per cent against a basket of Western currencies. Between 1980 and 1983 Yugoslav prices were rising about four times as fast as the average in the industrialised West, since 1984 the differential has been bigger.

• Restrictive monetary policy to contain domestic demand. As in previous IMF programmes, the federal authorities have undertaken a key role in the money supply and bank credit below that in nominal gross national product.

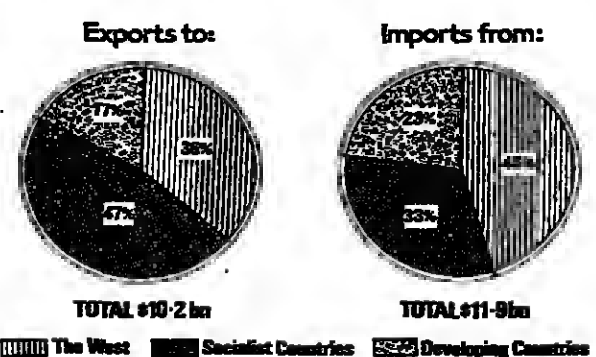
However, there remain several reasons why central bank monetary policy is less effective in Yugoslavia than in most other countries. One factor is that Yugoslavs (individuals and companies) have sizeable hard currency holdings, whose value in dinar terms has risen as the dinar has fallen.

Another factor undermining central bank policy is the vast quantity of corporate promissory notes, or inter-company IOUs, in circulation (by one estimate they amount to one third of the money supply). A third is that loss-making companies are usually drawing on "reserve funds" set up by their republics, in order to keep going if they run out of credit from their local bank.

• Real interest rates above inflation. The inflation rate in 1984-85 IMF programme, which the government was committed to gradually raising interest rates, so that by April 1 1985 the rate on three-month time deposits would be one percentage point above the average of the past three months producers prices.

As that date approached, the government took fright, and in the event managed to persuade the Fund to agree to a formula

Yugoslav Pattern of Trade in 1984



Yugoslavia's external finances

	(\$m)	1st qtr '85
Total inflows	2,524	(-7)
Merchandise	1,232	(-10)
Trade	438	(+2.4)
Services	790	(-6.2)
Remittances	44	(-4.2)
Interest	2,746	(+2.8)
Total outflows	1,668	(+5.2)
Merchandise	250	(+3.3)
Trade	260	(-23.9)
Services	469	(+10.1)
Interest	-376	
Current account balance	-222	

* Percentage change to 1st quarter of 1984 in brackets.
Source: National Bank

keying interest rates to an average of producer prices in the previous three months and those estimated for the coming three-month period.

• Meeting Yugoslavia's foreign financing needs, estimated by National Bank officials at \$3.1bn in 1985, by a combination of new loans and debt repayment rescheduling. The government is counting on Western banks rolling over \$1.5bn in principal they are owed this year, on Western government credit agencies rolling over \$600m, and on new loans of \$500m from the IMF, \$350m from the World Bank, and \$385m in new supplier credits from trading partners.

A questionmark still hangs over agreement with the commercial banks, which has been held up by disagreement over interest rates and Yugoslavia's desire to re-negotiate a lower interest rate on the 1983 and 1984 debt accords it has already signed.

An increase in official reserves (foreign exchange plus gold) from \$2.1 bn at end-1984 to \$2.5 bn at end-1985. Yugoslavia's reserves usually take a dip downwards in the first half of the year, but this spring with

higher hard currency imports and lower hard currency exports, they took a sharp drop, falling to \$1.6-1.7 bn at the end of February. Since then, they have stabilised and slightly increased.

As for non-official reserves, or hard currency in the hands of companies, the first-quarter drop in exports has aggravated the hard currency shortage under the present foreign exchange law. This requires companies to surrender 54 per cent of their hard currency earnings to the bank for national defence, imports of energy and other vital raw materials, and various federal and republican public services.

That portion of the remaining 46 per cent which companies do not need for their own imports, or do not owe to their manufacturing partners, is supposed to be sold on the inter-bank foreign exchange market.

In practice, companies tend to board any surplus currency to their own bank accounts. The Planning government has proposed reviving the nearly-dry foreign exchange market by abolishing foreign currency bank accounts for companies, (but not for individuals) and requiring companies to sell 100 per cent of their currency earnings to their local bank, which in turn puts it on the inter-bank market.

Companies selling foreign currency would have the right to repurchase the same amount, but at the prevailing rate. Steady depreciation of the dinar means that repurchase would always be dearer.

The proposed foreign exchange law is opposed by Croatia and Slovenia, the most successful and heavily-involved hard currency earners and traders.

The new law, even if it wins approval in the Yugoslav parliament, would come into effect only in January 1986. But in the meantime, it is vital that Yugoslavia resolves the dilemma of how to combine export incentives with free and fairer allocation of foreign exchange inside the country.

David Buchan

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Vital cash links with the West

LIKE THE BOY here in Kipling's book Kim, Yugoslavia has striven to be "the little friend of all the world," friendly with all, but allied to none.

Sandwiched between Nato and the Warsaw Pact, it has taken wise refuge in neutrality between East and West, and sought to preach the gospel of non-alignment among the nations of the Third World.

This platonic ideal has become harder to live up to in the harsher mid-1980s. Yugoslavia has found itself pulled by its economic crisis—into closer links with the West. Welcome debt relief or rescheduling by Western creditors has brought unwelcome policy conditions imposed through the medium of the International Monetary Fund.

Pleading its strategic geopolitical importance, Belgrade has leapt to some extent on Western government support, to the form of special credits organised (in 1983-84) by the Reagan administration—of whose policies in central America and the Middle East, or on Star Wars and nuclear rearmament, are strongly disapproved of by Belgrade. However, deep political suspicion remains of the Soviet Union, grateful though Yugoslavia is for the vital energy and raw materials it gets from Moscow.

Contacts

Yugoslav diplomats work ever harder, without the high national profile that Tito provided, and are spread even thinner, with personnel cuts in their foreign service, to maintain a network of Third World contacts that are increasingly irrelevant to their country's pressing economic problems.

Yet, with the recent change of leadership to neighbouring Albania, non-alignment seems as important as ever in this part of the Balkans. Mr Enver Hoxha was for 40 years a constant in Yugoslavia's foreign policy. Thorn in the Yugoslav flesh though he was, particularly in stirring nationalist sentiment among Yugoslavia's

ethnic Albanians in Kosovo, Hoxha was always his own man, independent and indeed isolated from everyone.

He had, for instance, publicly promised never to let Albania be used as a stepping stone in any outside power's move against Yugoslavia. Inevitably his death in April raised, at least briefly, a question-mark over the continuance of this policy.

Policy planners in Belgrade, paid to worry about the future, note that Albania would be just as valuable as a Soviet submarine base as it was in the 1950s. They also add the ironic footnote that, though Albania in practice left the Warsaw Pact as long ago as the early 1960s, the Warsaw Treaty was recently renewed until the year 2015, simply by an extra protocol, in such a way as to leave Albania nominally in the original treaty.

There is interest in that Albania stays independent, master of its own destiny—and this seems to be the case under Ramiz Alia," said a senior Yugoslav diplomat last month. Mr Alia, the new Albanian leader, seems to be following the Hoxha line of truculent independence from both the "great Satans," the U.S. and the Soviet Union, despite the latter's diplomatic condolences on Hoxha's death which were most undiplomatically rejected by Tirana.

However, Albania's new overtures towards some of its neighbours, notably Greece and Italy, have not encompassed Yugoslavia, and are not likely to until while Kosovo remains such a bone of contention between the two countries.

There seems little ground for compromise. Yugoslavia, or Serbia to be more precise, regards Kosovo as the cultural and historic heart of Serbia, while Tirana regards the Yugoslav province as pure Albanian territory (which increasingly it becomes, as the ethnic Albanian majority there increases year by year).

But if Albanian leaders continue the sort of statements about Kosovo that they made at the Hoxha funeral rites, political relations will remain chilly and static.

Bulgaria is another neighbour of which Yugoslavia still harbours some suspicion as, in Tito's graphic phrase, one of those foreign ravens with long beaks ready to pick off a piece of Yugoslavia. Here, the piece in question is the Yugoslav republic of Macedonia. Yugoslavia's refusal of Bulgaria (and

for that matter Greece) to recognise Macedonians as a distinct nationality, and therefore, in Yugoslav constitutional theory, warranting a separate republic of their own is an old story and irritant to Yugoslavs. But the recent Bulgarianisation of ethnic Turks inside Bulgaria has re-awakened Yugoslav concern about Bulgaria's treatment of its ethnic Macedonian minority.

Equates

Yugoslavia has also taken offence at the way the Bulgarian media, on the occasion of the 40th anniversary of the end of the Second World War, has tended to equate the role of the Bulgarian Army, until 1944, with that of Tito's partisans.

In the same way, Yugoslav feathers have been ruffled by senior Soviet officials, including Marshal Viktor Kulikov, the Warsaw Pact Commander-in-Chief, putting Yugoslavia's role in the war on a par with Hungary, Romania and Bulgaria, all of them for a while Nazi allies. But Mr Mikhail Gorbachev himself smoothed this over by a tactfully respectful reference to Yugoslavia's wartime contribution at the May 9 Red Square parade.

These are not historical sensitivities, however, pale beside Yugoslavia's current need to maintain a broad range of ties with the East, particularly the Soviet Union. It needs reasonable political relations with Moscow (not difficult, except at such times as the 1979 invasion of Afghanistan) to balance ties with the West.

It needs Soviet military hardware (such as the T-72 tank it makes under licence or the Koni-class frigates it buys) to balance arms purchases from the West. It needs—and this will be the focus of Prime Minister Mila Planinc's first official visit to Moscow this summer—the energy and raw materials such as iron ore which it can get on regular barter terms only from the Soviet Union.

The Soviet Union has helped Yugoslavia in recent years, perhaps to match Western government assistance. When Prime Minister Nikolai Tikhonov visited Belgrade a couple of years ago (the visit that Mrs Planinc will soon be reciprocating) he promised extra oil shipments. The difficulty is that Yugoslavia wants to do just what Moscow has told its own

East European allies to stop doing—reserving top quality manufactured goods for hard currency sale in the West and bartering second-rate products for Soviet raw materials and energy.

Yugoslav trade planners say that, while continuing to draw one-third of total Yugoslav imports from the Soviet bloc, they want by 1990 to decrease the percentage of Yugoslav exports going to socialist countries from 47 per cent in 1984 to 38 per cent in 1990. Yugoslavia has a clear interest in buying as much as possible on a clearing basis and selling as much as possible for hard currency—but to Moscow it may look like trying to get something for nothing.

Like a metronome, tilting first one way and then the other, the precursor to Mrs Planinc's planned Moscow trip was her visit in late May to Washington. Again, her interest was with the Western superpower were multilateral: to seek reassurance in continued U.S. strategic interest in Yugoslavia's well-being and stability, to elicit interest in the U.S. supplying an engine for the supersonic fighter that Yugoslavia intends to build, but above all to seek understanding and maybe some assistance for Yugoslavia's economic problems.

Western governments seem unlikely to repeat the special trade credit package they organised for Yugoslavia in 1984. The most that Yugoslav diplomacy can probably hope to achieve is to persuade Western governments to agree to the multi-year debt rescheduling that Belgrade has requested, but which Western treasuries and finance ministries have so far resisted.

A particular focus of diplomatic activity in 1985-86 will be renegotiation of Yugoslavia's five-yearly trade and financial agreements with the EEC. The current accords run out at the end of next month, but have been extended for a further year.

Mr Milan Predojevic, the Assistant Trade Minister, claimed recently that Yugoslavia had a "moral right" to ask for better treatment from the EEC with which it runs a yearly \$1bn deficit. But he added, Yugoslavia was realistic enough to be satisfied with only "symbolic" improvement in the current difficult world economic climate.

David Buchan

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Yugoslavia 4

Prospects for the country's very varied regions are examined on this and the next page

Changes awaited
in development
aid for regions

THE GOVERNMENT of Mrs Milica Platinic has decided to propose to Parliament that there should be no change in the forthcoming five-year period on the categorising of Yugoslav regions by their stages of development—which determines their levels of aid.

Three constituent republics—Bosnia and Herzegovina, Macedonia and Montenegro—and the Autonomous Province of Kosovo, which is within the Republic of Serbia, will continue to have the status of underdeveloped regions receiving aid from the Yugoslav community in the 1986-90 period as well.

Croatia, Slovenia and the Autonomous Province of Vojvodina, also within Serbia, will be considered developed, while the status of Serbia Proper, which insists it is somewhere in between, has been left open.

Two types of financial aid are available for areas granted underdeveloped status. One is for economic development. All republics and provinces have to set aside 1.83 per cent of the social product (similar to the GNP) generated in the socialised sector of the economy. That is allocated to the underdeveloped areas in two main forms: through a development fund (Federal Fund for Financing Accelerated Development of Economically Underdeveloped Republics and Autonomous Provinces) and through joint ventures between companies in developed and underdeveloped regions.

Over the next five years, new forms of development assistance will be arrived at through taxation, import regulation, education, the training of personnel, and so on. The ideas are many but actual decisions will be made later this year.

Share

On the eve of each five-year period agreements have to be reached as to which areas are underdeveloped; what is the share of each underdeveloped area in the total aid; and the ratio between direct aid from the Development Fund and resources to be invested in the form of joint ventures (if the level agreed is not reached by any region it has to pay the difference into the Fund).

For the current, 1981-85 period, allocations from the Fund are as follows: Bosnia and Herzegovina, 27.4 per cent; Macedonia, 18.4 per cent; and Montenegro, 9.7 per cent. Kosovo, by far the least developed, receives 43.5 per cent, which is a lot more than its share in territory, population or by any other measure. Allocations are made on the basis of a number of criteria but the decision is a political one.

In the 1981-85 period, the share of Kosovo's social product to be set aside for economic development aid has

been set at 1.83 per cent, with half of that to be in the form of joint investments. While the overall rate has had few oscillations over the years, the share joint investments should have been steadily increasing (it was 20 per cent in 1976-80), although it has not been reached.

Thus, in the 1981-84 period that half of the aid should have amounted to 108bn dinars (\$410m). In that same period 532 contracts on joint investments were signed worth 273bn dinars, in which the share of outside resources was 78bn dinars, of which some 60bn dinars were paid in. That means that about 77 per cent of planned resources were actually pooled.

The share of the social product to be allocated for development aid in 1986-90 has not been determined yet. On the other hand proposals have been made to raise the practice of giving direct aid from the Development Fund and have all of it in the form of joint investments. The main reason given is that when companies decide on investments they are more rational and economical than when decisions are made by bureaucrats.

In addition to economic development aid, funds are also supplied from the federal budget for financing social services in underdeveloped regions. In 1981 that amounted to 0.81 per cent of the social product of Yugoslavia with the provision that it would be gradually reduced by 0.03 percentage points a year. Thus it now amounts to 0.69 per cent.

However, that reduction does not apply to Kosovo, which receives aid in many other forms as well.

There have been opinions that the whole development aid policy should be changed to assist these really in need of aid, and not whole republics and provinces as is now the case, where one is either developed or underdeveloped with no possible combination of the two.

That has been particularly resented by Serbia, whose development rate has been steadily declining below the Yugoslav average without however satisfying criteria for underdevelopment status.

There has been a long underdeveloped areas and if communes were taken as units being entitled to aid at the federal level, it would receive at least half of the total aid (all republics, including the richest, Slovenia have their own development funds for their underdeveloped communes, but that is a separate issue).

With the federal government taking its stand for the 1986-90 period, which is likely to be approved by the federal parliament, changes, if any, will have to wait at least another five years.

In spite of all the efforts and large amounts of money transferred to the underdeveloped region, the gap between them and the developed ones, except perhaps in the case of Serbia, has been widening in absolute terms. In relative terms, however, the situation has markedly improved except in Macedonia.

In 1986-88 Bosnia and Herzegovina increased its social product from 68.1 to 73.6 per cent of the Yugoslav average. Montenegro from 71.2 to 78.3 per cent, and Kosovo from 34 to 38 per cent. Macedonia's social product, which in 1986 was 70 per cent of the Yugoslav average, dropped to 66.6 per cent in 1983.

Aleksandar Lebl



Part of the old town in Novi Sad, capital of Vojvodina

Province with full powers



VOJVODINA: This arable region is very productive but faces government restrictions on food and energy exports which could raise hard currency.

VOJVODINA IS the flat, fertile and multi-ethnic province that borders Hungary and Romania. As in the case of Kosovo to the south, it is an autonomous province of the republic of Serbia.

Being a province, it lacks a flag and coat of arms and has fewer delegates in the federal assembly, and one representative instead of two for republics, in the federal party presidency.

But for all other purposes, its powers are those of a republic. "Vojvodinians are master of their own house," says Mr Zivan Marelj, president of the provincial council.

The province's political composition reflects its historical position on the edge of the Hapsburg empire's border with the Ottoman empire, a tumultuous region into which Hapsburg rulers brought settlers from all parts. Today the 2.1m population is made up of 54 per cent Serbs, 18.9 per cent Hungarians, 5.3 per cent Croats, 3.4 per cent Slovaks, 2.3 per cent Romanians, 2.1 per cent Montenegrins, 8.2 per cent who simply identify themselves as Yugoslavs, and 5.1 per cent others, including some with roots as far away as the Ukraine.

Before the 1939-45 war, Vojvodina was also home to the largest group of Jews in Yugoslavia and also to some 310,000 ethnic Germans of whom only 5,000 are left.

According to Yugoslavia's post-war constitutional theory, Vojvodina does not warrant being made a republic because its nationalities all have larger fellow ethnic majorities or nation states elsewhere, and given that it was to be a province, it was logical and politically inevitable to link it with Serbia, from where a narrow majority of all Vojvodinians stem.

Unlike Kosovo, there is, Mr

Marelj says, no real sentiment for republican status "because no one can think of a good reason to change."

The economy is rooted in agriculture, petrochemicals and chemicals, capitalising on the fact that the province's 22,000 square kilometres is 80 per cent arable and underneath lies some oil and gas. Known as Yugoslavia's breadbasket, the province produces some 5m tonnes of maize and 1.8m tonnes of wheat a year, about 40 per cent on co-operative farms.

It has the largest "socialist" farming sector in Yugoslavia—700,000 hectares out of a total 1.6m hectares arable land—because it had a number of large private estates taken over at the end of the war. From hydrocarbon reserves Vojvodina produces about 1.2m tonnes of oil and 1bn cubic metres of gas, with only neighbouring Croatia producing more.

These two sectors of the Vojvodina economy save Yugoslavia about \$1bn a year in import substitution, Mr Marelj says, and because of this there are restrictions on energy and food exports. But he openly admits that Vojvodina is a frustrated exporter. It would like to sell abroad to get the hard currency that other, less restricted regions are so stingy in passing on to Vojvodina.

Mrs Šekodanka Berislavjević, vice-president of Vojvodjanska banka, the province's main financial institution and wife of a former ambassador to London, puts the province's total hard currency debt at \$1.4bn, or about 7 per cent of the country's total debt compared to the province's 11.12 per cent share of gross national product.

Support

Nonetheless, the province has had to request special permission last year, and probably again this year, to export some of its hard currency goods.

Because, quite clearly, the present foreign exchange system does not suit it, Vojvodina has no hesitation in supporting the new law proposed by the federal government which would require all hard currency earning companies to surrender their export proceeds to the inter-bank market. "The present law does not provide for the position of Vojvodina as an export substituter—so we agree with the changes," Mr Marelj says.

However, the province's premier disagrees with the federal government's rapid depreciation of the dinar and raising of interest rates as prescribed by the International Monetary Fund. He disagrees, not with the goals of adjustment, but with its pace.

"We must reconsider some IMF policies. For instance, Western loans have been put into Vojvodina investment projects, many of them good ones. But they are made unprofitable by high interest rates."

Nevertheless, Mr Marelj is still very keen on more Western direct investment in Vojvodina joint ventures, particularly in biotechnology to exploit the province's food and chemical processing base and in particular from the UK. He cites figures showing that of the 100 world leaders in biotechnology, 19 are British, and says Vojvodina already has two "brilliant" experiences of joint ventures with the UK—one is Dunlop-Pedip at Begej making flexible hoses and the other is Crevana at Vrba, involving United Biscuits.

David Buchan



Zivan Marelj: keen on Western investment

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Giant canal in use

VOJVODINA HAS one of Yugoslavia's greatest assets, which for lack of funds has not been completed and thus does not yield all its potential could. It is the Danube-Tisa (or Tisza as spelled by the Hungarians)-Danube Canal which, starting near the border with Hungary, cuts through the province and ends near the border with Romania.

Relatively few people lived in the vast marshes of Vojvodina until after Austria-Hungary won the area from the Ottomans for the last time at the end of the 17th century. Colonisation started and proceeded for two centuries.

In addition to Serbs, Hungarians and Romanians already living there, Germans (Swabes), Slovaks, Ukrainians and other peoples settled, and even some French and Spaniards. Numerous drainage canals were built and connected into larger systems but that did not solve the longstanding problem of floods.

Another problem in Vojvodina is its semi-arid climate (it also has the only European desert). Every few years there is little rainfall and, with very high summer temperatures, that causes harvest shortfalls. Thus

it was decided after the 1939-45 war to resolve all the problems of drainage and irrigation once for all by constructing the giant Danube-Tisa-Danube system.

In the 35 years since the work began, some 130m cubic metres of earth were excavated—more than for the Suez canal. The basic canal network totals 930 km with 15,000 km of ancillary canals, and numerous other features have also been constructed including locks, dams and bridges.

The cost has totalled hundreds of millions of dollars but it has been worth it—flooding has been considerably reduced. However, shortage of funds did not allow construction of the last element in the system—irrigation facilities, which would increase food production.

According to some foreign estimates, Yugoslavia, meaning largely Vojvodina, could produce enough food for its 23m people and for another 60m abroad. The best way of doing this would be to activate the D-T-D system by extending irrigation to another 100,000 hectares of land. At present some 180,000 hectares are irrigated throughout Yugoslavia, or 2 per cent of its arable land

compared to close to 30 per cent in Bulgaria, 22 per cent in Romania, and 5 per cent in Hungary.

However, the resources needed are beyond the capabilities of Vojvodina or even Yugoslavia at the moment. It has been estimated that such work would cost some \$2,000 per hectare, or a total of \$200m and 1984 prices would then increase by 1.3m tonnes for wheat, 200,000 tonnes for sugar beet, and large quantities of fodder crops and vegetables could be grown. In addition, 50,000 cattle could be added to the present herd.

One way to finance the irrigation project is to find foreign investors, in the form of joint ventures or other forms. There have been exploratory talks with some potential European and Middle East partners, and managers of the D-T-D system are optimistic.

The government of Vojvodina, on the other hand, is less interested in increased food production than in downstream processing of agricultural raw materials, which could generate more foreign exchange.

A. L.

Yugoslavia 5

Farmers hard put to meet food targets

INFLATION IN Yugoslavia, which measures by retail prices reached 84 per cent in the 12 months ending last May, would have been even higher had not prices in the "green market" where individual farmers sell their fruit, vegetables and dairy products, been the main stabilising factor.

It is perhaps the only market in the country where supply and demand determine the price. With supply more or less the same and with falling real wages reducing demand, prices could not go up by very much. What has been good for town dwellers however is not good for the farmers, for the country as a whole in the long run. Farmers have to pay steeply rising prices for all inputs, such as farm machinery, fertilisers and other chemical agents, and for industrial consumer goods. Unable to increase their prices by a comparable amount they sell at a loss, which may discourage them from producing as much as they could.

That would be a heavy blow to all of Yugoslavia's plans and projections including the balance of payments. There would be less agricultural out-

put for export (planned foreign exchange inflow from that source amounts to \$1.5bn this year) and more need for imports.

Already it is doubtful that the 1985 plan for agriculture will be realised. It forecasts an increase in production of 2.5 per cent compared with 1984, which was an exceptionally good year with output 4 per cent higher than in 1983.

Late spring

In Yugoslavia, also because of climatic factors, bumper crops rarely occur in a row. The plan calls, for example, for 6m tonnes of wheat, 12m tonnes of maize and 1m tonnes of sugar.

Last year, however, winter wheat was sown on 200,000 ha less than planned, which means 1m tonnes of wheat less. This year spring was also late and the conditions under which farmers work have not changed. Therefore it is uncertain what the harvest will yield.

An additional problem has been the late announcement of guaranteed prices for agricultural products. Because of this farmers could not decide

on time what and on what area to sow.

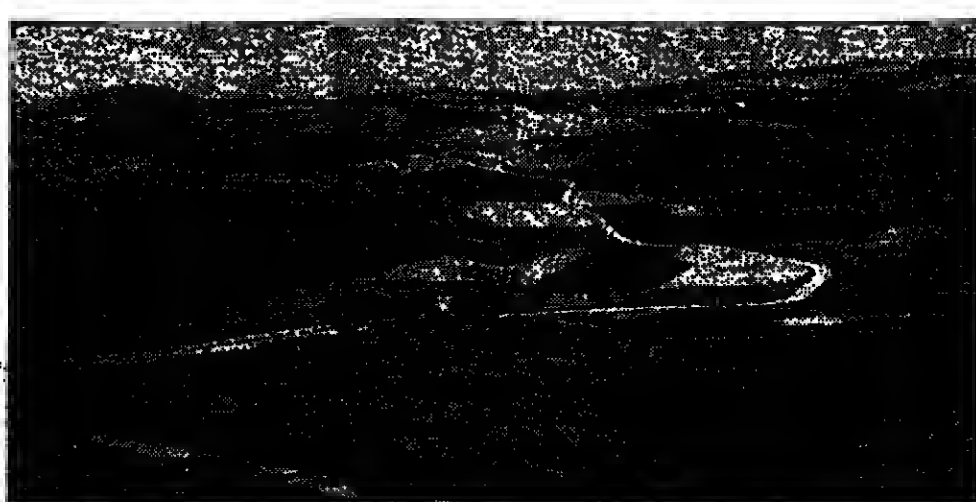
Agriculture in Yugoslavia has been prioritised a priority sector which should be given financial and other support from the government. Unfortunately, that has not translated into adequate action and it still struggles with many complex and difficult problems.

Meat could serve as an illustration. With falling demand at home and abroad and falling prices, farmers have to sell live animals at a heavy loss. That has forced them to reduce the breeding stock, which could result in a near catastrophe in the future. Financial resources to buy meat for stocks are inadequate, and there is not enough storage space.

Consumers enjoy low prices at the moment but the day will come when meat will be in short supply and prices go up beyond what consumers can pay.

Yugoslav farmers are very resilient. They are used to hard times but their resilience should not be over-estimated—times have changed. Once the poorest section of the population, they have become the "good life".

They have been acquiring farm machinery, often beyond what they actually need. TV sets, household goods and cars. They have new houses and are equipped them well, not so much for themselves but to keep their sons and daughters



Farmland in Bosnia. Farmers have to pay steeply rising prices for all their inputs but cannot increase their prices by a comparable amount.

at the farm. If the farmers cannot maintain the living standards they have attained and have their heirs stay with them, there is the danger that they will not be motivated to produce beyond what they need for themselves. Their newly-acquired customs and tastes are now sufficiently deeply rooted that they could not be abandoned without much regret.

Yugoslav private farmers, who own more than four fifths of the land, are not affluent by West European standards but

compared with industrial workers they do not fare badly at the moment. Their holdings are very small.

A household owns an average of 4.66 hectares of land, only 3.13 ha of cultivated land, and 2.18 ha of ploughland and gardens. It is a wonder how they succeed in producing some market surpluses.

Of the 2.62m private farming households in Yugoslavia, many comprise only older people who have no one to continue farming after they go. Some who

are unable to till their land lease it to younger farmers who have not enough land of their own to produce on it and who possess excess machine capacity. That has been one way of circumventing the obsolete legislation putting a ceiling of 10 ha for private ownership of arable land.

Some republics have been changing that. Serbia, for example, recently allowed a ceiling of 20 ha in hilly (above 400m altitude) and mountain regions, while Slovenia did the same several years ago.

Higher output brings welcome relief



CROATIA: A turnaround in several sectors has put the republic in a much-improved position though inflation, unemployment and other problems remain.

IN 1982, Croatia's Prime Minister, Ante Markovic, said that the weaknesses of the republic's development were concentrated in the republic. Now, he says, Croatia has completely turned round that relationship and greatly contributes to the stabilisation of Yugoslavia as a whole.

To substantiate this claim, Mr Markovic, who before becoming prime minister of his native republic was chairman of one of Yugoslavia's electrical companies, Bude Koncar of Zagreb, recites a long list of facts and figures.

In 1982 and 1983 (years of "struggling for the bare life") industrial output was falling. There were difficult problems with external and internal liquidity. External obligations were paid for with long delays or not paid at all.

There was a sharp fall in living standards, many essential foodstuffs were in short supply, tourism was in the doldrums and inflation very high.

The turn for the better occurred in 1984, he says when industrial output increased 6 per cent, making up for the losses in the previous two years. At the same time agricultural production reached record levels, except for maize, so that there was enough food for home consumption and even some surpluses for export.

Earnings

The tourist season was excellent, with more than 7m foreign tourists for the first time in Yugoslavia, which mainly means Croatia whose foreign exchange earnings from that source increased by 38 per cent.

In the 1982-84 period Croatia repaid \$3.5bn of its foreign debt and interest. Since then all payments have been made without delay (Croatia's share in the total Yugoslav hard currency debt of some \$19bn is about \$3bn). It has succeeded in turning its deficit of \$520m in 1981 into a surplus of \$320m in 1984.

The republic's hard currency imports were covered by exports to the tune of 49 per cent in 1981 and 87 per cent in 1984.

In spite of the improvement

many problems remain. Inflation is higher than ever and the same is true of unemployment. Drastic cuts in budgets have left some social services with inadequate funding, and real wages have not caught up with the rising cost of living.

As to the reasons for the difficulties, Mr Markovic, presenting the 1988-90 development plan to the Central Committee of the League of Communists of Croatia in mid-May, said that the concepts of development and economic policy in the 1970s were wrong.

A total of 11 development priorities were established, including large investments, mainly in infrastructure and base sectors which are capital and energy-intensive. There was insufficient capital and the republic had to borrow heavily abroad. Croatia's indebtedness went up from \$1.2bn at end-1975 to \$3.6bn in 1981.

Domestic consumption was rising quickly and to support it imports were increasing by an annual rate of 15.7 per cent. That enabled 7.8 per cent growth rate of the social product, 8 per cent of industrial output and 4.7 per cent of employment, but also induced a lack of equilibrium.

Resources spent on social services were going up 54 per cent quicker than the social product, and real wages 28.6

per cent quicker than productivity.

It should be added that this is characteristic not of Croatia alone but typical of Yugoslavia in that period.

Criticism of past investment policy did not mean that Croatia is against any new investments. Proof of this is a large project, possibly the province's largest at the moment, which Mr Ante Markovic opened on May 30 at Sibenik, a beautiful town in Dalmatia.

It is a complex of 14 production and ancillary facilities of the Boris Kidric Aluminium Industry, worth over \$50m, half of which is in foreign exchange. The project has been carried out with British participation. Davy McKee, which has been very active in Yugoslavia for many years, supplied most of the equipment and know how.

The scheme comprises a 10,000-tonne capacity strip caster, 16,000-tonne capacity thin strip rolling mill and a 6,000 tonne capacity foil rolling mill, a converted foil plant and other plant. The project, in addition to substituting some imports, should considerably increase the foreign exchange earning capacity of the company and of Croatia.

Strained

As elsewhere in the country, economic crisis in Croatia has caused or sharpened some political problems.

Relations with the Roman Catholic hierarchy have been more strained, extremist emigrant organisations, most of them having their roots in the notorious Ustaše movement, have become more active in their separatist endeavours, trying to find followers in the country.

There has been more political dissent of various shades. Dogmatists and conservatives in and outside the League of Communists have stepped up their opposition to the freer play of market forces advocated by the government and mainstream LC leadership.

However, improved economic circumstances should have a favourable effect on the political front as well.

Aleksandar Lebl



Bakar, near Rijeka, which with its small fishing fleet is characteristic of the coastal towns

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Ante Markovic: criticises 1970s concepts of development

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Yugoslavia 6

Western visitors are setting records for Yugoslavia's holiday industry says Aleksandar Lebl

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The Yugoslav Bank for International Economic Co-operation is a specialised financial institution for export credits and insurance of exports against non-commercial risks. The Bank promotes economic, long-term and financial co-operation with other countries.

The Bank was established in 1979, is fully owned and managed by its members (over 200 major Yugoslav producers, exporters, contracting, engineering, trade and insurance organisations). The Bank reduces in direct the main portion of export credits extended to exporters by commercial banks and under the same conditions, extends export credits in foreign currencies by Yugoslav commercial banks to foreign commercial banks.

The Bank mobilises resources from member-founders and depositors by pooling the resources of the commercial banks, through long-term and redemptive credits of the National Bank of Yugoslavia and by borrowing on domestic and international capital markets.

The value of capital goods exports in 1982 and 1984 with financing by the Bank averaged \$500m per year. About 85 per cent of all export credits were disbursed to developing countries.

The Bank is the sole Yugoslav insurer of exports against non-commercial risks, with the support and guarantee of the Federal Government. The Bank has established contacts and co-operation with various international and regional financial institutions and commercial banks. The Bank undertakes co-financing with the World Bank and regional development agencies and assists Yugoslav exporters in their participation in such projects.

The Bank provides full advisory services for Yugoslav companies engaged in exports. The Bank works closely with companies in designing financial packages for export oriented industries, overseas joint ventures and projects.

The Business Information Center operating in the Bank keeps Bank members informed about development plans and investment projects in developing countries in which Yugoslav organisations could be involved.



Opatija—grand resort of empire

OPATIJA, or Abbazia in Italian, is called the old lady of Yugoslav tourism. Indeed, the resort can look back on 140 years of tradition in that field, as it started receiving visitors—members of the Austro-Hungarian aristocracy—in 1834.

Situated at the northern end of the Adriatic, but sheltered from the sea by the islands of Cres and Krk, Opatija was then a fishermen's village at the foot of the Učka mountain.

It began as a winter resort rather than the summer resort it is primarily today. The mild and healthy climate and relative closeness to Vienna played a decisive part.

Soon, it became fashionable for the "crème" of the dual monarchy society to go there. Many built their villas in Opatija itself or the nearby villages of Volosko, Lovran and Mošćenica. Opulent hotels were put up, some of which, thoroughly modernised now, have been there for more than a century. They do not build them



Echo of the past. One of Opatija's opulent hotels dating from the period when royalty stayed there. Nowadays Opatija is a relaxing summer resort with a steadily increasing number of visitors

Like that any more as the cost would be prohibitive. Even today Opatija is visited by more people before and after the main season than perhaps any other Yugoslav resort, mainly because of its quietness and climate.

Once in Opatija, tourists should not miss the opportunity to go for a check-up at the Thalassotherapy health institute. For a relatively small amount and in just a few hours they will be thoroughly examined and receive their bill of health, clean if they are lucky, and recommendations for future activities.

One can stroll beside the sea for miles, enjoy visiting old churches and villages, go on excursions to the islands or to nearby Slovenia.

Aleksandar Lebl



The Yugo 55. The car has some modifications for the U.S. market.

Cars for U.S. a national boost

THE FIRST Yugo 55 cars to be exported to the U.S. left the Kragujevac plant of the manufacturer Crvena Zastava on June 2. A special train took 228 of them to the southern port of Bar, from where the first ship with some 1,500 cars was due to leave between June 10 and 15.

Not only the workers and managers of the producing company but also the Yugoslav government and many others are toasting wood for the success of this biggest ever Yugoslav venture abroad. If all goes as planned, it should earn the country prestige and badly-needed hard currency.

A total of 10,000 Yugo 55 cars are expected to be sold in the U.S. this year. By end-July 1985 that figure should be 40,000; by July 1987 it should go up to 70,000, eventually reaching a plateau of 130,000 after 1989.

Cleared

In the second half of May word came from the U.S. that Yugo 55, or rather the version altered and improved to meet American standards, had passed all its tests and that all obstacles were cleared for its import.

The Yugo will be selling in the U.S. for \$3,990. Crvena Zastava will receive about one-third less.

Its representatives say that they are well aware of the need to pay a price for penetrating that most difficult market. In other words, they do not expect any profit

initially and will be satisfied if they break even. Their profits at first will come in the form of improving performance, learning more about modern organisation and marketing methods and gaining prestige.

If they succeed in that, they are confident that dividends will be reaped in the years to come. Yugo-America, the partner in the U.S. obviously shares that optimism.

Many automobile industry experts abroad have shrugged their shoulders and pointed to the failure of a number of European plants to win a share of the U.S. market losing money there. But if the sceptics are proved wrong Crvena Zastava will have to invest large amounts of capital in modernising and expanding its production facilities. Yugo-America will contribute and part will have to be borrowed on the international capital markets at commercial rates.

Yugo 55's success depends not only on Crvena Zastava but on the Yugoslav industrial sector as a whole. It entails a radical change in the organisation quality control and pricing mechanism in hundreds of sub-suppliers within the country.

Small wonder, therefore, that the car's export to the U.S. has become of national importance for Yugoslavia and that the federal government has been monitoring developments ready to help as much as possible.

A. L.

Tourism vital
to invisible
earnings

FACED WITH poor export results in the first five months of this year, the Yugoslav authorities are looking increasingly at the country's invisible earnings as the saviour of its balance of payments.

This means mainly tourism and to a lesser extent the earnings from other sources such as shipping, transit and port services, as well as remittances of Yugoslavs working abroad.

Tourist bookings from most Western countries this year are more than encouraging. Representatives of Yugoslav tourist organisations in West Germany, from where traditionally most foreign visitors have come, expect the number of tourists in package tours to increase by some 20 per cent, and of individual visitors by as much as 30 per cent.

This compares with a record 1984, when there were 2.1m German visitors (including those in transit), or 11 per cent more than in the previous year. In Yugoslavia the D-Mark will buy goods and services worth DM 1.37 at home, more than in any other European tourist country.

In Italy, in France, and in several other countries almost all the hotel beds available have been sold for the main season. The UK is a good case in point. By the second half of May, more than 90 per cent of offered package tours, or 870,000 out of 1,000,000, have been sold, and the same is true of individual arrangements, which make about 10 per cent of the total.

Yugotour agency sold all the places it had, and tried to borrow more from sister companies in other countries. Visitors from the UK have become the fourth-largest group after West Germany, Austria and Italy. The year has started well with a record number of foreign visitors registered even before the main season. In Montenegro, there were more tourists in May than at the peak last year. Here again British tourists are among the best guests, coming in May-June or September-October as well, and not only in July-August.

A lot has been done to satisfy foreign visitors. Service has been improved, more excursions organised, a wider variety of entertainment offered and personnel have been told to smile—a commodity which used to be rare in Yugoslavia in the opinion of many visitors.

High quality

Shops are well supplied with everyday consumer goods though the problem of offering foreigners higher quality goods to take home has not yet been resolved. Although selling to tourists brings the country more foreign exchange than exporting the same goods, manufacturers prefer exporting at much lower prices as they may retain part of the proceeds in scarce foreign exchange.

Also, Yugoslav customs and other regulations do not facilitate the shipping abroad of goods purchased by tourists. All that has to be sorted out, and soon, if ambitious to earn more from tourism are to materialise.

Expectations are ambitious under the 15-year plan, to the year 2000, which is under discussion. The projection is that the number of nights spent by foreign visitors will rise to 61m by 1990, 80m in 1995 and 102m in 2000, with earnings going up steadily from \$4.15bn to \$4.42bn in the same period.

While some consider the plan to be unrealistic, others claim that it is not ambitious enough.

In addition to other measures which should help the plan to be realised, Yugoslavia intends to encourage foreign investment in the form of joint ventures. This year, out of 10 joint ventures approved, five have been in tourism.

There is also the idea of sell-

ing long-term leases for apartments in tourist resorts. The lessees would use them at their convenience and could let the apartments through Yugoslav agencies when they do not need them.

Another big foreign exchange earner has been the construction industry, which has been engaged in investment works abroad for many years. In recent years, however, it has encountered stiff competition from such countries as South Korea, in addition to the developed countries.

It is increasingly difficult to win tenders, especially since Yugoslav contractors cannot offer the same credit terms as most others. A Yugoslav company, SCT of Ljubljana, was part of a consortium bidding for the Bosporus bridge in Turkey and losing to the Japanese.

Yugoslav contractors have complained that official statistics underestimate their contribution to the foreign exchange inflow, registering only net profits, such as they have been claiming that actual inflow through their work has been some 40 per cent of the value of investment works performed.

Equipment

The figures for 1984, according to the contractors, are as follows: the value of contracted projects was \$2.46bn; value of work done \$1.98bn. Of this, some \$800m entered the country in the form of equipment purchased at home, in remittances by their workers, and in profit.

The largest Yugoslav contractor, Energoprojekt of Belgrade, boasts of an even higher percentage. Of the \$258m contracted and \$199m realised in 1984, some 45-50 per cent entered Yugoslavia.

Transport, including shipping, transit and port services, earns much less foreign exchange than the geographical position of Yugoslavia warrants. The main reason is again the shortage of foreign exchange for the construction and modernisation of highways and railways, ports and other infrastructure, and for the purchase of ships either from Yugoslavia or foreign shipyards.

Hopes are fading that the European Community would contribute much towards the improvement of transport infrastructure. In Yugoslavia, although that would seem to be in the Community's interest.

Lastly, remittances of Yugoslav workers abroad remain an important source of foreign exchange. They have been declining as a result of the declining number of guestworkers but remittances of hard currency still exceed withdrawals. In 1984, private individuals received \$3.45bn to Yugoslavia, while they withdrew \$1.6bn from their bank accounts, leaving a surplus of \$1.75bn. In the first three months of this year \$700m was remitted and \$300m withdrawn.

The surplus could be much bigger if there were not a "credibility gap" between the government and private foreign exchange earners abroad, who keep an estimated 35-100m in foreign banks. They fear that sooner or later private foreign exchange accounts with Yugoslav banks will be abolished and their savings converted into dinars, or that they will be heavily taxed and the like.

As of last year, the government ordered interest on those accounts to be paid in dinars to residents, which most guestworkers will become upon their return.

Various public complaints that owners of foreign exchange accounts (and for that matter dinar savings accounts as well) get rich without work do not help to attract savings. These still earn negative interest rates if denominated in dinars, and a modest real interest if denominated in foreign currency. There appears little the government could do to create a climate of confidence in this respect.



Part of the £30 million aluminium semi-fabricating plant by Davy McKee (Poole) for TLM, Sibenik officially opened in May this year



Mill automation at the \$380 million steel mill project by Davy McKee (Sheffield) for Metalurški Kombinat Smederevo, due for commissioning later this year

DAVY MCKEE AT WORK IN
YUGOSLAVIA.

The projects at Sibenik and Smederevo are just two of many major engineering projects undertaken by Davy McKee in Yugoslavia—in the past five years alone worth nearly £500 million.

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- 40,000 tonnes per year polyvinyl chloride plant for Hemijska Industrija Zorka, Sabac.
- £40 million contract for the supply of five plants to form a fertilizer complex for Ina Petrokemija, Kutina.
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